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FINANCIALTIMES

No. 29,507

Monday December 24 1984

D 8523 B

NEWS SUMMARY

Greek **Cypriot** alliance dissolved

Greek Cyptiot leader Spyros Kyprianou ended the alliance he forged with the Communist Party, Akel.

THE WORLD's leading airline manufacturers are facing strong prospects for orders during 1985 as air-The move comes before a crucial meeting next month in New York between Mr Kyprianou and Rauf Denktash, the Turkish Cypriot

It will be their first meeting in five years and is intended to find a solution to the problems of Cyprus. Announcing the end of the alli-ance Mr Kyprianou said he needed a broader political base in view of

the impending meeting and ap-pealed to all Greek Cypriot political parties for assistance. Page 2

Pemex to pay

Pemex, the Mexican state oll company, officially blamed for last month's fire that killed 452 people in the outskirts of Mexico City, said it will pay all the damages. Page 8

Italy bank strike off

Italian bank workers reached agreement on a pay deal, and called off a strike that would have left many without cash over Christmas and the New Year.

Union Carbide vetoed

Madhya Pradesh state government has rejected Union Carbide's application for renewal of its licence to operate after the poison gas disaster at its Bhopal plant that killed more than 2,000 people.

Mine fire victims

Rescue workers in the burning Utah coal mine operated by the Emery Mining Company have found the bodies of 25 victims and aban-doned hope of finding two others.

Peking-Moscow talks

Chinese Premier Zhao Ziyang told Archipov there were still big obstacles to improving relations between Moscow and Peking, during talks in the Chinese capital

New Maita leader

Dr Carmelo Mifsud Bonnici, 51, has succeeded Mr Dom Mintoff, who stepped down on Saturday night as Prime Minister of Malta, Dr Bonnici is expected to continue the socialist policies of his predecessor.

Gunman folied

A gunman at Beirut's international airport failed to stop an airliner carrying a Cabinet minister's daughter

Indian elections

The sale of alcohol and all political canvassing stopped in India for the eighth general election since independence, which starts today. Pre-mier Rajiv Gandhi and his Congress I party are expected to win overwhelmingly. Page 2; Page 8

italy train blast

An explosion ripped through a packed train in a tunnel north of

Chop for chopsticks

Chine's leading newspaper has sup-ported a Communist Party call to stop the use of chopsticks, condemned as unhygenic and follow the Western style of eating with knives and forks.

Troops in Bethiehem

Israel deployed additional troops and police in Bethlehem to protect thousands of pilgrims and worshippers expected in the town to cele-brate Christmas.

Financiai Times We wish all our readers a very hap-

py Christmas. The FT will next be published on Thursday, December

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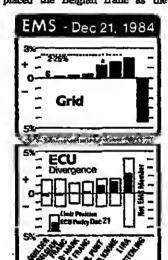
BUSINESS

Airline recovery boosts jet sales

ufacturers are facing strong pros-pects for orders during 1985 as air-lines recover from the recession and resume equipment procure-

During 1984 Western airlines laced orders for 334 jets with the five hig manufacturers. This compared with 245 orders in 1983 and 262 in 1982. Page g

TRADING volume slowed to a trickle in the European Monetary System last week. Many banks and institutions had withdrawn from the market until the new year. The dollar remained firm against the D Mark, keeping EMS cross-rates very stable. The Dutch guilder re-placed the Belgian franc as the



weakest member of the system but neither currency was under any pressure in view of the relaxed trading conditions.

The chart shows the two constraints on European Monetary System ex-change rates. The upper grid, based on the weakest currency in the sys-tem, defines the cross rates from which no currency lexcept the lira. may move more than 2% per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of Eu-

ARGENTINA's \$21.6hn credit package is still not finalised. Over the weekend it was not clear whether its 400 creditor banks will have committed the "critical mass" required by the IMF, to the \$4.2bn loan by tonight's deadline. This has to be achieved before the IMF will approve the release of its own

\$1.4bn loan at a board meeting on Friday. Page 9 TOKYO share prices closed lower

11,462.01. Prices, Page 14 A SURGE in the New York bond market spilled over into Eurodollar issues last week, and the Prudential \$1bn-plus, three-tranche deal was

all that was left for last minute pre-Christmas huyers to snap up. MR EROL AKSOY, the whizz-kid of the Turkish banking world, and the Cukurova industrial group which owns three of the leading Turkish commercial banks have had onn of

the most spectacular public rows seen in the Turkish business world for years. Page 10 UK GOVERNMENT is considering charging hroadcasters and opera-tors for use of the radio spectrum. It

would be the first country in the world to introduce such a scheme TEXAS EASTER, the Houston energy group, is to take a pre-tax write-down of about \$80m in the forth quarter on the value of its La Gloria

crude oil refinery in Tyler, Texas. THE COURT-appointed receiver of Saleninvest, Sweden's largest ship-ping group, which declared bankruptcy last week, will transfer six of its Winter-class refrigerated cargo vessels to Zenith, the Government-controlled ship holding company.

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Lee warns voters against swing to the opposition

BY CHRISTOPHER SHERWELL IN SINGAPORE

LEE KUAN YEW ruefully acknowledged yesterday that a "signal has been sent" to his Government by voters who slashed the margin of his party's victory in Singapore's general election on Saturday. He also sternly warned voters against maintaining that trend.

The island state's Prime Minister for the past 25 years was speaking after the People's Action Party (PAP), which he has led since 1959, was denied a clean sweep of all 79 parliamentary seats by impressive-ly hig opposition victories in two

It was the first time since 1963

poll. The result reflected a genera swing in popular sentiment against the PAP's authoritarian style of

rule, especially among the young.
Although 30 of the PAP's candidates were returned unopposed, its share of the vote in the 49 contested seats was cut from more than three quarters at the last election in 1980 to less than two thirds, its lowest poll for two decades. Mr Lee's son, Brigadier General

Lee Hsien Loong, 32, won more than 80 per cent of the votes in his constituency, where his opponent pore's one-man, one-vote electoral

that Singaporeans had elected op-was a woman candidate from a left-position candidates in a general wing group.

Trying to put the best gloss he could on the result, Mr Lee insisted that it was neither a failure nor a rebuff for his party. A highly sophisticated electorate, he suggest-ed, had shown a subtle understanding of how to use the vote to hring pressure on the PAP. The party would continue to govern firmly.

Then, in an extraordinary series of remarks, he threatened that the party would "withdraw services" in the losing constituencies and warned of modifications to Singa-

system, if the trend against tha PAP continued He also castigated opposition figures for making Singapore a politi-cal "snake pit" and threatened some

with slander actions. Mr Ben Jevaretnam, one of the opposition victors, retained with an increased majority the Anson seat, which he won for the Workers' Perty in a 1981 by-election. That byelection result, ending 13 years of one-party parliament in Singapore, was a defeat the PAP was deter-

mined to avenge. The other opposition winner was Chiam See Tong, who took Potong

BY ANDREW GOWERS IN LONDON

SPLIT between Britain and West

Germany over support prices for ce-

reals is nmerging as a key feature in EEC farm policy negotiations due to start early next year.

Mr Michael Jopling, Britain's Minister of Agriculture, is ap-

proaching the talks determined to

press the full application of a previ-

ously- agreed price reduction of 5

indeed to accept a price reduction of

that sort. I have told them that I be-

lieve we ought to accept it, so we are in for an interesting negotia-

Ministry officials said that during a visit by Mr Jopling to Bonn 10 days ago, Herr Ignaz Kiechle, the

West German Agriculture Minister, emphasised that he could not ac-

cept a big price cut for political rea-

sons. Britain was becoming con-

cerned, they said, at the leverage being exerted on the West German

Government by the farmers' lobby -

Grain prices and production are

likely to be crucial issues in next

year's annual EEC negotiations af-

ter this year's record harvest

throughout the Community. Cereals

output totalled 148m tonnes, leav-

ing the Community with a sizeable

Some observers are already sug-

gesting that some form of produc-tion restrictions will be necessary

to keep the cost of cereals to the

Mr Jopling, however, believed that this year's harvest was an ex-

ception rather than part of a sharp

the rules."

particularly in Bavaria.

exportable surplus.

EEC hudget in check.

per cent

Pasir, n new housing estate, for the Singapore Democratic Party with more than 60 per cent of the vote. The best opposition loser among the rest is entitled to take up "non-constituency" seat in parlia-ment under a constitutional amend-

ment passed earlier this year.
Lee, acknowledging that the results had surprised him, said he saw a "more fluid transition" from the older generation of leaders. The younger generation would have "to find its own goals" and create n new consensus. Perhaps the PAP would bave to "go slower" or be "more gen-

upward trend. He expressed strong

opposition to the introduction of a U.S.-style, set aside programme in

tion - and to quotas on cereals pro-

duction. The former would be "e

very expensive option indeed, and not very effective," he said: the lat-ter would be "infinitely more diffi-

cult to administer" than milk quo-

Britain's main objective in the

price negotiations, be said, was "to

try to maintain the mood of reality

and prudence which was so evident

nt this year's price fixing." This was

a reference to the agreement by agriculture ministers in March to cut

milk output and keep a tight rein on prices of most products.

There was always a danger that with the prospect of additional funds for the Community budget in

1986, some member states would he

tempted to "go back to the had old

market By Terry Dodsworth in New York SOME unpleasant things are going on down in the Cahbage Patch this

Christmas. The territory of the ugly little Cabbage Patch dolls, America's astonishingly successful best-selling toy, is being invaded by a new generation of evil-smelling interlopers.
It is believed that the counterfeit

-Tokyo's three wise

Impostors

invade the

Patch doll

Cabbage

garbage, Page 7

men and the

creatures have been hred in Taiwan especially for the Christmas season, when Cabbage Patch fever is at its height. Customs officers have picked up a few sneaking over the border from Canada, while at least 25,000 others have been appre-hended in warehouse hideaways as far apart as Detroit and Manhattan. Most parents would, of course, be

extremely hard put to recognise one Cabhage Patch kid from another, despite their singular habit of reproducing themselves with slightly different facial distortions. In this U.S. style, set aside programme in case, however, there is a givenway: the Community – in which farmers The fakes carry a strong smell of are paid to take land out of cultival kerosene that is reportedly detectable up to three feel away.

It may be that this additional repellent feature is an appealing factor to hysterical small girls, because many of the fakes have been sold, Indeed, in the Dallas area, the local safety euthorites reported a flood of telephone calls after a woman complained that one of the malodorous Cabbage Patch kids had gone up in flames shortly after she bought it.

U.S. television has since carried warnings that the counterfeits may represent a fire bazard. Officials are not convinced that that is true. The Michlgan health authorities have carried out what they whimsically describe as doll pathology tests, in which they failed to turn up any chemical contaminants, despile the powerful smell.

ways" of what he termed "buying themselves out of trouble" hy in-Coleco, the bome computer comcreasing expenditure on agriculpany that is only making profits by virtue of the launch of the genvine Cabbage Patch kids range last year, On the question of milk quotas has not so far commented on the in-Mr Jopling strongly defended his terlopers. It has very little to fear 🥕 decision not to collect the so-called over the Christmas season, how-"superlevy" on excess milk produc-

tion from farmers in Northern Ire-Its own creatures, selling for between \$30 and \$130 against prices Britain, the Netherlands and as low as \$10 for the takes, continue Luxembourg are refusing to make to go like hot cakes - so much so the payment, despite pressure from that far sighted parents now order the European Commission to do so, their doli weeks in advance, almost on the grounds that France and Belgium are not complying with the Devotees of the cult, hooked during

as though they were huying a car. the year by such spin-offs as holi-The moves that we have taken day camps from which the dolls are in the interests of law and order send home letters, are building up in the Community," said Mr Jop whole families of the kids. It is now ling. They are done to buttress the possible to buy n range of Cabbage possible to buy a range of Cabbage work of the Commission in ensur-Patch babies, who can he kept coming that everybody equally obeys pany hy some squashy little Cabhage Patch pets.

Job creation priority for UK in 1985

BY PETER RIDDELL, POLITICAL EDITOR, IN LONDON

UK Government to combat unemployment through a series of measures to stimulate job creation has been made a priority for 1985 by Prime Minister Mrs Margaret Thatcher and her top advisers. The shift of emphasis has been

reflected in the growing influence with the Prime Minister of Lord Young of Graffham, the Minister without Portfolio, since his appointment to the Cabinet last September to co-ordinate work on enterprise and job creation.

Senior ministers feel the Government must be seen to be responding to public concern over unemployment while in no way compromis-ing the aim of holding down public spending and borrowing. Measures to encourage job crea-

tion will form a central theme of a discussion document in early next year from Mr Tom King, the Em-ployment Secretary, and the ex-pected tax-cutting budget on March 19 from Mr Nigel Lawson, the Chancellor of the Exchequer. Lord Young, the former chairman

of the Manpower Services Commission, has emerged over the past two months as baving a central role in such discussions. This is despite inresponsibilities for co-ordinating work on youth unemployment and training, competition policy and small businesses.

Senior ministers report that Mrs Thatcher has been paying close attention to Lord Young's views and has welcomed his positive and practical approach. In particular, they cite three recent examples:

 The Prime Minister's recent conversion to a much more enthusiastic attitude towards a cross-Channel road or rail link is said partly to reflect Lord Young's advocacy, Mrs Thatcher quickly endorsed

comments made by Lord Young in a recent speech questioning whether ngain on Saturday, depressed by 16 and 17-year-olds should continue Wall Street's continuing fall. The Nikkei Dow index lost 12.30 at if a job or training place is avail-

• The decision that Lord Young should head a British trade mission to China in the new year to build on

A CO-ORDINATED attempt by the the warmer relations between the countries after the agréement over Hong Kong.

Lord Young, however, has taken the unusual step for a peer of appointing a parliamentary private secretary, Mr Robert Atkins, in the

The appointment of Mr Atkins is being taken to indicate that Lord Young wants to maintain close links with MPs in explaining and

discussing his policy initiatives.

Lord Young, who works from the
Cabinet Office in Whitehall, has a small staff and no executive responsibilities, seeing himself as a co-ordinator of work which cuts across government departments. He also appears to have secured an impor-tant role as confidant of the Prime This influence has been matched

by traditional Whitehall attempts to limit his role and responsibilities There has been friction with the departments of employment, educa-tion and trade and industry. In particular the Department of Employment is keen to ensure that

it remains in the lead in producing

job creation proposals, regarding Lord Young as having an advisory Many ministers and MPs, including those on the "wet" wing of the Conservative Party who are critical of the present economic approach, have welcomed Lord Young's activi-

Mr King's employment proposals are expected to contain measures to help the long-term unemployed (through the expansion of the com munity programme and the enter-prise allowance scheme) and the young unemployed (through restric-tions on their welfare payments and possible cuts in national insurance contributions.).

Mr Lawson is expected to argue in his spring budget that an inprovide the best incentive to joh creation. He will also include proposals directly to stimulate enter prise which may be linked with Mr

Star wars concern. Page 8

UK-Bonn split **GE** sells UK unit to on cereals to management for £27m lead EEC talks By William Dawkins

GENERAL ELECTRIC of the U.S. has sold its UK electrical engineering subsidiary, Simplex-GE, for £27.5m (\$32.1m) in the largest management buyout for more than a year.

Simplex's directors, backed by a consortium of City of London Institutions were battling for the group against at least three big companies until the end of last

He said that a cut of this order The disposal is part of GE's strategy of concentrating on its would help to curb the Community's runaway grain production by makhigh technology divisions, a re-cent example of which is its coling cereal growers on marginal land consider quitting on economic laboration with Rolls-Royce in developing high-thrust aero-en-He added, however: "I think the Sermans would find it very difficult

In the past year GE has sold its household appliances division to Black & Decker of the U.S. for \$300m and its diesel engine mak-ing subsidiary to Bombardier of Canada for about C\$25m.

Mr John Hewitson, chairman of GE's UK operations, said: "Although the group is well-struc-tured, with quality products, sound market positions and strong management, a large proportion of its UK manufa range is concerned with products and applications which do not have compatibility with GE's strategic directions.

been increasingly used in recent years as a mechanism for large companies to pull out of activi-ties which they perceive as peri-pheral to their main businesses. Yesterday's deal is believed to be the biggest of its kind since Hanson Trust sold the Williams Timpson shoe chain to its own directors for EAD.Am in September last year,

Simplex employs more than 1,700 people in its factories in Ayrshire, Yorkshire, Stafford-shire, the West Midlands and East Sussex. It makes a range of electrical control, distribution and installation equipment for the mining, petrochemical, construction and general engineering industries.

The group was formed in 1965 as a joint venture between GE and Tube Investments, now TI Continued on Page 8

AT&T near to 1m bit chip

THE RACE for the first mass-produced million bit memory chip is becoming more intense after the announcement that research workers at the American Telephone & group have perfected technology that could lead to volume manufacturing within a year.

The new fingernail-sized chip, known as a one-megabit Dynamic Ram (random-access-memory), was developed hy scientists at Bell Laboratories, which is part of the group's AT&T technology subsid-iary. They say that the miniscule circuit has been exposed both to hard usage and volume production during a year of experimentation.

ompany to announce that it has

AT&T is by no means the first

Last year IBM, the world's leading computer group, announced that it had developed a one-megahit product, and three Japanese companies - NEC Corporation, Fujitsu

ed, however, that their chips are in the U.S. as an important morale still in development and will need a though it is not clear how far their considerable scepticism over devices are away from mass-manufacturing. AT&T appears con-fident that it can move into volume sociated with gearing up for massproduction within the next 12 production of the chips.

months.

Analysts believe that the one-Along with IBM, the company al-

ready produces more chips than

The new chip is the first hig development to be announced by Bell Laboratories, one of the most consistently successful research establishments in the U.S., since the hreak-up of the old AT&T telephone

great deal of extra work before be- of setbacks and organisational ing put into mass production. Al- upbeavals. Nevertheless, there is

siderably, while increasing tha

currently marketed, the 256 kilobit the one-megabit product outside the

booster for the group after a period

megabit memory market could reach around \$15bn by the early 1990s. If successful, the chip would though these have traditionally reduce the size of computers con-

and Hitachi - have also entered the

. These companies have all indicat-

The announcement is being seen

BY OUR NEW YORK STAFF

the capacity to make a one-megabit anyone else in the U.S., and al-Dynamic Ram, which would have though these have traditionally four times the power and storage been mainly aimed at internal use. siderably, while is capacity of the most powerful chip the indications are that it may sell speed of computing.

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Management: French down UK miners strike: parallels with 1926 7

Technology: enter Japan's Christmas in Tokyo: three civil servant 4 wise men and garbage 7 The Church and economics: Lex: a guide to the

galaxy..... 8 Editorial comment: two Turkish industry: prophets re-examined..... 6 Survey Section III

We take this opportunity to wish our many friends the compliments of the season and best wishes ARTHUR BELL & SONS pic

DISTILLERS PERTH SCOTLAND

Established 1825 And still an INDEPENDENT Company

Bonnici takes over as Malta's leader

By Godfrey Grima in Valletta

MR DOM MINTOFF, who has ter of Malta and leader of the island's ruling Labour Party, in favour of Dr Carmelo Mifsud Bonnicl, handpicked his successor and groomed him for the leadership over the past

four years,
Dr Mifaud Bonnici, 51, has
a retiring personality and
comes to power with an impeccable repulation for personal integrity, winning mild-mannered ways, and a deceiving bashfulness. He is cast in a different mould from the mercurial Mr Mintoff, whose decision to quit epitomises the unpredictability of his 40 years in politics.

Mr Mintoff, 68, has occupied the centre of the Maltese poli-tical stage since 1949, when he toppled the late Sir Paul Boffa from the party leadership.

His political philosophy,
which included the dissolution

of the monarchy in 1974, the creation of a neutral republic, the elimination of foreign mili-tary bases, and the setting up of the welfare state, is today embraced by the whole country.

His stay at Oxford as a Rhodes scholar in 1939 gave him an enduring love-hate relation-ship with Britain, but it was his arch rival, tha late Dr George Borg Olivier, who negotiated independence from Britain at a time when Mr Mintoff was out

When he returned to power he unleashed a fierce dispute with Britain and Nato over the use of Maltese military facilities. In 1972, a deal was signed secur-ing a bigher rental fee and the removal of foreign troops from

Dr Mifsund Bonnici's premier-ship is likely to be much less fiery. He disdains political chicanery and for 16 years, toiled unnoticed as legal con-sultant to the Geoeral Workers'

Before 1969, be was a pillar of the Young Christiao Workers' Movement, a Catholic group which was then very anti-

He is pragmatic, stern after his mind is made up, and, like Mintoff, a renowned workabolic. In 1982 he was made Minister of Education, end has been deeply involved in the recent dispute with the church over its school dees system.

SOCIALISTS UNDER SIEGE OVER NEW CALEDONIA

Right unites to attack Mitterrand

THE FRENCH right-wing oppo- tional breaches. sition parties have launched a spectacular attack on the Socialist Government's policies in New Caledonia on the eve of the main right-wing opposition of the Christmas boliday.

For the first time since the M Jacques Chaban-Delmas, M left came to power three years Micbel Debre, M Maurice Couve ago, all the major leaders of de Murville, and M Pierre Messthe right-wing opposition parties mer. Government's handling of the New Caledonia conflict.
M Valery Giscard d'Estaing,
the former Presidant, and six

former prime ministers of the Fifth Republic, signed a joint declaration accusing the Govern-ment of ettempting to resolve the conflict in the French Pacific territory by "electoral manipulations" and constitu-

The former prime ministers included M Jacques Chirac, the mayor of Paris and leader of

The fact that the three principal rival right-wing candidates for the 1988 presidential elec-tions—M Giscard d'Estaing, M Chirac and M Barre—all signed for the first time since 1981 a joint declaration has given the initiative added political weight. The move hy the opposition leaders followed a brief visit to Paris last week of M Edgar.

What particularly angered the right-wing opposition parties was a suggestion by M Pisani that Freech civil servants oo the islands may be excluded from voting in a referendum on the future of the French colony.

Pisani, the former EEC com-missioner appointed by Presi-

dent Francois Mitterrand as his

special envoy in New Caledonie.

M Pisani, who before becoming a Socialist was a former Gaullist minister, has been given two months by President Francois Mitterrand to find a

solution to the New Caledonia conflict dividing French

loyalists and aeparatists seek-ing independence from France.

At present separatists and loyalists are about evenly divided in numbers. If the 5,000 French civil servants on the islands were denied a vote this would risk tilting the halance heavily towards the seperatists. The situation in New Caledonia remains tense although the violence has

The latest political initiative by the right come after a week of particularly bitter contro versy between the socialists and the new-Gaullist RPR party. The row touched off a scene at the National Assembly last Wednesday when an RPR deputy accused the socialists of adopting Nazi policies.

Alcohol banned as India goes to the polls

BY ANDREAS HADJIPAPAS IN NICOSIA

PRESIDENT Spyros Kyprianou bas abandoned the alliance be forged in 1982 between his Democratic Party and the power-

ful Communist party, Akel, in preparation for his crucial meeting next month with Mr Rauf Denktash, the Turkish Cypriot leader.

The two are due to meet in New York on January 17 for

their first face-to-face encounter in five years in an effort to

work out a solution to the problems of divided Cyprus.

Announcing his decision to break with the Communists on Saturday, Mr Kyprianou said he needed broader political support in view of the important

Japanese government officials during a visit to Tokyo earlier

The project appeared doomed

prices. But it has been revived since Dome withdrew from

active participation last Septem-ber. In addition, the Canedlan

Government has eased price controls on natural gas exports.

Dome's two partners in the project, the local eubsidiary of the Japanese group Nissbo Iwal and Union Oil of Canada, have recently set up a new company, Canada LNG, to take part in the venture.

the venture.
Other participants include
Suncor, in which the Ontario

government is a minority sbare-holder, Pan-Alberta Gas, and Westcoast Transmission of Van-

couver. The state-owned energy

company Petro-Canada is ex-

pecied to join the consortium

The new group has revised some of the financial arrange-

ments proposed by Dome, in-

sbare of gas exports for the project "aignificantly helps us

in meeting the conditions the Japanese put on the deal."

9,429 8.4

WORLD ECONOMIC INDICATORS

UNEMPLOYMENT

3,223 13,4 Oct. 84 2,144.5 8,0

8.0 2,515.6 11.0 2,990.8 13.2 802.6 14.4 623.1 15.2 1,600 2.80

7.4 3.225 3.243.5 8.0 2.415.9 10.6 2.901.4 12.8 821.4 14.9 630.7 15.4 1.590 2.77

THE SALE of alcohol was by next Saturday night, when President of the Bharatya banned and all political can most of the votes will have been Janata Party and Mr Charan vassing stopped in nearly 400 counted, Mr Rajiv Gandhi, who Singh, leader of the new DMKP parliamentary constituencies took over as Prime Minister Party, which be formed from over the weekend amid sporadic after his mother was assassi-violence as India prepared for nated on October 31, is expected Its eighth general election since to be returned to power in his independence.

own right.

Polling takes place in 379 constituencies today and the remaining 130 constituencies involved on Thursday and Friday. About 290m votera will choose their representatives for the Lok Sabha, India's lower house, from about 4,100 constituencies because of strong candidates fielded against them by Mr Gandhi's Congress I party. Three who might lose their seats include Mr Chandra Shekar, President of the Janata Party, Mr A. B. Vaipayee,

Kyprianou ends pact with Akel

Akel helped Mr Kyprianou

win the last election, bas given his government parliamentary backing but has not beeo rep-resented in his government.

The President's decision to terminate his pact with the Communists is interpreted here as being designed to assure Western, particularly U.S., support for his stand, since he is relying heavily on American heavily to concessions.

backing to secure concessions from the Turks.

The Communists expressed

Singh, leader of the new DMKP Party, which be formed from his old Lok Dal and other parties receotly. In an attempt to curb emotional disturbances and

violence during the election, the sale of alcohol in shops and hotels was stopped from Saturday morning in areas where polling takes place today.

According to the Press Trust of India, more than 50 people were injured in clashes in Marxist-controlled West Bengal

American imperialist circles."

Akel, which polled 34 per

cent in the last parllamentary elections, is the largest party in Cyprus and helped Mr Ryprianou sweep back to power

in February last year.

at the weekend and in Bangafore several were hurt when stone-throwing supporters and opponents of Mr Rajiv Gandhi were dispersed by the police. More than 2m security force members are heing deployed near polling stations. There will be no voting in the troubled states of Punjab and Assam. Polling is also being delayed till the end of Jaouary

in five constituencies for local reasons. They include Bhopal where over 2,000 people died from a major gas leak three

Hopes of Gulf peace dashed

AN END to the Gulf war appears as far away as ever after foreign ministers of the development in the Cyprus "bitterness and disappointsituation and appealed to all
Greek Cypriot political parties to assist him.

Akel helped Mr Kyprianou

"bitterness and disappointment" over Mr Kyprianou's "unilateral, untimely and mistaken" decision which they
said would please only "Nato

that Tehran may co-operate in The Communists, who hold in mediation efforts, on Friday, outgoing Representatives against the Democratic Party's nine, have given no indication that they will try to create a government crisis.

after loreign ministers of the Islamic Conference Organisation (ICO), meeting in Sanaa, North Yemen, were rebufied by Iran in their efforts to arrange a medialed end to the conflict, writes Tony Walker in Cairo, Ali Akbar Vellayati, Iran's Foreign Minister, said over the weekend, there was "oo room for dialogue" with Iraq. His remarks dashed earlier bopes that Tehran may co-operate in

Kremlin plays safe in top defence job

THE SOVIET Polithure has made a safe choice by appointing Marshal Sergel Sokolov, 73, as Defence Minister to succeed Marshal Dmitri Ustinov, who

died last Thursday.

Marshal Sokolov's appointment means that the transition will not lead to any important changes within the Soviet leadership. Other options, such as the nomination of a senior perty leader like Mr Grigori Romanov, the polithuro member in charge of defence industries, would have led to a very significant concentration of power in one pair of bands.

A senior figure in the Soviet defence establishment for many years, Marshal Sokolov is, bowever, not a member of the Politburo and will bave more limited political influence than his

predecessor.
Marshal Sokolov, who has been first deputy defence minister since 1967, is not noted for taking a publicly assertive stance on military or political

This is in contrast to Marshal Nikolai Ogarkov, the former Chief of Staff, who was dismissed a few months ago, possibly in order to remova him from the line of succession to the already ailing Marshal

The age of Marshal Sokolov, who joined the Red Army io 1932, must also of necessity make him a transitional figure. But be comes into office at e significant moment for tha Soviet armed forces. The talks ebout talks on disarmament between the Soviet Union and

the U.S. start in a fortnight's time in Geoeva.

The Soviet Union must also decide its military, as opposed to its diplomatic reaction, to Presideot Reagan's so-called star wars " initiative and to reate an effective antiballistic missile system. An influential columnist in

the daily Izvestia noted recently that the Soviet Union bad the technical competence to match whatever the U.S. could do to create such an ABM system but that the expense of the undertaking was a burden the Soviet Union would seek to

Marshal Ustinov will be buried today in the Kremlin wall after lying in state for

Moscow and Peking to sign long-term agreement on trade

SOVIET First Deputy Premier lvan Arkhipov rounded off his working talks auccessfully in

working talks auccessfully in Peking yesterday with agreement to sign a long-term Sino-Soviet trade pact. He then met hriefly Chinese Prime Minister Zhao Ziyang, Renter reports from Peking.

Chinese television gave no details but showed Mr Arkhipov greeling Zhao with great goodwill and embraclog his old acquaintance Vice-Premier Wan Li after talks which have brought the two countries closer than for over 20 years.

Mr Arkhipov had the last of three rounds of discussions with Vice-Premier Yao Yilin earlier yesterday after which a Foreign Ministry spokesman sald the two sides will sign a 1986-90 trade agreement in the first balf of 1985.

They also agreed in principle to set up a joint commission

balf of 1985.

They also agreed in principle to set up a joint commission on the economy, trade, science and technology, he said.

The spokesman had no details on the trade pact but previous annual agreements set 1985 trade at \$1.4bn (£1.2bn) after \$1.05bn this year.

The visit of Mr Arkbipov and his high-level delegation has concentrated on how best to develop economic and trade ties, putting to one side, for the moment at least, continuing political problems over Soviet activities in Vietnam, Afghanistan and on the Chinese border and China's growing ties with the U.S.

GO

Nor

BN()(

Chine will not hring to justice any of Mac Tsetung's fanatical left-wing Red Guards who killed and humiliated millions and sparked bloody civil war in many parts of China during the Culturol Revolution, a top official said

Bo Ylbo, ec-ordinator of o national communist party eam-paign to eradicate ultra-lettism. paign to eradicate ultra-lettam, told a central committee meeting that the party had decided not to investigate former Red Guards "because they were too young to understand." the New China News Agency reported. Diplomats in Peking said a close investigation into Red Guard activities might prove embersesing to the memory of embarassing to the memory of Mao who encouraged them.

Shanghai foreign banks allowed to take deposits

FOR THE first time in more than 30 years, the Chinese Government is allowing foreign

to allow overseas banks to do business in the four "special economic zones" of Shenzhen. Zhuhai, Shantou and Xiamen, the China Daily reported.

the China Daily reported.

The four overseas banks were allowed to retain branches in Shangbai after the communist takeover in 1949. They are the Hong Kong and Shangbai Banking Corp. Chartered Bank, the Bank of East Asia and Overseas-Chinese Banking Corp.

In the past, they could only handle trade settlements and foreign exchange remittances

foreign exchange remittances sent from abroad.

Now they are allowed to make FOR THE first time in more than 30 years, the Chinese Covernment is allowing foreign banks to take deposits and make loans at their own rates and to accept deposits at the same interest rate as the Bank of China—about 1 per cent U.S. bankera in Peking said they boped the decision would they boped the decision would soon enable them to open branches in the Chinese capital, to allow overseas banks to do

branches in the Chinese capital,
Sixty foreign hanks have
representative offices in Peking
but are not allowed to open
branches or do ordinary hanking. Most handle trade documents for clients doing business
with China and act as advisers.

Therefore an effect and quarters Reeping an office and quarters in Peking costs the major U.S. banks about \$350,000 a year

representatives said.

The China Dally report said the changes in Shanghai were designed to encourage foreign investors and bring in overseas

WORLD TRADE NEWS

Canada gas venture prospects improve after export deal

BY BERNARD SIMON IN TORONTO

A CONSORTIUM of Canadien The Japanese utilities bad set energy producers has cleared a a "final" deadline of December major burdle in an increasingly 31 for agreement on a sales intense effort to sustain the contract. But the Canadians interest of a group of Japanese have asked for an extension of utilities in an amhitious lique- at least two months.

fied natural gas export project. Mr Joe Clark, Canada'a
After lengthy delays, the Foreign Minister, is understood
government of Alberta has to have discussed the issue with approved the export of up to Japanese go 1.5 trillon (million, million) during a vis cubic feet of natural gas to this month. Japan over the next 20 years. Alberta sald it had received Alberta and it had received earlier this year because of assurances that producers in the delays in obtaining export province would receive prices permits and disagreement on comparable to those exports to

The C\$3.5bn (£2.33bn) ven-ture, known as the Weslern LNG project, has been on the draw-ing board since 1980 when it was initiated by the ailing Calgary oil and gas producer Dome Petroleum.

The plan involves construc-tion of a gas liquefaction plant and marine terminal on the British Columbia coast near the Port Rupert coal terminal. A substantial investment will also be required for pipelines and five sea-going LNG carriers. Under the plan, Alberta and British Columbia would each supply half of the natural gas ahipments, with a total sales target of 154bn cubic feet a year. British Columbia agreed earlier this year to grant the necessary export permits.

ecessary export permits.

The Canadian sponsors of the roject are expected next week of discuss pricing and other are expected next week of discuss pricing and other are representatively. project are expected next week financial arrangements with tho five prospective Japanese buyers, headed by Chubu

US.

UK

Netherland:

Colombia contract

struction company, has an-nounced its biggest foreign contract to date worth harbour facilities for the Colombian government.

The deal is being jointly financed by a consortium of Nordie banks, export finance and guarantee agencies.

ABV is also understood to be in the final negotiating phase for a considerably larger contract to build an Skr 3hn sports complex in

Thermal Power Corp, a Swedish embassy official said, Reuter reports from New Delhi.

IRAQ HAS awarded Energoinvest of Yngoslavia a \$54m contract to build four power transmission stations in south and west Iraq, company officials said, Reuter reports from Baghdad.

Officiale. Energoinvest and the Yugo-slav Government would provide credits to cover part of the cost of the project, and 90 per cent of the equipment would come from Yugoslavia. The credits would have a twoyear grace period.

ABV wins

By David Brown in Stockholm ABV, the large Swedish Con-Skr 1.2bn (£114m) to build

and guarantee agencies.

The two and a half year project will be built in a wilderness north of Bnenaventura on the Pacific coast, which is accessible only by helicopter and small boat. In a first phase, a harbour will be built for the Colombian coast guard. The facilities will later be extended for commercial fishermen, sources SEY.

The order, part of a bread development plan in Colombia, is expected to be followed shortly by further contracts for Swedish companies. These are understood to include a counter trade deal involving the ASEA electrical engineering group (for np to these the ASEA electrical engineer-ing group (for up to three coal-fired power plants in ex-change for Cnlombia's clean hurning coal) and telecom-munications and electronic equipment from the LM Erics-son group.

Malaysia.

• ASEA AB of Sweden has won a \$49m contract to supply a high voltage direct current converter station to India's state-owned National

Iraq deal for Yugoslavia

Singapore in bid for China trade

open door" policy on foreign investment with the aim of gaining a toebold in a huge and potentially lucrative market.

The tiny islend stete still lags well behind Japan, Hong Kong and the U.S. in trade with China, taking around 2 per cent of the total compared to their share of more than 50 per cent. But China is hoth Singaport'a largest market and its largest supplier in the communist bloc, and two-way trade in the first 10 months of 1984 was already ahead of the full-year record of S\$2.1bn set in 1982.

The balance is strongly in favour of China, which sells potroleum and textile manufactures and is Singapore's prin-cipal suplier of fruit and vegetables. For its part Singapore sells Items like fertiliser, wood manufactures and telecommunications equipment, but it wants to do more and seee the growth potential as limitless. With a predominantly Chinese

population of its own, and having developed so rapidly itself, Singapore obviously feels it is wel placed to belp China service China's oil development progress down the road to modernisation. Apart from the modernisation. Apart from the hardware and technical knowthrough links with foreign bow, it reckons it has the tech-

SHIPPING REPORT

was dealt a further blow last

state-owned concern,
Denholm Coates commented

that the years of depression in the industry were now taking their toll. Salen's failure "must

further chill the hearts of ship-

owners (and probably even more directly of hapkers) and

casts a loog shadow into 1985."

pass through the Panama Canal)

was below \$15 a ton,

Jepan rate for grain in Panamax largest ships (60-80,000 tous and able to shipping.

rates are unlikely to move tons to 147.4m.

Salen's failure 'casts a

THE WORLD shipping industry ahead abarply.

long shadow into 1985' BY ANDREW HISHER, SHIPPING CORRESPONDENT

week with the collapse of Saleo, Simpson Spence and Young, the major Swedish shipowning saw an encouraging step in the

Also disappointing the dry to slack freight rates due to cargo market was a fall in key freight rates to levels last seen after effects of the 1970's oil in August. The U.S. Gulf to crisis, bulk carriers are the

vass through the Panama Canal)
vas below \$15 a ton.

With more bulk carriers due

Latest figures from Lloyd's
Register of Shipping show that
the volume of ore and bulk

to be added to world fleets next carriers rose by 5.3m gross tons

year-over 1m tons were de- to 103.7m in the year to June

livered in November alone- 30, with tankers down by 9.8m

bulk carriers."

DOZENS OF Singapore comnlcal, financial and manageriel and Occidental. Intraco, e
panies are joining the rush to expertise to put together attractake advantage of China's tive packages for the Chinese.
"open door" policy on foreign Moreover, although many aiming to run an offshore line to fly to Canton and Moreover, although many Singaporeans speak Chinese die-

lects, the government bopes its long-standing "Speak Man-darin" campaign will give il an advantage over Cantonese-speaking Hong Kong in dealings with the Chinese euthorities. Already, contractors, manufacturers, traders, energy services companies, consultants, hotel operators and banks have been busy trying to lay firm business foundations. Many are still at the discussion stage, hut others bave advanced much further.

The two most successful new sectors so far appear to bave been tourism and oil develop-ment. Hotel operators like Shaogri-La Hotels and Wannian Holdings are involved in developments in Peking, Dalian, Hangzhou, Shenzhen and Beihal, Other contractors and property developers want to build botels and offices in Xiameh and Shanghai, and one private con-tractor has completed a botel

in Peking.

One UK shiphroking firm,

Next to tankers, where fleets

bave been declining in response to slack freight rates due to

largest component of world

aiming to run an offshore supply base at Chiwan. A re-lated company, Intraco Matal Box, meanwhile wants lo establish can-making plants in

One private group Wah Chang, is linked with Bethlehem and Reading and Bates to build an oil rig in a joint venture with the Chinese in Guangdong. With Reading and Bates It also bas a partnership with the China National Offahore Oll Corporation to lease a semi-suhmersible dril-

ling vessel.

Numerous Singapore companies are offering belp in the high tech area. Chuan Hup wants to sell microwave communicatious systems and, in Guangzhou, is already making microcomputers. At least one private company has been trying to sell high technology weapons systems and several weapons systems and several others have offered compuler systems. At a more basic level, Tony Wong, a tape maker, clinched a lerge order for blank cassettes, beating the Japanese. In banking, United Overseas
Bank has now joined Singapore's other two big private
sector commercial banks,
Oversee-Chinese Banking Cor-

Peking, meanwhile wants to amend this to allow flights to Shanghai and Peking, and hopes to start operations before All of this is occurring while

Singapore has no formal diplo-matic relations with Peking. China maintains a lerge trade China maintains a lerge trade mission in Singapore, and Singapore's Trade Development Board has a Peking office, but the island state will not establish formal ties ahead of its huge neighbour, Indonesia. Even bere, changes ara afoot.

After years of antagonism to-wards Peking, Jakarta is now talking openly of trading with China and in time, etablishing diplometic ties. Singapore itself has become less nervous about its citizens contact with China, and over Peking's backing in the past for underground communist groups.

Whether this quickly mater evidence that China's new path among other ventures bas caught the imagination of covered by the agreement are the government and, more important for Olivetti, Montportantly, of the country's edison and various machine businessmen.

Italy wins \$844m **Peking** orders

By Alan Friedman in Milan ITALY HAS won \$844m of industrial project orders from China, the largest of which is

a \$200m contract for Fiat, the automotive group, to build a light trucks factory.

The orders, contained in en economic co-operation pact announced Friday in Rome, will be financed largely through Italian export credits, loans and grants. They constitute a significant strengthening of commercial ties between Italy and China, fostered in part by the visit earlier this year to Milan and Rome by Chinese Premier Zhao Zyang.

Fiat is to provide licences, technology and training for the construction of a light trucks plant which will produce up to 50,000 vehicles a year. In addition to this contract, which is worth around \$200m. Figt will lallses into a new political and commercial relationship with the overseas Chinese of Singapore Is another matter. But there is now incontrovertible evidence that China's new path the caught that investigation of

Concern at Malta's Eastern tilt

MALTA'S flirtations

poration and Overseas Union Bank, in setting up a Peking

Suspicion is heightening that the courtship could lead to East Out of a global imports hill European countries being awerded a biggor portion of Malta's rising imports hill.

Dr Alex Sciberras Trigona, company. It follows the recent October figure of 9.2m tons for failure of Irish Shipping, a Japanese crude steel output, state-owned concern, the highest level for four years. "The hopes of the shipowning industry rest on continued industrial recovery and substantial increases in raw materials to absorb the excess

Maltese foreign minister, on Friday night however dismissed the ominous complexions colouring Melta's growing affinities with the Eastern bloc. Reporting back to Parliament on last week's Prime Ministerial visif to Moscow where trade and economic ties were discussed, Dr Sciberras Trigona asserted Malta was trying to tap markets ignored by previous administrations. This, he added, would not be done at the expense of Malta's existing trading relations with Western Europe.

Mr Dom Mintoff, the outgoing Prime Minister, at the same time invited the U.S. to upstage

the Soviet Union by providing

the island with even better

Moscow bave become a source three-year countertrate accord Malta are huge.

of growing concern for the signed with Moscow in March.

This has led
island's traditional trading Western Europe remains by wrangling with B Western Europe remains hy

> Out of a global imports hill totalling Maltese £273m (£462.4 totalling Maltese £273m (£462.4m), imports from EEC and EFTA countries by October this year had reached £M215m East Europe, including of course Moscow, at £M11m were dwarfed into insignificance.

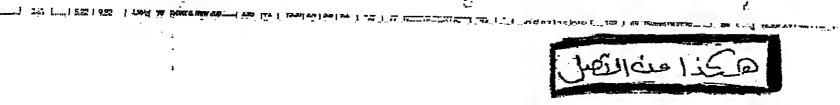
In between January and October West European companies had picked up almost all of Malta's industrial production, not including tourist receipts. Their share of the island's £M138.8m exports came up to £M103m, which greatly towered over the £M7m worth of purchases and ship repair jobs arriving from the Soviet bloc.

Particularly disconcerting, however are Maltese demands for bilateral trade to be wound down to more rational levels

with trade deals than the \$265m where the imbalances against

Malta insists its leading part-ners either step up their pur-chases of semi-manufactured goods or else increase their industrial investments on the

East European countries, lead by the Soviet Union, have been making overtures by offering countertrade and barter accords. By year end the Eastern bloc, due predominantly to the countertrade accord with Moscow, will have eradicated its net trade surplus and tipped the balance in Malta'a favour,



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A american SECULATION SALES Section 1 751 Standay . Contractive Contra

This has led to constant wrangling with Britain, Franca, Italy and Japan. Imports from the latter two countries are currently banned.

هكذا صفالتكل

UNDER the Thatcher regime, it is difficult to pick out the year's star personalities at Westminster, be-

cause the Prime Minister's own

dominant personality tends to

Nevertheless, some colourful characters still stand out from the

The choice of any personality does not imply approval of the politics of the MP in question. He or

she is more likely to be chosen be-cause of a talent to provide enter-

tainment or excitement in the daily

The award for tenacity goes to

Social Democratic Party leader Dr

David Owen. Week after week, he

performs an act of political levita-

tion as he tries to invest his party's

seven MPs with national signifi-

Slowly, the 46-year-old doctor

rises at Prime Minister's Question

Time to do battle on two froots

Luckily, the Labour left-wingers

against Tories and Labour.

grind of parliamentary business.

eclipse all lesser mortals.

Government may charge for radio spectrum use

BY RAYMOND SNODDY

ing the possibility of commercialising the radio spectrum by charging users for what is now virtually a

THE GOVERNMENT is consider-

The Department of Trade and Industry is about to commission a feasibility study and has sought ten-ders from leading consultants in

If such a scheme were to go ahead, it is believed that Britain would be the first country in the world to introduce commercial pricing of the radio spectrum, although similar suggestions have been

Such commercialism would increase costs for all radio spectrum users, including broadcasters, civil aviation, mobile radio operators

They would be charged according man report into the use of the radio the Ministry of Defence.

present users pay a flat licence fee, which covers only the costs of regulation and administration.

The Government has not formally announced that it is seriously interested in charging for the radio spectrum. However, because of the privatisation of British Telecom it lecided that it ought to warn prospective investors of the possibility.

A single, little nobced, paragraph was inserted in the final version of

the BT prospectus. It said, in part: "A feasibility study is shortly to he commissioned by HM Government on the possibility of introducing in the future some form of pricing for the radio spectrum in place of, or in

Several organisations that gave evidence last year for the Merri-

to the use made of the spectrum: at spectrum argued that the spectrum present users pay a flat licence fee, should be priced.

Some, such as the Transport Science Policy Unit in the Department of Transport, have argued that the present cost-free system distorts the pattern of demand for radio frequencies. Under that argument, market forces rather than centralised regulation would lead to a more equitable and efficient use of a scarce resource.

The Merriman report concludes that it was a good idea to make people more aware of the value of the scarce resource they were using. It gave a warning, however, that it might be impractical to create a free market in the spectrum be-cause of international regulation and the high government use of the radio frequencies, particularly by

> shout him down give him the impetus he needs. "Ob, yes," he roars. "You don't like it, but you are going to get it

cratic Mrs Thatcher. Occasionally, some believe that he lacks the extra there are rumours that admiring sparkle needed for the joh. Tories have approached him to suggest that be should join their party. Such a transition for this lone man of destiny seems highly improb-



JOHN HUNT PICKS OUT SOME COLOURFUL POLITICAL CHARACTERS

Labour's environment spokesman, led the attack on the Government over local authority capital spend-

sitting nearby unwittingly come to cess story of the year. He scored an-his assistance. Their attempts to other coup in the way he managed to get an emergency debate on the spending cuts, thus putting the Government in an externely difficult po-

Inevitably, there has been specu-Dr Owen is a great admirer of lation that the 45-year-old Dr Cun-the sharpest operator on Labour's Cromwell and seems to have a ningbam might be the next leader front bench. His gaudy phrases sneaking admiration for the auto- of the Labour Party. However, match his highly coloured neck-

No list would be complete without Mr Dave Nellist, the bearded Labour Member for Coventry South-East, who is one of the two Commons representatives of that rands to condemn the South Afri-Last Wednesday, a roar of ap-dreaded sectarian organisation, the can cricket tour.

Stars twinkle fitfully in Westminster's galaxy

Gerald Kaufmann

proval went up from the Labour Militant Tendency. Despite Milit-benches as Dr John Cunningham, ant's contempt for parliament, Mr ant's contempt for parliament, Mr Nellist has become a frequent and well-informed questioner on industrial and employment matters.

His questions provide a revealing insight into the mind of Militant. There are frequent embittered references to private wealth, and he recently became very wound up about the gift of a miniature Jaguar XJS to Prince William.
Mr Gerald Kaufman, Labour's

Home Affairs spokesman, remains wear and are tailor-made for tomorrow's beadlines. There are frequent references to

the minister activities of "Big Sister" at Number Ten and he coined the phrase "bloodstained Kruger-



The coveted award of Trouble Maker of the Year must go to Labour's Mr Tam Dalyell, who has made life hell for the Prime Minister over the sinking of the Belgrano in the Falklands War. From his ancestral home, The Binns, outside ham, his chief whip.

the trail of the Belgrano, although be shuts up and sits down. be still finds time for other matters. It only remains to wish them all The recent headline "Tam chalthe compliments of the season and cute himself" carries the authentic MPs who are crying into their gin

Pym, the rebels of the year. For a skiing,

and then the House rapidly fills as one of them rises to launch another onslaught on Thatcherite policies.

The contrast between the two is fascinating. Former Foreign Secretary Pym is almost deferential. He seems to imply that he hates having to say such nasty things but duty

Former Prime Minister Ted Heath is far more aggressive and no longer bothers to hide his personal animosities. Above all there is his new-found and mordant sense

Old-timers sigh nostalgically and observe that if only Ted had been such a good speaker 10 years ago, he might still be Prime Minister

This year has seen the Lords in rebellion against the Government and this had brought to the fore those two exotic characters. Visthe Lords, and Lord "Bertie" Den-

Edinburgh, this descendant of Scot-tish lairds issues forth to harry the straight out of the pages of P.G. Wodehouse. Their performance is His untidy figure can be seen now so finely tuned that they no scurrying along the corridors of longer need words to communicate.

Westminster, clutching piles of doc
If Willie is making a mess of things, uments. He shows fiendish ingeBertie moves out to the middle of
nuity in bending the rules to follow
the chamber and glares at him until

lenges Attorney General to prose- offer commiseration to those Tory and tonics because Mrs Thatcher In these days of Tory rebellion, has cut short their Christmas holitribute must be paid to that deadly day by one week and made it diffiduo. Mr Ted Heath and Mr Francis cult for them to get abroad for their

Working days lost to strikes at highest level for five years

BY PHILIP BASSETT, LABOUR CORRESPONDENT

BRITAIN has lost about 23m work- likely to try to set aside the impact ing days through strikes this year mental in bringing the Conserva-

Although a high figure was expected because of the miners' disoute, the number of days lost - the third-highest total for a single year this century - will embarrass and disappoint ministers who had watched with satisfaction the much lower annual strike figure totals in

When the strike figures for 1984 are formally published in the new

of the miners' strikes and point to strikes this year - most notably, the highest figure since the "winter the underlying level of strike activior discontent," which was instru-

The disputes in the coal industry are likely to account for almost 20m days lost overall, with the final figure depending on the impact of the surge of miners who returned to work in November and early De- of difficult and protracted local-

With the effects of the miners' dispute on the 1984 strike figures stripped out, though, ministers may be able to claim with some justification that apart from the coal

perbaps, the long-running Depart ment of Health and Social Security computer dispute in Newcastle-upon-Tyne, which now looks like drawing to a close, and most recently, the Ford machinists' strike, the Austin Rover stoppage and a rash government disputes.

There have been other significant

Many of these, however - especially the DHSS dispute - bave involved relatively few people, and so have made little impact on the figare formally published in the new strikes, the general level of strike ures, even though they may have year, ministers and officials are activity remains roughly constant. affected great numbers of people.

BNOC has 'useful role' says broker

1,118 17

4.4

North Sea would have been some £300m lower this year if the British ence in the market and should be National Oil Corporation (BNOC) did not exist, according to Edinburgh-based stockbrokers Wood

keting company, has made trading in business... The trading losses losses of between £40m and £30m currently being experieoced must this year as the gap has widened between its official prices and those

GOVERNMENT revenues from the panies believe BNOC constitutes sulting from the term price being unnecessary government interferwound up.

However, in its latest North Sea report, Wood Mackenzie says: "On balance we believe BNOC has a BNOC, the Government's oil mar-useful role to play and will remain be viewed in context - they are greatly outweighed by the positive on the spot market. Some oil com- impact on government reveoues re- cial and spot prices.

prices bad been used to calculate taxes, government revenues would bave been £350m lower.

That is because North Sea taxes are based on BNOC's price rather than lower spot prices. The brokers estimate that, if this year's spot

Wood Mackenzie says there is a case for closer links between offi-

back Celltech care

BY DAVID FISHLOCK, SCIENCE EDITOR

ment-backed biotechnology compa- come." oy, according to Mr John Jackson, its chairman, in his latest annual All those ideas were rejected by

British companies to which they were first offered, Mr Jackson said. Celltech's backers include Sankboratories, part of the Ares-Sereno

OVERSEAS COMPANIES are cur- "at the beginning of a road which rently financing all the health care will lead, in the foresceable future, ventures of Celltech, the Govern- to profits oo a substantial sales in-

However, Celltech regrets the lack of UK commercial interests, partly because the company has close ties with the publicly funded Medical Research Council, spending about £120m a year, and partly because 'local market pull would be yo, Japan's secood largest pharma-ceutical company, and Serono La-pany," be says.

A new joint venture with the U.S. group and Air Products and Chemi-Mr Jackson announces a slight cals, called . Apoel, has been fall in the losses of the three-year- launched to exploit industrial miold research company, to £1.9m crobiology, by undertaking re-from £2.0m, and forecasts that it is search projects

Overseas companies VW Caddy makes delayed UK debut BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE VOLKSWAGEN pick-up truck were supplied from West Germany designed in West Germany for the the Caddy Is now appearing for the first time in UK dealer showrooms after a delay of nearly two years caused mainly by a dispute over its

The British authorities at first insisted the pick-up be decribed as "made in Yugoslavia" because it is

nal quality inspection of every Britain.

OMRON TATEIS!

ELECTRONICS CO

based on the old Golf car and called and that, under the terms of the In- North American market. However, (ISO), the vehicles are labelled EEC countries. In the end, the UK authorities re-

giving marketing advantages, also assembled in that country.

The importer, VAG (UK), the Lonrho subsidiary, argued that fitests (technical and safety tests) in

Automobila, which has been producing the Golf I, was left without a vehicle to produce.

Company Notices

ternational Standards Organisation it proved unable to stand up to competition from the U.S. pick-ups 'made in West Germany" in other and was recently withdrawn from sale in the U.S. When VW introduced the new

lented and accepted the "made in Golf in the autumn of 1983, the Ger-Germany" tag, which, apart from man group's 49-per-cent-owned subgiving marketing advantages, also sidiary in Yugoslavia, TAS Tvornica

So the tooling from the Golf pick-The Caddy is a remarkable examing of the U.S. to YuIngolstadt facility in West Germany, that most main components

The Caddy is a remarkable examing most the U.S. to Yuple of how international some vehicle production bas become. It was

FT COMMERCIAL LAW REPORTS

Finance for emergency EEC budget may come from Consolidated Fund

REGINA v HM TREASURY, EX PARTE SMEDLEY

Court of Appeal (Sir John Donald- is to be regarded as one of the Comson, Master of the Rolls, Lord Jus- munity Treaties as herein defined, tice Slade and Lord Justice Lloyd): the Order shall be conclusive that it December 19 1984

Order in Council to characterise as after January 22 1972, other than a a "treaty" an undertaking entered into with other EEC governments to tary and amending EEC budget; of the Order in Council has been apand accordingly, if such an Order were approved by Parliament, con-tributions could be made from the tributions could be made from the Consolidated Fund without statutory authorisation, under the law Consolidated Fund the amounts relating to implementation of Community treaties.

The Court of Appeal so held when dismissing an appeal from a deci- states. sion of Mr Justice Woulf. The judge had refused an application by Mr der for judicial review in respect of the Government's intention to pay more than £121.5m out of the Consolidated Fund to the European Economic Community (EEC), under the terms of an Order in Council in draft form before Parliament.

Section 1(2) of the European Communities Act 1972 defines "the Treaties" or "the Community Treaties" as the treaties relating to accession to the European Economic Community and the European Atomic Energy Community, and the decision relating to accession to the European Coal and Steel Community "and any other treaty ... entered into as n treaty ancillary to any of the treaties, by the United King-

Section 1(3) provides: "If Her Majesty by Order in Council declares community obligations to make that a treaty specified in the Order payments to any of the Communi-

is to be so regarded; but a treaty en-THE UK Government has power by tered into by the United Kingdom pre-accession treaty shall not be so regarded unless it is so specified nor be so specified unless a draft proved by resolution of each House

> needed to meet any Community obligation to make payments to any of the Communities or member

> that Mr Smedley, as a British tax-payer and elector, was troubled by the Treasury's expressed intention to pay the European Community more than £121.5m out of the Consolidated Fund, without seeking the authority of Parliament in the form Instead it proposed to operate the

bes Act 1972, which involved laying a draft Order in Council before Parliament. If it were approved, payment could be made on the au-thority of section 2(3) of the Act.

tion was dismissed by Mr Justice Woolf on December 6. He appealed. Section 2(3) gave the Treasury authority to issue out of the Consol-

special procedure provided by section 1 of the European Communi-Mr Smedley applied for relief by way of judicial review. His applica-

under the treabes.

SIR JOHN DONALDSON said

idate Fund amounts needed to meet

bes or member states. In that con- that provision of the money was

the Treasury would be enbitled to

funds provided by member states was not "ancillary, in the form of "reimbursable It was no doubt

garded as a Community "treaty," as efined in section 1(2).

Mr Laws for the Treasury sub-

would be for the courts to invite en applicant to renew his application if and when the Order in Council was if made, would be intra vires th made. But in some circumstances power conferred by Parliament an expression of view on questions upon those who would make it. of law might be of service to the parties and to parliament That course was adopted in R v

the scheme only to be told later that sumed to be limited to making an it was ultro vires.

The essence of Mr Smedley's

The concept of one treaty being "ancillary" to another was not one of precision. There might be more than one view on whether a particu-

On or about November 19 1984 a provided in section 1(3) for a system

garded by refusing to approve the draft Order in Council designed to

The sole question for the court was whether the Order in Council, That power did not derive from the affirmative resolution of the Houses of Parliament which was a

In accordance with familiar Order in Council in relation to an Similar considerations applied in agreement which could properly be the present case. It was apparent regarded as ancillary to the Comfrom the terms of the undertaking munity treaties. The question was

whether the undertaking could. not would, be so regarded. The only real challenge was based on the submission that the

It might be open to doubt whether such a conflict would necessarily and in all circumstances disqualify an instrument from being regarded as ancillary to the Community treaties. However. there was no inconsistency between the undertaking and the treaties. As was pointed out by Lord Den-ning Mr in Bulmer (1974) 1 Ch 401, Community instruments were

It was clear that in the view of the member states unusual circum-stances had arisen in 1984 which had given rise to the need for a supplementary and amending budget A temporary departure from the guiding principle set out in the Community treaties did not seem inconsistent with properly regarding the undertaking as ancillary to

could be more ancillary to the community treaties than the provision of funds to enable the Community to fulfil its essential functions. Accordingly an Order in Council in the terms of the draft would be

For Mr Smedley: Leolin Price John McDonnell QC and TM Ashe (Bower Cotton and For the Government: John

> By Rachel Davies Barrister

FRIESCH-GRONINGSCHE HYPOTHEEKBANK N.V.

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Announcement

(Insurance Brokers) Limited announce the ocquiation of Holmomae lanurance Brokers Limited from Rowbotham Teakship Limited, 20th Companies are lloyd's Brokers, larita & Braon (lasurance Brokers) Limited is the securance orm of the Horris & Oscon Group contablished in 1797. Helmamen ero esecutests in marino insurance broking. All the Oliscoters and Staff of Holmsman will join the seasting Marino Diuscos of Harris & Osco (Insurance Brokers) Limited and it is the latention to form Harris & Diason (Marino) Limited to service the joint marine accounts of the two companies.

Clubs

In Dacambar 1984, in Toulouse, Nigaria Airwaye Limitad, Nigaria's national carrier, has takan dalivery of four A310-200 aircraft. The sale of thase aircraft, powared by Pratt and Whitnay engines, has bean partly financed by axport cradits granted by an international bank coasortium managed by Société Ganérale (agent). Deutscha Girozentrale, Dautsche Kommunalbank and Midland Bank in association with Banqua Françaira du Commerce Extérieur and Kreditanstalt fur Winderstellen.



2(3) that if an Order in Council, the draft of which had been approved hy Parliament, were to declare that an international agreement was to correct view was that an Order in be regarded as a Community treaty, make payments called for by that complaint was that the undertaking agreement, without further

Over the period from 1970 to 1975 the EEC moved from a system whereby it was financed by contrihutions from member states to one where it was financed by its "own resource." In 1984, however a supplementary and amending budget had been produced, and the member governments bad thought it right that the expenditure contemplated should be met partly out of lar intenational agreement was or

advances. draft Order in Council was laid be- where by en Order in Council fore both Houses of Parliament It should be conclusive as to what specified that an undertaking made treaties were to be regarded as by EEC: Government representatives, to make payments to finance treaty entered into after January 22 the supplementary entry and 1972 should be so regarded unless amending budget, was to he re-

sider Mr Smedley's application.
In many and possibly most cires, the proper course achieve that result

Electricity Commissioners 1924 power of veto, It derived from a pre-I KB 171. In that case an ioquiry existing power to be inferred from was in progress, the cost of which would have been wasted if the Minsection 1 ister and Parliament had approved principles, that power must be as-

text, "community ohligation" meant considered a matter of urgency. If any ohligabon created or arising the court were to defer consider ation of Mr Smedley's application 1t followed from sections 1(3) and until after each House of Parliament had considered whether it approved the draft, it would only have contributed to avoidable delay if the terms of the draft would be valid.

> to make the payment to the European Community was not "a treaty ancillary to any of the treaties," within the meaning of section 1(2); and that it was ultra vires for an Order in Council to declare that it was to be regarded as one of the Community treaties.

It was no doubt for that reason among others, that Parliament had

characterised by Order in Council Further more, quite apart from whether a particular instrument would otherwise be regarded as mitted that at present, as no Order "ancillary" to the Community trea-in Council had yet been made, it ties. Parliament had retained the was premature for the court to cin- right to prevent its being so re-

undertaking conflicted with some of the provisions of the Community

not expressed against the back-ground of English eanons of-construction and should not be so

The Community treaties were designed to express principles. The relevant priciple so expressed was that the Community budget should, as far as possible and thus usually, be entirely financed out of the Com-munity's own resources, but that was not to say it must in all circumstances be so financed.

That objection apart, nothing

Lord Justice Slade gave a concurring judgment. Lord Justice Lloyd

Laws (Treasury solicitor)



ELECTRONICS CO

Advice has been received from Tokyo
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Amsterdam, 17th December, 1984



Learning French on the farm

BY HAZEL DUFFY

SATURDAY, mid November: an excellent lunch in a farm-house in northern France, But this is not the start of a gastronomic experience. Six British businessmen and two teachers are sitting down at the beginning of a six-day Intensive French course. Each has only a basic know-ledge of the language. Dislant memories of "O" level French grammar mixed with more recent contacts with French business and industry are common to everybody, as is a need to get to grips with the everyday expressions of French commercial life in a bid to expand the opportunities afforded by the French market. Suddenly it dawns on the group that the organisers of this course were serious when they told lhe students in advance that French will be the

the six days.

All the students have connections with French-speaking markets. With varied commercial backgrounds in banking, manufacturing, transport and State industry they are in their 30s and 40s and are mostly middle management in companies based in London and the South East. Two have attended a preliminary residential transfer operate held in England a preliminary residential French course beld in England in the summer. All must undergo a short assessment of their comprehension of French before being accepted on this intermediate course.

Grammar revision starts that afternoon. The ducks in the farmyard punctuate awkward silences as the teachers try to make everybody use the hated "y" and "en "in reply to their constant questions. Lessons finish around 6.00 pm, followed by half an hour or so of bome-work. Dinner follows the same

balting regime as funch,
Sunday: Breakfast is around
8.15. Anybody who wants to log
around the country lanes in the
dark before breakfast is free to do so, bul time bas to be found to listen to the first cassette revising yesterday's grammar in question and answer form French company to get a stake
Formal lessons begin with a in the market, talks about his

next year

entertaining. Among its various

virtuouso turns. Ominobot will speak, sing and serve drinks.

It can be radio-controlled at distances of up to 50 feet, or follow programmed instruc-

tions loaded on to a cassette tape of up to 30 minules dura-tion. One stockbroker says he

sends Omnibot to meet clients in his reception and bring them

Instructions are given to Omnibot via a hand-held radio

magnetic tipe cassette recorder housed in Ominbot's "stomach," which can store behavioural instructions for the CPU as



when thousands and millions are introduced. Number tests will he repeated every morning; why can the French not give telephone numbers in straightforward English

Reflections at lunch: Why bother? Peter, marketing direc-tor of a plastics company, explains his reasons; his French customers do not want to speak English—in the evening, socially, they are happy to use English but during the day, French is the rule.

Immediately after lunch when wine is liberally poured, the organisers take account of the fact that concentration will not be at its most intense. Accordingly, an after-lunch talk with a difference is given by farmer/hotelier host who seeks to explain the problems of goat

Monday: Fresh country air, courtesy of hicycles on the farm, prepares the mind for another dose of grammar. Longing for read the French newspapers. Following session includes commonly used phrases at the opening of a telephone con-

Group breaks into two for group permits more departure from set texts. General economic terms surface—growth, unemployment, industrial rela-tions, are elaborated on with reference to business experience personally. Kelth, director of an electronics company in Britain, which has bought a dozen numbers reeled off to desire to communicate with the

Afternoon; play-acting a restaurant scene offers the chance to reveal the humorous talents of British husinessmen. Formal French terms for ordering gastronomic delights, and paying for them, are

Tuesday: Wake to the unmistakeable sounds of grammar revision on cassette coming from surrounding rooms. One or two participants bave admitted to listening to early morning BBC news.

Afternoon; deadly routine is avoided by conducted tour of farm. Farmyard chat becomes serious when our host seeks advice on how to break into English market with his goals' milk cheese. Final exercise of the day on accounting terminology (specimen halance sheet to be studied at leisure) drags on until 7 pm.

Wednesday: Morning lessons have an air of holiday, because we have been told beforeband that It is normal for even the most conscientious studeots to be flagging by this stage and a "diversion" bas therefore been

Afternoon; Bicycles stacked in car boots. Some contemplate cycling 20 kms to neares! lown but decide their fitness rating has not been improved by long hours of French study. Instead, une randonee by bicycle around the forest follows. Elwin, marketing manager in a software components company, talks about his hopes of quadrupling sales to France. His colleague speaks French fluently, but Elwin is increasingly frustrated al his own inability to bring together technical French with his everyday French. £315 for non Looking forward to dinner in a (exclusive of travel).

concentrate the mind—not too shopfloor workers in that compand when they are less than 100, pany.

Shopfloor workers in that compression restaurant—the only meal oway from the farm. Anucipation but getting more challenging

Afternoon; play-acting a slightly dimmed by teachers from the farm. Anucipation slightly dimmed by teachers presenting students with an envelope containing a FFr 50 note and list of five items to be purchased in the local shops.
They are not immediately recognisable—a little box of "trombones" for instance, is

found finally in the stationers ipaper clips, of course). Thursday: Day of Disillusion.

As the end of the course looms, the gap between stumbling conversation and fluency seems as large as ever. Then Bernard, chairman of a

motor distributors, returns from the front (Paris) where be bas had to attend a business meeting. Colleagues at the meeting remarked upon his new-found ability to speak French. After-dinner jokes told in rapid succession suggest that progress has probably been more marked than had been supposed.

Friday: Wake to realisation that thinking is taking place in French. The last cassette is much easier to understand than the earlier ones. The ability to speak a language does not come In the form of sudden revelation. But the discipline of an intensive course away from everything can push the reluct-ant student into picking up the basic tools. From then on, it is practice.

*Le Froncais o la ferme, Organised by Chantai Munro Associates for the London Chamber of Commerce and Industry, Price in 1985 for the course: £765 for LCCI members, £915 for non-members

PROBLEM: a Brilish manufacturer of medical aids, with a included some of the crowned heads of Europe, faces cut-price competition from

Taiwanese manufacturers apeing its products.
Solution: if one of these competitors can produce quality components ebeaper than you can make or buy clsewhere, turn the competitor into a

supplier.
It is a bit like ju-jitsu, the oriental art of self-defence, where the skill is to disarm or deflect your opponent by using his strength and aggression to vour advantage.

J & A Carters, started in London in 1861 by Iwo brothers, John and Alfred, produces about 30,000 wheelchairs a yea accounting for ahout two thirds of annual turnover of £8m. Customers have included members of the Royal family, the Raiser and the Czar of Russia.

trated its efforts on producing sophisticated aids like powered wheelchairs and electric hoists for bed-ridden patients. About 60 per cent of output is exported; Carters manufactures cheaper manually operated wheelchairs for markets like the Middle East, where the initial competitive thrust from Taiwanese manufacturers has

occurred. Though long - established, Carters was not in peak condition to take on competition from the Far East. It had become, by its own admission, rather fiahhy and siale and had failed to develop new and exciting products. Hopkins,

managing director, claims that the company's copyrights have been infringed by some of the Taiwanese manufacturers,
"We first became aware of the problem shout three years ago

when we started to receive letters and brochures from several Taiwanese wheelchair manufacturers offering to supply us with components.

"One brochure even displayed a pholograph of one of our own wheelchairs with our name crudely blacked-out. Il is likely the manufacturer was name crudely blacked-out. Il is likely the manufacturer was using the photograph as bait to attract orders before committing himself to production." Taiwanese wheelchairs exported to Britain can be as much as 25 per cent cheaper than British equivalents although the quality of the products is often very poor, claims

was acquired by Invacare, the U.S. medical products group. Carters says it has several responses it could have made, and still could make, lo unfair competition from the Talwanese. It could start legal action saginst alleged copyright in

ducts is often very poor, claims Carters, which earlier this year

Medical aids

The oriental art of deflecting competitors

Andrew Taylor explains why J. & A. Carters now has a Taiwanese components supplier



eting in the 1984 Paris Marathon in an Invacare

fringements. This option bas not been entirely ruled out, hut legal action is costly and can manufacturer can be shul down another company can start up in its place, and the whole process bas to start again.

• The company could simply ignore the competition. The quality of its rivals' products is generally poor; they sell at the lower end of Carter's range of medical aids. The British company's main competitors are found in France and Germany.

Of this option Hopkins says; Our experience is very similar to that of British companies which faced cut-price competiturers in the 1960s.

"The Taiwanese, like the Japanese, are quick learners, It would be a mistake to believe that quality and technical

standards will not improve. Complacency like that led to the demise of the motor cycle industry in this country."

 A third option—one which most companies would like to think they adhere to but which in practice is bard to achieve is to compete in all markets by striving to maintain the quality of products while seeking to reduce manufacturing

It is in pursult of the latter alm that Carters, which is based in Westbury, Wiltshire, bas decided to use one of its better Talwanese competitors as a supplier. Cathay Consoli-dated supplies the British com-pany with tyres and some plastic components.

Hopkins sees no conflict

EDITED BY ALAN CANE

then we would be foolish not to use this to our advantage,

We are an international company, prepared to take paris from anywhere if it is in our best interests. We use specialist steels from Holland because we cannol get the same quality in Britain. We also use upholstery from the Irish Republic because we believe we get better value

for money." Hopkins asserts that the Hopkins asserts that the Talwanese connection should not be regarded as a case of "if you can't beat them join them." He prefers to describe it as using the strengths of the market place to protect the company and the jobs of its employees.

One of the current strengths of its armoury, says Carlers, ia a requirement of the UK Department of Health and Social pariment of Health and Social Security that wheelchair manufacturers, and their component suppliers, should meet the requirements of British Standards quality assurance code number BS5750.

"We have worked hard to ensure we satisfy the standard and the company is approved as a DHSS supplier. This means that rivals will have to achieve the same quality if they are to break into this important domestic market. We can also use the standard as a hadge of quality in international market. of quality in international mar els," says Hopkins.

He says the adoption of the atandard made the company think more seriously about how it made its products. More visits quality assurance staff has risen from just 5 members to 19,

"We have invested £50,000 in the last 12 months to improve manufacturing efficiency and quality. Better computer facilities will improve stock and creditor controls,"
Above all Carters says it

needs to keep ahead in product design. It has revamped in the design department bringin. A fresh faces from other industries in a bid to instill new ideas. The head designer, for example, was formerly employed by a zip fastener company.

So far Carters' approach has brought satisfactory results. Several new products, including a portable powered hois! for patients, are on the market. After several years of losses, the company expects to have made a pretax profit of several bundred thousand pounds this year, after interest payments.
Sales are np by around 25
per cent in 1984 at a time when
international spending on health care is hardly rising.

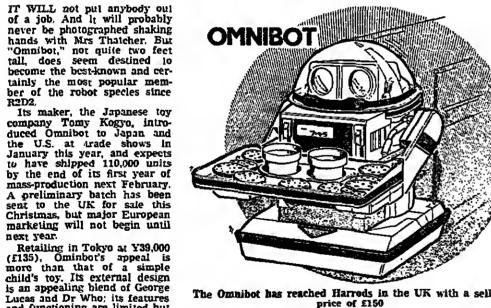
"The important thing is that

TECHNOLOGY

DOMESTIC ROBOT WITH ENTERTAINING CHARM

Enter the Japanese civil servant

BY ROBERT COTTRELL IN TOKYO



The Omnibot has reached Harrods in the UK with a selling

the left hand only, presented with an object, will close automatically around it. Messages spoken into a microphone in "Dir Omnibot's handheld radio control can be boomed out through the robol's loudspeaker and accentuated by strobe-synchron-ised flashing of its large and purple eyes.

Tomy's assistant manager of research and development, Mr Takao Kubo, says the colupany into his office, Another owner has found Omnibot a great success around the house with everybody except his two dogs, who view it with growing spent two years developing Omnibot as a product sophisticated enough to appeal to adults as well as children. Tomy's R and D staff totals 160, grouped into a domestic, an control, whose main feature is a joystick for 360-degree movement. But the robot's "heart" — division. international, and a "blga-tecl."

anatomically as well as figuratively—is a custom-built onechip microcomputer combining a four-bit central processing unit and a 1k memory. The memory is extended with a smaller. To expand our business of the control of the contro ness we want to appeal to the entire age range."

Mr Kubo studied mechanical and industrial design before joining Tomy, where he added on-the-job electronics training. well as music and speech tor replay through built-in doud-speakers. An alarm / timer One of his previous successes allows preset starting and stop-allows preset starting and stop-are of taued programmes.

The successes of the company was "Armtron," a reach-and-grab electronic arm

two smaller siblings, the "Verbot," which responds to spoken commands, and the "Dingbot," a hasic runaround which merely bounces obstructions in its path.

Some of Tomy's suggestions for using the Omnibot bave their appeal, even if from a strictly utilitarian viewpoint programming the robot to do a job seems if acything more laborious than doing it one's self." Omnibot" reads the US. self. "Omnibot," reads the U.S. instruction manual, "can he a kitchen timer. Program a path between the kitchen and the living room. Then set the alarm for the desired baking time. Go into the living room and relax. Omnibot wil come into the room and remind you when it's readv.

But other suggestions threaten dangerously to misjudge the mood of many family gatheringa —on Boxing Day morning at least. Hungover fathers may care to pre-censor the paragraph which proposes that "Omnibot can wake up the whole family, even Uncle Harry who is visiting for the weekend Wisting for the weekend. Won't Uncle Harry be surprised when Omnibot rolls in with wake-up ping of taped programmes.

Ominbot's claw-type bands which mimicked simple ladus and clip-on tray make it capable of rudimentary butlering:

To the company was Armiron, ominbot rous in which wake-up words and good cheer!" Perhaps dortunately, Omnibot's anthropomorphism does not extend to baving clippable ears. Offshore

Pipeline repair

SUCCESSFUL trials have been carried out on an auto-mated system to repair deep sea pipelines. The RMP pro-ject, as it is called is, has been developed by ACB, Comex, Elf and Total.

Total carried out sea trials at the end of last mooth in Loch Linhe in Scotland. There, teams from ACB and trol room onboard Seacom, a diving support ship, control-led a prolotype remotely con-trolled vehicle, Roy 400.

The RMP project is part of the French deep sea hydrocarbon development pro-gramme. The system com-prises a H frame to support the line above the seabed, a worktable to hold the pipe, a module to carry girders and 2 transfer vehicle to move the various components of the system into position on the seabed. The project also needs other modules to carry ont specific jobs such as machin-ing, internal cleaning of the pipe and removing coatings.

During the Scottish trials, During the Scottish trials, a length of pipe was prepared for insertion in the pipeline using the remote equipment and lowered to the sea bed. Now the group hopes to extend the system with additional modules which can be attached to the H frame,

Software

Mailbox program

SOFTWARE FOR the IBM PC and Compaq machines which allows electronic mail is available from Geisco, the computer arm of the U.S. General Electric group. Cailed PC Mailbox, the system works with the company's Quik-Comm international electronic mailbox service.

On the acreen appears a symbolic desktop with "trays" for incoming and ontgoing messages. The software allows messages for outgoing mail to be taken from an address book stored in the system. More details from the company in the UK on 01-546 1077. DREXLER ADVANCES IN EUROPE

Pergamon opts for laser card

BY GEOFFREY CHARLISH

heads the Pergamon group, has revealed that Standard Telephones and Cables is developing a reader/writer unit for his company. One of the first applications will be in connection with Pergamon's scientific in-formation publishing opera-tions, where immediacy is the keynote.

Subscribers will receive a laser card on which several hundred pages of A4 text are recorded, in place of the conventional printed paper. The card will be slotted into a personal reader and the pages will appear on a television screen. But Mr Maxwell said he "would rather not be drawn on the timing" for the introduction of the technology the technology.

The Drexler laser card was

announced in 1981 and Toshiha bought the first licence in late 1982. Since then Drexler bss set up facilities to make the recording material. It can hold up to 800 pages of English text on a piece of plastic the size of a credit card.

A very fine laser has mis used.

A very fine laser beam is used to melt microscopic, black plus into the surface of an otherwise reflective surface. The pit sequences are digitally coded to tion on a screen.

But although Canon, Erics-

son, Fujitsu, Honeywell, \$0.75hn of manufacturing busi-Matsushita, NCR, Sharp and ness. Wang are among the licensees.

successful technology licensing has been working closely and operations to the U.S. and where much of the original research was carried out, bas Mr Robert Maxwell, who recently completed a design, research was carried out, bas recently completed a design,

> Under the non-exclusive licences, Drexler grants world distribution rights for the cards, together with rights to patents, know-how and the designs of equipment for writing and read-ing the cards. But no agreement includes card manufacturing rights or the basic technology. In the U.S., one of the more dramatic applications is likely to be with Blue Cross of Maryland, the medical insurance group with over 70m subscribers.

> The objective says Drexler, is to give each subscriber a card on which is recorded his complete medical record and details of his insurance cover-age. Card reader/writers will he placed to ambulances, doc-tors' surgeries and hospitals so that, in an emergency, medical staff can immediately determine the hest action to take. The prospect is that lives will be saved and administration costs

According to Jerome Dexler, one or more of the Japanese licensed companies are likely graphics and can be read back of which 750,000 could be by a second laser for reproduction on a screen. unit, this could amount to

DREXLER CORPORATION of no systems or equipment have California has signed up 20 yet been marketed, "Developlicensees for its laser card ment of the card reading equipplans. At the company's UK ment has taken longer than in under two years and is now moving into Europe, baving recently concluded agreements with Pergamon and Clba-Geigy. This must be one of the most successful technology licensing as the company's purchase of the licence was a "long term strate-base been working closely and gic decision" and plans are congic decision" and plans are confidential.

However, Clba Geigy's Swiss subsidiary Gretag is in security systems and laser engraving. Furthermore, Ilford is in the film costing business — which is likely to be threatened in a few years by electronic image recording.

But Mrs Preston thinks it unlikely that any announcement of products or services will be made before the end of 1985. Half the companies on Drexler's Jist are Japanese. Two major camera companies, Canon and Olympus Optical are there. Although nothing has been announced, it seems likely both companies are thinking in terms of the digital recording of images from CCD cameras, in place of film.

Others are thinking about the storage of software on the cards — Kanto Denshi has already shown equipment at a video games exhibition in Chicago. Players might buy a card which in an arcade for example, could be slotted into various consoles for the latest games, and be dehited at the same time. Nipponcoinco, coin mechanism maker, has similar plans.

Another Japanese company, Computer Services Corporation, is planning to use the card in an educational system in which Kanji characters are combined with cartoons. The company sells over \$150m of software annually ad according to Drex-The other European licensee, system,

shame in using a competitor as we are competing, at every a supplier: "If the price is level; so far we are holding our right and the products are good, own," says Hopkins. dispense, fluid power, special-purpose valves, general engineering,

refined and wrought metals.

MI pic, Birmingham, England

Design **Better** sawblades

BATTKLLE COLUMBUS Laboratories, Ohio, has developed a computer-sided design pack-age that allows saw blade design and production set-up time to be reduced in some cases by a factor of 10.

Originally developed for the Peerless Saw Company in the U.S., the software is now available. (Or Hearthean Leveloped for Hearthean Leveloped

available for licensing by companies outside North America.
It should allow companies It should allow companies to expand production capacities and handle small volume production designs. Production schedules and part design can be quickly altered. The program leads the designer through a step-by-step process to create tooth forms and prompts him for details of features such as slots, pinholes and keyways. The program uses a "fill in the blanks" procedure for data entry.

blanks" procedure for data entry.
With all the data entered, the program calculates blade geometry, the number of steel sheets needed, the position of each blade on the sheet and the motion and courrol demands to the laser cutter—inabout five seconds.
Operators can view the blade cutter—idabout five seconds.
Operators can view the blade
designs on their terminals
and when anproved, the cutting data is fed straight to the
laser controller's memmory.
No punch tape is used. Designs can be recalled at any
time.

More about the program, which runs on Digital Equip-ment PDP-11 and VAX computers, from Battelle in Lon-don on 01-493 0184.

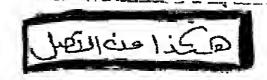
JAPANESE RESEARCHERS DEVELOP FIBRES FOR HOSPITALS Optical fibres for laser treatment

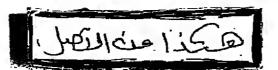
A JAPANESE company is oromising an advance in optical fibres that could extend the applications of lasers in hospitals.

Mochida, a medical-products company, says it will soon be ready to sell an optical fibre that can carry the infra-red light from carbon dioxide lasers with relatively small radiation loss.

Until now, the applications

for carbon-dioxide machines useful lasers for hospital work. Light from the lasers is strongly absorbed by the water that is glass absorb the radiation at 10.6 micrometres emitted by the device. As a result, light tion can be used to vapourise from the lasers cannot be used to vapourise from the lasers cannot be used to vapourise. British enterprise, Spembly machines have an output of up to 60W and can be used to treat surface areas of the body in conjunction with a microscope.





THE ARTS

The Theatre in 1984/Michael Coveney

A year of great acting . . . and indifferent plays

In this summary spot last five-hour piece in which the year, the heroic achievements heroine moves across the deof Derek Jacohi on behalf of cades haunted by the loss of the Royal Shakespeare Company as Cyrano, Prospero, play that first popularised Benedick and Peer Gynt, were relabrated with the properties. celebrated with the suggestion that he might now be teamed with Ian McKellen, at either the RSC or the National Theatre, to usher in a new golden age of star classical acting.

While Jacobi took his RSC repertoire in the Olympic Games and Broadway, McKellen shook off the disappointments of last year and, hurying the halchet with Sir Peter Hall (McKellen had been a notable critic of the South Bank operation since its incention). Hand did any show all year than did any show all year.

crilic of the South Bank operation since its inception), climbed aboard. He proceeded to give three major and, in my view, increasingly remarkable performances that have added much lustre to an otherwise disappointing NT year.

McKellen, like Jocobl, is an indisputable lead actor. But he is also a highly talented leader of actors. In the mid-1970s he was a gulding spirit in the democratically organised Actors Company (one of his biggest successes there was with an obscure Chekhov play, The Wood Demon, just as Wild Honey at the NT this yeor was too mannered as Aricia; that the translation was an obmination; that it was not like most things in the British theatre, comfortable and tidy.

Ms Jackson is also a member of the UBA, and it is a feature of our theatre that its leading actors are drifting away from the subsidised sector into the commercial sphere. This may have something to do with this book, Being an Actor, as Chekhov's first play, the rarely performed Platonon; and when he joined the RSC, he inspired and led around the country the company's first

Now, at the National, he has not only played Pierre in Venice Presert d, Platonov and Coriolanus, he has also become an associate director in order an associate theetor in order to form and direct one of the five new NT companies that will be in operation by the middle of next year. He will share reaponsibilities for this troupe with Edward Petherbridge (who was also with him in the Actors Company).

Without question 1984 has been the year of the actor. There have been very few not-able new plays; Michoel Frayn's Benefactors was something of a menopausal bore, while Tom Stoppard provided an evening of strenuous mirth-lessness with his Molnar rewrite Rough Crossing; Simon Cray gave us more of the same Oxhridge blues and failed aspirations in The Common Pursuit, which not even Harold Pinter's direction could steer from the Lyric Hammersmith into the West End; while about as much interest in the Pinter himself, having walked company as has the local countries of the new alignment of star actors and directors, United British Artists (UBA), offered only a short, though admittedly powerful, piece on a military of the Royal Shakespeore, at the Haymarkel): Maggie Smith, Joan Plowright, Sora funded as everyone clse in the Reateman, Ian Hogg, Michael Daviel, theatre. This year we Javsion, James Villiers, John powerful, piece on a military dictatorship but which played to lunchlime audiences and conlained o now obliterated performance both chilling and corrosive by Alan Bates.

Bates is a unique British star in that he combines genuine internotional fame, through the einema, with an illustrious career on British television this sad and secretive major in (his sad and secretive major in Scparale Tobles was just as good as An Englishman Ahmad) and the stage. Neither McKellen nor Jacobi has vet cracked thot Bates code. One great performer who has, is Gienda Jackson and she was, in my hook, the actress of the sear for her stunning performyear for her stunning performances in O'Neil's Strange Interlude and Racine's Phedra.

With Corporate these letters family With Coriolanus, these latter family.

AN COL

two shows were my bighlights. The O'Neill, bravely presented the Court, but the "names" a most exciting season with exposed the dangers of letting for much of this year, will be existent hooistraps. But it was cold in the West End by do not seem to go there any Kenneth Branagh as Henry V. expensive design ideas run giving her Rosalind.

Triumph Apollo, ia a difficult more. No theatre assembled Adrian Noble's production was away with intellectual preparation.

an experimental use of interior monologue which Ms Jackson and her superb supporting com-pany — Edward Petherhridge, Brlan Cox, James Hazeidine— under the direction of Keith Hack, turned to great stylistic

have something to do with whot Simon Callow defined in his hook, Being an Actor, as the tyranny of directors, the bureaucracy of the big companies. But it is really more to do with money: spin-off tele-vision deals and film commitments are easier to organise around the scheduling of commercial six-month London runs than around the complicated logistics of a nine-month or two-year stint at the RSC or the National.

Either way, resonant and conclusive statements obout the thealre are always dangerous. Callow, for one, is re-joining Callow, for one, is re-joining the National in the New Year to play a leading role in Prarda, a comedy abopt Fleet Street by David Hare and Howard Brenton. Two years ago, the West End theotre was on its knees. Mainly due to the strength of the American dollar against the pound, but not merely due to that, the West End has thrived all year. The Arts Council, in its "Glory of the Garden" report made of the Garden" report made ugly noises about transferring financial responsibility for the Royal Court to the Royal Borough of Kensington and Chelseo, which has shown about as much inlerest in the activities of the English Store

British theatre. This year we Jaysion, James Villiers, John had one of the best plays in Moffatt, Jane Carr... the line Michael Hasting's Tom ond Viv. stretched out to the crack of about T. S. Eliot's arid and peculiar first marriage (returning to Sioane Square in the New Year); a memorable performance from Brian Cox in Ron Hatchins is Rat in the Skull about the interrogotion of an TRA suspect in a London police cell; and Max Stafford-Clark's impeccable revivals of Edward merely being a greater presence Bond's The Pope's Wedding to than were they, and a fine first play classic happily restored) and Sared. In the Theatre Upsairs, I most enjoyed Peter Cox's Up to the Sun and Down to the Centre. a generous

You see top class acting at



Scene from "Starlight Express"





Ian McKellen as Coriolanus and Glenda Jackson as Phedra



with Antony Sher's Richard III, the first serious claim on the part by a British octor since Olivier. Sher was a chameleon insect, a bottled Jaysion, James Villiers, John spider, a hovering bat, a still toad, a bounding chimpanzee. streiched out to the crack of doom. And whot scrupulous. He used bis crutches like a kyle, and a rumbustious comic pole-voulter, careering across the stoge with speed and lift, out-witting and out-pocing an intimidoted court of sycophants and victims. Above oil, he used the interval of the stoge with speed and lift. It was TOP's tenth anniverant and victims. Above oil, he used sary and I gather that the RSC array are the stoge with speed and lift. lucid work it was ln a Chichester season that also boasted Alec Guinness's scandoloosly under-estimated Shylock—a dignified. well-dressed, cool. finical and noble resident of the ghetto who exerted a natural command the ideo of Richard's deformity will now be concentrating what in different ways, depending there is of its new play policy on whom he bad to deal with.

This was o brilliant, extra- while the new middle-scale. of his Christian adversaries by than were they, ond a fine revival of Alan Bennett's Forty London), Paul Eddington in the Terry Hands were directly involved in the RSC's Stratford this year, a fact which began to tell quite heavily towards the end of what started off as

Barry Kyle's doggedly lavish Lore's Lobour's Lost both

than the superb, Branagh impeccable of tion at the RSC. Neither pro- an abysmol production of The marvellous Golden Girls, superbly directed by Barry Kyle, and a rumbustious comic display from Geoffrey Hutch-

This was o brilliant, extrawhile the new middle-scale.
The season of Alan Bennett's Forty
frors On (also transferred to
London), Paul Eddington in the
ead.

Nelther Trevor Nunn nor
Terry Hands were directly
nvolved in the RSC's Stratford
this year, a fact which began
to tell quile heavily towards

This was o brilliant, extrawhile the new middle-scale.

Private performance or
which season odulates the new middle-scale.

Private performance or
which season in 1985), will be the place to
arrival in the Barbican next
year, For my money, it ranked
alongside Olivier. Robert
Hirsch and Ramaz Chkhikvadze, ali grest Richards.

This was o brilliant, extrawhile the new middle-scale.
privately funded Stratford
in 1985), will be the place to
go for Jonson, Middleton. John
Source how I feel about this.
Meanwhile, next year at Stratford we shall have but four
main-bouse productions ond the
first piece of good news is that Juliet Stevenson, whose 1983 Thatcherite concept of pulling Isabeilo adorned the Barbicon yourself up by your own non-

The excitement continued neither really showed the a superbly designed Mother rith Antony Sher's Richard respective directors or casts to Courage, Judi Deneb making II, the first serious claim on best advantage. Meanwhile, up for missing out on Cats down the road at the ever with a devious, pragmatic ince Olivier. Sher was a pleasure-giving The Other alley-cat of a Courage, pushing place, we bad Louise Page's John Napier's elaborately pider a hovering hat a still marriallous. Colden Give designed cart through the e ever with a devious, pragmatic Other alley-cat of a Courage, pushing Page's John Napier's elaborately Girls, designed cart through the smoke and coloured lights on the periphery of European wors to on almost ecstatic apotheosis in the Heavyside Lsyer. Howard Davies's production was mercifully un-Brech-tian, thereby acknowledging one of our contemporary theatre's greatest challenges:

> and social culture.
> This year's Lloyd Webber extravsganza was Starlight extravsganza was Slarlight
> Express, about which some
> collesgues have been surprisingly superior. Its message is no more objectionable tilan that of The Wizord of Oz, admitted refracted through the

the resionation of the century's most important dramatist in

the terms of our own political

Spielberg and the street lations by the Irish poets Tom culture of robotic dancing and Paulin and Derek Mahon. pody-popping. There were narrative problems and dead spots lished himself as a genuinely in the second half. But it was excuring new writer with A a physically experimental Little Like Drowning at Hampshow, far more daring than most in London.

most in London.

If it was a good year for acting, it was certainly a busy year for musicals, 42nd Street year for musicals. 42nd Street at Drury Lane was a hectic but tasteless confection fatally lacking the callbre of Jerry Orbacb (in New York) as the Svengali producer. Wigs and costumes were all to pot. Much better was On Your Toes, and not just because it was by Rodgers and Hart and dates from 1936. Baisnchine's choreography, elaborated by Donald Sadler, ond Hons Spialek's orchestrations, under the musical direction of John Msucerl, were perhaps the most unsung surviving treasures of unsung surviving treasures of the yeor, Makarova was simply

Hobbling along behind came the competent revival of West Side Story, the cheerful caharet Pump Boys and Dinelles, o gross and crude revival of The Boy Friend and the wingeing plaintiveness of The Secret Diary of Adrian Mole. None of these shows was inherently rotten, but none will challenge memories of better days. Nor, of course, will the year's notable flops which were the rockbottom Ambassodors presentations of a Wilde musical, The Importance and the "now you Importonce, and the "now you see it, now you can't" (three doys' run, three days ioo long) of Richard O'Brien's Top People. I also loathed Extremi-People. I also loathed Extremities, a play about rape, and Corpse!, a purported murder thriller. Neither was a flop, though, which says something about both popular taste and the power of the press.

Back to acting. With McKellen and Sber, outstonding male actor was Gerard Murphy for his heroic, mesmerising, brave and entirely seductive

brave and entirely seductive performance os Sartre's Götz in The Devil and the Good Lord under John Dexter's direction at Hammersmith. Also valiant were the late lamented Leonard Rossiter in Lool, the stiil vibrant Alun Armstrong os Leontes and Procter in the RSC's leontes and Procter in the RSC's large-scale touring productions of The Winler's Tole and The Crucible (which I caught in Lincoln Cathedral), and the ever resourceful Rowan Atkinson in The Nerd (another show reviled by those misled into thinking that theatre has nothing to do with low iasie and a sense of humour). and a sense of bumour)

In Philip Prowse's Greenwich seoson, Julie Legrand wos a wonderful Masba in The Seu-gull, a striking Vittoria in The White Deril. Vanesso Redgrave and Wendy Hiller were unforgettable in The Aspern Papers at the Haymsrket and I wos much impressed by Sheila Reid in Shorman Macdonald's When 1 Was o Girl I Used to Screom ond Shout at the Bush.

The Bush bad another exceptional year, ranging from Brian Thompson's Turning Over (with Frances Barber using her limid PA as o launching pad to RSC glory as Camille and Ophelia) through Doug Lucie's Progress and Simon Callow's one-mon impersonation of Jesn-Jacques Rousseau. Eisewhere on the first regions: and the generol the fringe, the hest I saw included the re-vitolised Hull Truck in Bouncers and Up 'N Under (returning to the Donmar Warehouse in the New Year), and the Irish touring unlike any other comparable compony Field Day, still run by Stephen Rea and Brian Friel,

stead, Lore Bites at the Derby Playhouse and Two Planks and n Passion, revived after last yesr's Exeter première, al Greenwich. There is no writer whose next play I anticipate with more interest and confi-dent relish, well he and Peter Cox are the new writing names lo walch. New theatre composer of the year is Howard Goodall, despite his contribution to the NT's appalling Mondragolo. His hymns and annhems for The Hired Mon were enjoyably in-fectious, which is more than can be said for the reat of theshow, Arriving in the regions, where I spend much more of my time, and hoppily so, than reflected in the proportion of space here

allotted them. I must single nut the Leicester Haymorket under the new direction of David Aukin for its hold productions of Chekhov and Shakespeare, its re-animated studio policy, its pragmatic relationship with London management and the design work of John Byrne. The Nuffield, Southampton, too, is in the competent new hands of Justin Greene: Of Mice and Men and the revival of Pownoll's Music to Murder By were excellent.

The Glasgow Citizens has maintained standards with an exceptional A Womon of Na Importance and an intriguing world premiere, by Rolf Hochhuth, of Judith. On the whole, one feels that the regional theatre is going to have to pull its socks up in order to justify the rather platitudinous faith placed in it by the Arts Council. Centres of excellence sound good, but noth-ing happens without talent on the spot, money in the budget, There are stirrings in New-castle, where Peler Terson's Strippers did for ecclysis what Trevor Criffiths's Comedians did for slond-up comedy: place it in a socio-economic contemporary background and play on our weaknesses for what we should, os good liberal theatregoers,

My fovourile play of the year was, in many ways, Howard Brenton's Bloody Poetry, but the force of tins dream play obout Shelley and Byron, exploding into a dramatic treatise on the exiled artist, wos seriously impaired by a poor production. First seen at Leirester, the ploy later came to Hompstead, li played to 200 people a night (or 30 per cent capacity) in Leicester: o flop. In London, it played to 152 (packed house) at Hampslead and was deemed a success. I think a failure, in this instance. is more valiant. Brenton must now learn, without compromising his talent, to fill Lelcester, New and challenging plays, well presented os a stated part of a policy, will keep the theore going in the regions. What threatens the nation's theatre at the moment is a limid Arts Council view of what constiregions; and the generol insecurity inculcated by a European country-France or Germany—to subsidise its art and artists in an appropriale, which gave new life to Sophooles and Molière thanks to trans-

Arts Guide

Music/Monday. Opera and Sallet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

(314 544).

"names"

Yeors On (also transferred to

ichester Festiva

Music LONDON

Royal Philharmonic Orchestra con-ducted by Lionel Friend with Peter Donohoe, piano. Beethoven. Barbi-

can Hall (Wed). (6388891). Royal Philharmonic Orchestra con-ducted by James Judd with Howard Sheliey, piano, Rossini, Rachmani-my and Tchoikovsky, Barbican Hall

(Thur).
Rogule Scott's, Frith Street: Singer/
entertainer George Melly with John
Chilton's Feetwarmers. (4390747).

Checur National, Soloists and instru-mental ensemble conducted by Jacques Grambert: Midnight Mass. Jacques Grimbert Midmight Angles Schutz, Grimbert, Du Mont, Gabriel-Schutz, Grimbert, Down Saint-Roch . Carols (Mon 10pm). Saint-Roch

Enesco Quartet , Hanna Schaer, mez-20, Jean Koerner, piann: Dupare, Le-keu, Respighi, Schubert (Thur), Ra-dio Franco, Grand Auditorium

NEW YORK

Carnegie Hall: New York String Or-chestra, Alexander Schneider con-

ducting Haydn, Handel, Mozart (Mon midnight). (2477459).

New York String Orchestra (Concert Hall): Alexander Schneider conduct-ing. Handel, Haydn, Mozart (Wed). Kennedy Center (2543778).

WASHINGTON

Bledermeier Ensemble, Bach, Vivaldi, Mozart and national Christmas songs, Evangelical Church. Doro-theergasse (Mon). Martin Richer, organ. Christmas mu-sic from Bach and Franck, Lutheran Church, Dorotheergasse (Tue).

NETHERLANDS

Amsterdam, Concertgebouw, Bernard Imsterdam, Concertgebouw. Bernard Hattink conducts the Concertge-bouw Orchestra, with Roberta Alex-ander, soprano, and Jard Van Nes, controlto. Mahler's Second Sym-phony (Tue); a Bach matinee from The Netherlanda Chamber Orchest-ra under Rudolf Werthen, with Ist-van Parkanyi, violin, and Eliv Amelvan Parkanyi, violin, and Elly Amel-ing, soprano (Wed). In the Recital Hall (Wed), Colin Carr, cello, plays

WORLD VALUE OF THE POUND every Tuesday in the Financial Times

Dec 21-27

Bach. On Wed evening s Tchaikovs-ky programme with the Amsterdam Philharmonic conducted by Anton Kerstjes, with Vera Beths, violin, And Anna Bijlsma, cello. (716 345).
Rotterdam, de Doelen. Chopin recital
by Stefan Askenase (Wed, Matinee);
Amsterdam Philharmonic conducted by Anton Kerstjes with Vera Beths, violin, and Anna Bijlsma, cel-lo. Tchaikovsky (Thurs). (142911). Utrecht . Muziekcentrum Vredenburg Two matinees (12 and 3pm) by the Utrecht Symphony Orchestra con-ducted by Ronald Zollman, Mozart, Tchaikovsky (Tue).

TOKYO

Beethoven's 9th Choral Symphony: A special Japanese year-end tradition: New Philharmonic Orchestra, con-ducted by Ban Ario, Shinjuku Bun-ka Center (Tue). (0474760141). Tokyo Symphony Orchestra , conduc-tor: Akiyama Kazuyoshi; Tokyo Academy Chorus includes Vivaldi. Tokyo Bunka Kaikan (Wed). U-Port,

(Thur) (3626764). hinsel Nippon Symphony Orchestra conductor: Kazuo Yamada, Beethoven's 9th preceded by Haydn. Shinju-ku Bunka Centre (Wed, Thur). (6854836). apan Philharmonic Orchestra , con-

Japan Philharmonic Orchestra , con-ductor: Herbert Kegel. Beethoven's 8th, Egmont Overture. Kosei Nen-kin Hall (Wed, Thurl. (2345911). New Japan Philharmonic Orchestra , conductor: Seiji Ozawa. Tokyo Bun-ka Kaikan. (Thur). (4991531).

Christmas Oratorio/St John's

Andrew Clements

have got good mileage out of their preparation of Bach's Christmas Oratoria. Wednesdoy's complete performance at Smith Square followed accounts of Parts 1 and 2 in lunchtime concerts at the Barbican earlier this week; the series is com-pleted with Part 3 today. It is a capable, unexception-

able secount of the six cantstas that make up the oratorio; there are some most effective moments and some lovely ob-btigato playing, but never quite

purrily comic (never mind corn), we hear she is engaged

The orchestra and choir of Mr Lubbock uses a choir of 40 ducting massed choirs in the St John's Smith Square under voices, and an appropriately Albert Hail. their conductor John Lubbock scaled orchestra; otherwise the performance makes no pretence at any kind of authenticity. Perhaps at this time of year the traditional approach, sung from the vocal scores of the well worn Novello edition, is most appropriate.

> There was the overall feeling, though, of opportunities lost. With a chorus of that size Mr Lubbock ought to have obtained a greater variation of texture, a livelier spring to the rhythms; his action and broadly con-

When, ss in the opening chorsu of the third cantats there was more life and cleaner arti-culation, the difference was

Despite a rather dogged continuo, many of the arias were graced by the instrumentalists, with Paul Archibald's trumpet and Judith Pearce's flute out-standing. Alison Hargan's bright soprano was the pick of the solo voices; the remainder—Linda Strachan, Wynford Evans and Michael George—turned in ser-viceable contributions without the conviction that should ceived interpretation sometimes ever suggesting the occasion was bring the work to dramatic life. gave the impression he was consulting out of the ordinary.

Puss in Boots/Players' Theatre

Martin Hoyle

No television jokes ribald or raunchy mar the paniomimes of J. R. Planche—prolific penner. happier with this labour than Oberon's tibretto for poor Weber. Admirers of the art must make a beeline down to Charing Cross's well-shod fetine: designed the tuppence-coloured set, he plunders songs from scores by Donizetti. Morcover. puss sings (magnifique chat!) there pantomimic patrons meet new words to "Una voce poco fa." Beethoven, Mozart, Handel a gay fote thanks to the purriect toil of Maureen Braithwaite. true—it takes in songs by Chocolate of hue, though eyes and teeth flash white, this fuzz-British Orpheus, Blewett. As furry queen Felina Miss
McCready, long-tailed, with
wish-bone wand ond car's eyes
beady, fully justlifies ber famous joked. haired prick-eared Tom is a delight. Sweet-voiced ood

for next year'a Glyndebouroe.
From mill toroyal court and male dame. Miss Hibbert's giant's den R. Wootey's mise-on-scène can uhisk-us, then, having with maids of honour who just long to flirt; while Nigel Wil-liam's bero, glad to say, is not the nne who writes the odd bad play.

Messrs Bregonzi, Orchard et al sim, and Maestro Geoffrey Brawn (our thanks to him) recall, with zestful brio unimpened, the year when she, unequalled since, acceded. If 1837 was evoked, then not in vain the Players sang and

The Magic Flute/Grand, Leeds

Rodney Milnes

people keep on trying, but some ways are righter than others. Graham Vick's new production for Opera North starts and enda curiously. The serpent pursuing Tamino is an enormous hiack man in an exiguous and vaguely fetishistic costume, which seems a dengerously spe-esilised, not to say distasteful visual representation of the visual representation of the libido. Alert viewers might have seen a clue to the denouncement when the same supernumerary later belped to carry Sarastro in; at the end both bass and chorna are invisible white Pamins and Tamino perform an obscure dumb show signifying refereing dumb show signifying rejection of Sarastro — Tamino crossly breaks the flute and Psmina only acrepts bim onre be has returned to his pre-trisl costume.

ail well and good for 20th-century sophisticates, but u:clever-clever productions that is 10 deliver the dialogue.

There is no "right" way to depressingly irrelevant to the do the Flute, which is why matter in hand.

It was also poorly executed. Wednesday's first night started 20 minutes late "for technical reasons"—ie, it wasn't ready—and Russell Craig's designs, based on two flying walkways. organ pipes for Sarastro and a ponderously peripatetic false stage looked heedlessly over-complicated for a staging that has to tour. One suspected an outhreak of the Bayreuth syn-drome, that more time had been spent on technical problems than on directing the singers, who often looked at a loss. The performence was dour, lacking the humour and warmth without which the Flute is netz to

There was coolness, too, in the conducting of Peter Hirsch, making his UK dehut, Speeds were hrisk, which is fine, but the Such simplistic concepts as phrasing was unfeeling, which darkness and light, good and is not; there was nevertheless evil, are rejected: Queen and some neat playing from the ex-Sarastro are not to be thus cellent Northern Philharmonla. cstegorised hut are merely part From an ill-at-ease cast (Alan of life's rich tspestry of ex- Watt's Papageno oddly subdued, perience, to be learned from in equalproportions. This may be slightly muted) two bright peruformances stood out: Jane Leslie Mackenzie as a first-rate fortunately has tittle to do with Pamina, sweet of tone and the opera that Mozart and phrase yet never a milksop, and Schikaneder wrote, and courts Laurence Dale (Tamino), who sang strongly and dealt tacting Sarastro seem a thundering fully the "oh gosh comic strip old bore. This is one of those estyle in whisch be was made

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BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY Telegrams: Finantimo, London PS4. Telex: 8954871 Telephone: 01-248 8000

Monday December 24 1984

Two prophets re-examined

WITH JUST a week of 1984 remaining, it is no longer rash to suggest that George Orwell's famous work should be honoured as literature, relished as a description of a totalitarian state, but discarded as prophecy. Indeed, we should thank Orwell for deflecting the very future that he envisaged. The image of Big Brother has acted as a powerful antidote against the use by Western governments of communication and data processing technology to keep tabs on their populations.

If truth be told, it is an earlier work of futurology, Brave New World by Aldous Huxley, which came closer to envisaging some of the ingredients of progress that Western European societies face today. For instead of constructing a political nightmare and buttressing it, somewhat crudely, with an intrusive version of two-way cable television, Huxley wrote, in his own words, "about the advancement of science as it affects human individuals." He was more interested in what technology in itself would make possible, or inevitable, than in how it might be harnessed by dictatorships. And, as it happens, Huxley's approach has come nearer the mark.

Huxley was writing in 1931 about a world 600 years in the future. But some elements of his vision have become realities in a fraction of that time. Test tube habies and genetic engineering were the most important pillars of the caste system of administrators and workers that ran his Brave New World. Neither have arrived, but both are clearly visible on the horizon. Technological leisure, contraceptive sex from an early age, synthetic music, video and drugs kept the people happy. All of these hover around us today. There was a depressing homogenised perfection about the world Huxley envisaged. Today in supermarkets and in the familiar chain stores that move into our town squares we sense the same rise of economic logic over colourful

Yet Huxley also shared some of Orwell's misconceptions. Both men associated the emerging technologies with centralised economic planning—a grimy hig lie in Orwell's case and a provider of shiny plenty in Huxley's. Both failed to see that as human existence becomes more complex, the ability of a central system to plan for its myriad desires becomes steadily more impractical. Of course, in Orwell's case, fear was on hand in sufficient measure to suppress any expression of economic discontent, but none of the superpowers in his world posed a free market challenge to the centralised

Equally, in the visions of both writers, acceptable patterns of behaviour were imposed upon the populace from above by powerful rulers. Huxley realised technology could be insidious in its appeal, but nevertheless he envisaged its joys being inculcated into people by means of subtle therapies in early childhood. Neither writer saw that it would he the working of the free market that would inject technology into peoples' lives. Believe it or not, people now choose to do morning exercises in front of the green goddess on the tele screen—they are not ordered to do them by Big Brother's agents. They gravitate naturally towards materialism without having to be told from on high that they should

Technology has, indeed, proved to be a two-edged sword in its contribution to the power of government. It has thrown up such powerful weapons that developed countries now fear to fight one another in case the consequences prove uncontrollable. It has made possible such flows of information and finance between countries that the economic sovereignty of governments has been undermined. Some of its creations—the telephone, the home computer and word processor, the facsimilie machine-are seen by authoritarian regimes as threats

Above all, technology has recently created such a pace of economic change that governments find they are less and less able to plan or control the impact that this change has upon their countries. There is a tide of economic liberalism running through Europe. Even in China the somewhat Orwellian system is cracking as free markets beckon.

Reviewing his own work in 1946 Huxley kicked himself for not having foreseen nuclear energy: he said then that this new source of energy would make totalitarian government inevitable. He shared the 1930s obsession with turbo generators as the humming embodiment of centralised power. Yet this was really a dying obsession, the last remnant of the economic revolution which had resulted from the advent of motive power 150 years earlier. Orwell, writing 18 years later than Huxley, had a first inkling that the power which would bring about the next revolution would be data handling power measured not in kilowatts and joules but in baud and kilo-bytes. But he did not see that it would destroy mental work just as the earlier revolution had destroyed

Had both men known, they might have avoided another shared misconception. This was the accent on communal activity in their respective visions, whether it was Orwell's "grnup hate" nr Huxley's community sing ins and love-ins.

The electronic revolution has certainly made it easier to get in touch with each other. But curiously it has undermined proper human contact. It has allowed people to live more isolated lives, in which television provides them with a pale substitute for genuine community friendship.

Huxley's book was about a romantic savage in revolt against the ordered perfection of the Brave New World. The savage was in search of the "right to be unhappy, the right to have too little to eat, the right to live in constant apprehension of what may happen tomorrow." We are still a long way from the luxury of such a whim. There are many millions of Europeans for whom technology has delivered precisely these rights, along with unemployment, alienation, and loneliness.

Europe's non-totalitarian governments are therefore forced to tread a dangerously narrow path between realism and lack of compassion. They are right neither to have, nor to foster, illusions that they can secure wealth and determine their peoples' employment under circumstances of such change. They equally have to be extremely careful to hold together that perception of common good which underpins the rule of law and prevents liberalism unravelling into anarchy.

Compassion, whose birth as a religious ideal is celebrated tomorrow, was absent from Orwell's and Huxley's future worlds, suppressed and replaced by fear in the one, and miraculously rendered obsolete in the other. In Europe, in the real 1984, compassion is not obsolete. It is a vital requirement of every section of society, including government, as our countries ride, rather than resist, waves of technological and economic change that are breaking up the established patterns of so many peoples' lives.

"I have given a pledge to my men that we will not occept peoce at any price. I would rather see the organisation (the Miners' Federation of Greot Britoin) broken down and built up again than we should sign away the conditions our men

ought to have."

—Arthur J. Cook, MFGB general secretary in Bootle.

November 8 1926. We are profoundly disturbed in our consciences in remard to this dispute ond . . . we ore not prepared to assign the blame to one aide only."

—Bishops of Southwark and Winchester, Letter to

The Times, May 3 1928.

"... It is n conflict which, if it is fought out to a conclusion, can only end in the overthrow of parliamentary government or in its decisive victory (cheers).

There is no middle course Winston Churchill. Chan-

Winston Churchiil. Chancellor of the Exchequer, speech to House of Commons, May 2 1928.

A RE THESE words, easily transferable across six decades, proof of history repeating itself, in Marx's obscure phrase, for the first time as tragedy? Is the wheel of 1926 — of cutback in the mining industry at a time of rising unemployment, militant resistance, half-hearted support, Government resolution port, Government resolution and ultimate crushing defeat—

simply turning once more?

By Christmas 1928, the miners were back at work, most of them on an eight-hour day (compared with the seven-hour day worked previously) and most had suffered wage cuts as national agreement gave to district agreements. y thousands who had been on strike could not get their jobs back: the mining areas

joos back: the mining areas remained in deep poverty for years after the seven-month mining strike of 1926 ended.

This year, television will bring Christmas day in the miners' welfare into almost every home; film stars have miners' welfare into almost every home: film stars have appealed for aid and multi-millinnaires have donated it: social security and working wives have mitigated the real starvation which faced the miners' grandfathers in 1926, But are the two years otherwise tremendously different?

The parallels are hewitch.

tremendously different?
The parallels are bewitchlngly close. The miners atruck
in 1928 for a fearsomely long
time—from May in the end of
November, long after the
General Strike called in their
aid had ended. The Baldwin
Government was as publicly
anti-interpertionist of the anti-interventionist os the Thacher one: it, too, took the industry's side against the miners, though with at least as

many qualms.
It is in the characters and behaviour of the "two Arthurs"
—Arthur Cook, the MFGB secre-Tary and Arthur Scargill, the working day and a drop in mioers' strike petered out misperson to dealing the working day and a drop in mioers' strike petered out misperson to dealing the most of them). Cook working class movement "— working class movement"— working class movement "— working class movement"— believed by today's Arthur.

Cook was a left-winger, even a Utopian: be distrusted, and was distrusted by, the largely right-wing socialists who dominated the TUC and the speeches on November 1 at Leigh and Pendleton in Lancashire—as the first signs of the massive "drift back" to work were becoming evident—Cook told his members:

to result in a lengthening of the working day and a drop in mioers' strike petered out misperson to the most of them). Cook called it "the most remarkable really with nearly balf of the mioers' strike petered out misperson to the movering the mover of the mioers' strike petered out misperson to the mover of the mover of the moverson to his believed that the most at work, Thomas went to his Derby contents of the mover of the moverson to his mioers' strike petered out misperson to heartly in the bistory of the mioers' strike petered out misperson to heartly in tary and Arthur Scargill, the National Union of Mineworkers' present, that the similarities told his members:

"It is not surprising that impervious to persuasion. Cook condemned by the great masses. some of the miners have got broken, but, although the most prominent trade struggle has lasted so long, the impervious to persuasion. Cook condemned by the great masses. I am abused by a number of people who mistake thunder for union leader of the time was lightning."

By Christmas 1926, the miners were back at work. But some of the parallels with 1984 are bewitchingly close...

UK miners' strike

By John Lloyd, Industrial Editor



miners as a whole have not lost faith in me and Herbert Smith tary of the Railwaymen and MP (the MFGB president) and our colleagues. You have been fighting against the legions of Hell. You have been fighting against Thomas, a Colonial Secretary in the Government and all the first Labour Government of forces of the state and even 1924, was a reluctant militant who strong mightly to avoid the some of the trade union leaders. who strove mightly to avoid the You have been left isolated in a General Strike and then to get

defiance as defeat atared them noose in front of him—and he in the face, voted against had at least as many supporters settling on the Government and in the Labour movement as coalowners' terms (which were detractors. to result in a lengthening of the working day and a drop in wages for most of them). Cook called it "the most remarkable result in the bistory of the working class movement"—exactly the kind of phrase employed by today's Arthur.

struggle for the benefit of the it called off. He was attacked by whole of the working class the miners and the left, led by movement."

When, towards the end of November, the MFGB members the main betrayer—though noin a remarkable display of one went so far as to dangle a defeate at and then to get attacked by the miners and the left, led by the man but furiously aggressive Communist Party, as no went so far as to dangle a defeate at and then to get attacked by the miners and then to get attacked by the miners and then to get attacked by the miners and the was attacked by the miners and the miners and then to get attacked by the miners and the left, led by the miners and the m

On November 25, as the gent line; and that they were demned'). I 'know I am not

The MP did not dignify Cook by mentioning his name, but with the miners' secretary clearly in bis sights, be said be was 'unworthy to have had the sacrifice of such a nuble body of meo. After all, the great mass of the working classes of this country will not judge by words. They will judge by words, They will say to him—'Have you delivered the goods?' When that question is asked, there is only one answer: 'No, I have failed, because I was incapable of understanding the The MP did not dignify Cook capable of understanding the psychology of the British people." Io his frankness, his ability to take abuse on the chin, his search for industrial reconciliation between management and worker, Thomas bas his successors among the leaders of trade unions today.

Then as now, the TUC had a new and untried general secre-tary: indeed, Walter Citrine was still officially "acting" secretary. He had little purchase on the liaison between the TUC barons though he alone pressed, unsuccessfully, for the council to prepare for the general strike for which the Government already try to bind the wounds: after a conference of trade union executives in January 1927 had endorsed the general council's handling of the dispute by 2.8m votes to 1m—of which 800,000 were the miners—Citrine told the critics that the unions bad to "sit down and look at the

thing objectively: until we do that neither getting rid of your leaders nor delivering the head of Jimmy Thomas on a charger

will be of any avail ..."
Citrine, who with Bevin was
to dominate the TUC for the next two decades, revealed in that strike his capacity for rational thought as others panicked: writing in his diary on May 12, as the general strike ended, be sald: Never again will the Congress undertake the custodianship of any movement without the clear, specific and unalterable understanding that the General Council, and the General Council alone, shall have the free and untrammelled right to determine policy. How can we, with the millions of interests and considerations to review, allow our policy to be dominated entirely by the considerations of one union only?"

The wounds, then as now, were not confined to the leader-ship: The Times' indefatigable Labour Correspondent wrote on November 1 that "as a consequence of the action of extremists on the Nottingbamshire miners' council, a strong section has broken away and has called when Mr G. A. Spencer will be present." It was the beginnings of the breakaway, or "Spencer" union under the leadership of a iocal Labour MP: it came as the "drift back" to work was already gathering strength, particularly in Notts. By November 5, the Notts mineowners had agreed to folk? Has that changed?

meet Spencer so that he could "furnish some assurance that he has the backing of the majority of the men." He had: the union split, not the sewn together again for 20 years.

The "drift back" pattern in November corresponds remarkably closely in today's: by November 8, over 96,000 of the 131,000 Nottinghamshire, Derbyshire and Leicestershire miners had returned to work, as against only 17,400 out of 225,000 in Northumberland and Durham. Durham.
The issue of "Red Money

The issue of "Red Money" (so called in The Times heodines) was the 1926 equivalent of Libyan aid—the TUC sent back a 2m rouble cheque paid to it during the general strike by the Ali Russia Federation of Trade Unions, but the miners kept their Soviet aid: and as the miners' strike ended, a kept their Soviet aid: and as the miners' strike ended, a debate was begun over the powers of trade unions, culminating in the 1927 Trade Union Act which prohibited sympathetic strikes and provided that union members had to "contract in" to the political levy, rather than "contract out," as before.

cal levy, rather than "contract out," as before.
Seductive as they are, though, the similarlites are less instructive than the differences. The miners in 1926 were the largest single bloc of workers in the country by far, and the biggest TUC affiliate; the union leaders were tentative, even deferential in their approach to Government; the privately-owned coal industry was demanding sweeping cuts in living and working standards

Most important of all is the

Most important of all is the attitude of the rank and file. The General Strike was very solidly supported by all sections of workers involved; there is good cause for saying that it could bave lasted longer, and become even more effective as more and more workers were called out, had the leadership not drawn back from what they—perbaps rightly—feared would turn into a revolutionary situation (the small but feared Communist Party thought It would). Yet the workers who were out, especially the railwaymen, were in many cases angered by being sent back to work by their unions before the miners' cause had been won though their leaders told them it had been won). Today, it had been won). Today, evidence of rank and file support for the miners is hard to detect in most industries (except, again, the railway workers)—and any future allegations of "betrayal" must take account of that.

Then, as now, any talk of revolution sems absurdly overblown, even though some of the movement's leaders and activists may entertain it. Beatrice Webb wrote in her diary the week after the General Strike ended: "A strike which opens with a football match between the police and the strikers and ends in unconditional surrender after nine days with densely packed reconclimation services at all chapels and churches . . will make the Continental Socialists blas-pheme . . if only our revolu-tionaries would realise the hopelessness of their attempts to turn the British working man into a Russian Red and the British businessman and country gentleman into an Italian Fascist ... We are all of us good natured and stupid folk. The worst of it is that the governing class are as good natured and stupid as Labour movementi"
Good natured and atupid

Salvaging expertise

"It is stupid to own ships in Sweden or to try to compete, using vessels manned with Swedish crews," says Peter Gyllenhammar — no relatioo lo the captain of Volvo — who is beading the attempt to salvage something from the SKr 6bn (£576m) wreckage of the country's biggest shipping company. Saleninvest.

"The tonnage should be

owned by tax-sbeltered investors, rich dentists in Germany who can use the tax advantages. and the ships should be foreign crewed."

Gyllenhammar, a 31-year-old financial comet in Stockholm's business world, has guaranteed SKr 100m in new equity capital for the formation of a company that would take over at least Saleninvest's management ex-pertise in operating refriger-aled cargo vessels — so-called

He sees promising opportuni-ties for future business. "In Sweden, we are good at creating and managing transport sys-tems. That will be the task of the new company," be says.
"Its assets will be the expertise of the staff. It will own no ships. It will be a sophisticated

Gylienhammar, himself, is no stranger to bankruptcy. One of his early ventures. Trend in-vest, formed shortly after he gave up business college in favour of a more practical route to fame and fortune. went bankrupt during the 1970s.

But Gyllenhammar showed a good sense of timing. He got out about six months before the collapse.

.... in Stockholm

The plans for refloating a small part of Saleninvest were being optimistically announced on the seventh floor of Stockholm's Salen House — sold earlier this year to help pay some of the company's bills - while two floors above Sven H. Salen, the group's chairman, was still sadly reflecting on the bankruptcy.

His explanation of Sweden's turning towards private enterbiggest corporate failure since prise to soive its economic pro-

Men and Matters

1930s: obviously we took the wrong pardon the allusion). risks."

Saleninvest's 70th anniversary. But with operating losses running this year at nearly SKr 1bn on top of the accumulated debt, the group was unable to bail out operation on wheels . . . fast enough to stay affoat any longer.

Sven Salen, founder of the group, died in 1969 with the company in strong financial shape. But he, too, had sailed close to bankruptcy twice in the early days and bad to rely on the support of a sailing friend. Jacob Wallenberg, of Sweden's banking dynasty.

The secret of Sven Salen's

success was bananas. Still an exotic fruit in the 1920s, hananas became one of the staple cargoes of the group and helped the Olympic sailor — he won a bronze medal in the 1936 Olympics — to build the world's largest refrigerated cargo business.

Saleninvest has operated up to 100 reefers, carrying around 25 per cent of the world's bananas and 30 per cent of its citrus fruit. For the brothers.

Hampus and Christer Salen, who took over the business from their father at the end of the 1960s, new borizons beckoned. They took Saleninvest beavily Into Super-tankers and dry bulk cargo. But since the halcyon days of the early 1970s were abruptly ended by the first oil crisis, life has been one long battle to stem mounting losses.

This year, with reefer operations, dry cargo, tankers and oil drilling all losing money heavily, the leaks in Saleninvest finally became too big to plug.

Gravy train

Now that China is officially

the Kreuger crash of the early blems. Chioese railwaymen are "Most of husiness is losing no time jumping aboard taking risks — but the gravy train (if you will

> Crews on one of China's crack expresses are promoting com-mercial deals. This they do by introducing businessmen travell-ing on the service to each other. A sort of merchant banking After lunch on the 23-hour

ride from Peking to the soutbern city of Changsha the the lond-speaker that interested people should come to the dining car to discuss possible business deals.

The crew also keeps records of who wants to buy or sell various products so that parties can be matched.

The New China News Agency has been looking into this mobile dealing and reckons the train crews bave promoted 40 deals worth about \$180,000 between businessmen who otherwise would never bave met.

Hot air

Newly appointed chairman of Air New Zealand. Hugh Fletcher, who also runs the country's largest corporation, Fletcher Challenge, is unlikely in want to talk business over the family Christmas dinner

For he and elder brother, Jim, now bead companies which are locked in a courtroom baftle over the sale of a 47 per cent shareholding in the New Zealand independent travel and airline company, Mt Cook. Jim Fletcher, aged 40, is chief executive of Dominion

Breweries, which is in the process of selling its 47 per cent stake in Mt Cook to the Goodman group, a fast growing bakery and investment concern. Air New Zealand claims it had a long-standing agreement that DB would offer it first chance to buy the sbares in Mt

Cook, and It has taken out an i injunction to stop DB going ahead with the sale.

Hugh Fletcher, aged 37, points cut that the Air New Zealand decision — "which I am sure was the right one " was taken before his appointment as chairman. And he would prefer to leave the argument to the court. His new post seems tn carry

a certain amount of contention with It. Bob Owens, his pre-decessor at Air New Zealand, bas revealed that twice during his three-year term as chairmen, he wrote out his resignainterference in the person of former Prime Minister, Sir Robert Muldoon.

Share out

A small bank in Germany, looking to make a profit from the British Telecom fintation, was advised to make individual applications for shares in the ames of its clients.

The bank duly did so - and to provide authenticity. But the bank, having picked the sames of clients with a cash

balance from the ledger, did not bother to inform them, apparently uneware that allotments plus return cheques would be sent directly to them. Result: a number nf Germans, some of whom had never heard of BT, were first

man delivered. The bank lost its prospective profit. But its own stock must have risen with the customers who pockeled the windfall,

surprised...and then delighted

by the 800 sbares that the post-

Run to seed

A former university running blue tells me that he finally bad to admit last week to the onset of middle-age. While be-ing measured for a suit, his tailor observed: "Have you nnticed, sir, that you breast the tape much lower now than you

Observer

BASE LEN	DING RATES
A.B.N. Bank 91%	■ Hill Samuel 919
Allied Irish Bank 91%	C. Hoare & Co 1 919
Amro Bank 91%	Honk Kong & Shanghai 919
Henry Ansbacher 91%	Johnson Matthey Bkrs. 919
Armco Trust Ltd 101%	Knowsley & Co. Ltd 1019
Associates Cap. Corp 91%	Lloyds Bank 919
Banco de Bilbao 91%	Mallinhall Limited 10 9
Bank Hapoalim 91%	Edward Manson & Co. 1039
BCCI 91%	Meghraj and Sons Ltd. 939
Bank of Ireland 91%	Midland Bank 939
Bank of Cyprus 91%	Morgan Grenfell 919
Bank of India 91%	Mount Credit Corp. Ltd. 919
Bank of Scotland 91%	National Bk. of Kuwait 919
Banque Belge Ltd 91%	National Girobank 919
Barclaya Bank 91%	National Westminster 919
Beneficial Trust Ltd, 101%	Norwich Gen. Tst 919
Brit, Bank of Mid. East 91%	People's Tst. & Sv. Ltd. 1019
■ Brown Shipley 91%	R. Raphael & Sons 919
CL Bank Nederland 91%	P S. Refson 919
Canada Perm'5nt Trust 91%	Roxburghe Guarantee 10 9
Cayzer Ltd 91%	Royal Bk. of Scotland 919
Cedar Holdings 11 %	Royal Trust Co. Canada 910
■ Charterbouse Japhet 91%	J. Henry Schroder Wagg 949
Citibank NA 91%	Standard Chartered 939
Citibank Savings \$103%	Trade Dev. Bank 919
Clydesdale Bank 91%	TCB 919
C. E. Coates & Co. Ltd. 101%	Trustee Savings Bank 919
Comm. Bk. N East 91%	United Bank of Kuwait 949
Consolidated Credits 91%	United Mizrahi Bank 919
Co-operative Bank 91%	Westpac Banking Corp. 919
The Cyprus Popular Bk 91%	Whiteaway Lidlaw 10 ?
Dunbar & Co. Ltd 91%	Williams & Glyn's 919
Duncan Lawrie 91%	Wintrust Secs. Ltd 949
E. T. Trust 10 %	Yorkshire Bank 919
Exeter Trust Ltd 10 %	Members of the Accepting House Committee.
First Nat. Fin. Corp 11 %	7-day daposits 0.25%, 1 mont
First Nat. Secs. Ltd 11 %	7.00%. Fixed rate 12 months £2,50
■ Robert Fleming & Co. 91%	8.75% C10,000, 12 months 9.00%
Robert Fraser & Pins. 10 %	t 7-day deposits on sums of unite 210,000 84%, £10,000 up a £50,00
Caludiana Bank 4 Atm	

Guinness Mahon 91% † Cell deposits £1,000 and over 64%

Heritable & Gen. Trust 91% 5 Comean deposits 5%.

Hambros Bank 91% Il 21-909 depusits over 21-dey deposits over £1,000 74.3

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THE CHURCH, THE GOVERNMENT AND ECONOMIC POLICY

Serving God and Mammon

By Anatole Kaletsky

"TO MY great regret, I have physics."
to add the Christian churches Mr Gummer's riposte does not
to the list of those whose social stand up to examination, as any to add the Christian churches to the list of those whose social outlook now contributes to the subversion of capitalism." When Rev Edward Norman, the Dean of Peterbouse, Cambridge, and a leading Conservative historian, made this propositive assertion mede this provocative assertion in 1977, few of his listeners could have taken him seriously. For et least 200 years, the Western world bas generally regarded religion as a politically conservetive force: for Karl Marx it was an anti-revolutionary "opium of the masses"; for the great sociologist Max Weber, the Protestant work ethic was an indispensable catalyst for the creation of capitalism; for the British gentry, tha Church of England was nicknamed "tha Conservative Party at prayer."
Yet today, Dr. Norman's prediction appears to be coming

diction appears to be coming true. In America, Roman Catho-lic bishops are clashing with the Reagan Administration on everything from nuclear weapons to takes. In Britain, con-servative back-benchers are openly mocking the Church of England hierarchy as "muddied old men" and howling for the Archbishop of Canterbury to "eat coal in public," as a pen-ance for his comments on unemployment and the miners' strike.

What accounts for this sudden outbreak of hostilities between church and stete? The British Government has no prob-

Disturbing emphasis on market forces rather than values

lem providing a superficial ex-planation: the bishops are unworldly, sentimental and politically naive, and it is the Government's duty to make the nation, including the Church,

The Bishop of Durham, for of this exercise. What is most instance, deplores "being told that the way we can love our capitalism and theology, is that the way we can love our neighbours is determined by 'economic realities'." Taken in isolation, a pbrase like this economic realities. Taken mists who beve approached the in isolation, a phrase like this might seem to beg for the kind of rebuke delivered last month by Mr John Selwyn Gummer, Chairman of the Conservative Reagan governments—have Party. The authority of bishops reached a conclusion which is formelly similar to that of the Chairman of the Conservative Party. The authority of bishops is spiritual, not technical, be sald. "They can no more pon-tificate on economics than the Pope could correct Galileo on free play of market forces must

stand up to examination, as any undergraduate who has written an essay on "why economics is not a science" can readily attest. But a few years ago, the dialogue of the deaf between hard-faced Conservatives and sentimental churchmen might have petered out at this point; with the politicians muttering "render unto Caesar" muttering "render unto Caesar" and the clerics intoning warn-ings about "serving God and

Today, however, some people on both sides of the argument about capitalism and Christianity are moving beyond the mechanical repetition of biblical

sayings.
As politicians have attempted, at least in principle, to extend economic ideas to broader areas of public life, the churches have concluded that they must "make economic matters a central concern in ministry and teaching," in the words of the U.S. Council of Catholic Bishops. In Britain, bishops are learning enough economics not only to refute the Govern-ment's claim that "there is no ment's claim that "there is no alternative" to current policies, but also to argue that absolute certainty about any singla economic theory is "a false faith—in fact an idolatry," according to the Bishop of Durbern

As disturbing for the churches as the concrete results of new economic policies, has been the emphasis on market forces, to the exclusion of other values, in the rhetoric of the Thatcher and Reagan govern-

To some secular Conserva-

tives it may seem presumptuous or irrelevant for cierics to be arguing about the applicability or otherwise of market forces to secular areas of human life. But there seems to be no denying the theological validity that serious Christian econo-mists who beve approached the formally similar to that of the bishops: from a Christian stand-



Dr Jenkins, Bishop of Durham (left), Mrs. Thatcher and Dr Runcie, Archbishop of Canterbury.

be imposed by society.

This conclusion is firmly established, for example, by Professor Brian Griffiths, Dean of the City University Business School and a longstanding advisor of Mrs Thatcher's, in what must be one of the most sophisticated and convincing stifications of capitalism in Christian terms, The Creation of Wealth, published last month.

Professor Griffiths shows that a market economy, even with large inequalities of wealth and income, can be perfectly con-sistent with Christian prin-ciples. But where he differs, at sistent with Christian principles. But where he differs, at least in principle, from many plied by the Commandment secular conservatives is in emphasising that the justification for capitalism is strictly conditional.

On the other hand, there is the sanctity of property—implied by the Commandment "thou shalt not steal"—and another principle, which Prof Griffiths and other Christian economists consider even more incomments.

For a market economy to be fun compatible with Christianity, of society must make certain conscious decisions to interfere make the most productive pos-with market forces—by re-sible use of nature's resources. distributing some income to the poor, for example. Just as im-portantly, there must be a deliberate effort to curb the impact of the market at the spiritual level: to limit the ethos of individualism which is "allen to a Christian under-standing of man;" and in the broadest terms to "rescue the market economy from a capital-ist ideology" which represents economic life "as something impersonal and amoral." In concrete policy terms, this

kind of Christian conservatism bought or sold in the preceding may not differ much from the approach of the Thatcher to its original owners. may not differ much from the approach of the Thatcher government. Yet the inberent tension between the The justification for such redistributive measures is firstly individualistic market ideology and the principles of Christian-

Griffiths as much as the bishops. This tension arises from two divergent strands of biblical teaching on the material world. On one hand there are the frequent calls for social solidarity and mutual support in both the Old and New Testaments.

fundamental: this is man's duty of "stewardship" over the earth, which requires him to

However, in establishing the sanctity of private property, the Old Testament also imposes some duties and retraints on property owners which even the Militant Tendency in the British Labour Party might find extreme. Leviticus provides, for example, not only for taxes to feed the poor, but also for the cancellation of all debts between Jews every seven years. In every fiftieth year, called the Year of the Jubilee, all agricultural land which has been

that all land is God's and men are "but aliens and tenants"; secondly that no family should be permaoently deprived of the capital required to earn a livelihood, eveo through its own improvidence or bad luck. improvidence or bad luck. Although there is no evidence that a Jubilee ever actually occurred, such redistributive sociel policies were clearly meant to be taken seriously. This kind of bedging on the principle of private property, even before Christ'a much more pointed warnings of "wee unto pointed warnings of "woe unto you that are rich," leaves the practice of "stewardship" at the heart of the Christian justification of capitalism. Markets are compatible with religion because history shows that they provide the best means of gen-erating wealth known to many.

erating wealth known to many.

The political side of this stewardship is equally important according to Christian all aspects of society will only accelerate the demise of capiteconservatives: history suggests that political systems which undermine private property rights are also iocompatible with the freedom of will which is divinely ordained for man-

In fact, the contrast between the malerial prosperity and spiritual freedom of capitalist countries, with the political and

economic oppression of Eastern Europe, or the starvation and inhumanity produced by the collectivist experiments of the Third World, is really the main argument for Christian capitalism.

But what beppens to this argument if capitalism stops working, or if it emerges that capitalism and collectivism ere not the only options? The debates on economics among Christians turn out ultimately to revolve around these ques-tions, just as they do among the secular public.

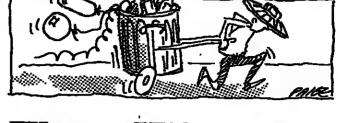
Professor Griffiths believes, with many secular Conserva-tives, not only that the market system stil works and that it would work even better if the government curbed even further its economic role, but also that the "mixed economy" of the 1960s and 1970s was an unstable phenomenon — interventionist and inflationary policies were about to set off a stide towards collectivist socialism, which might well have proved irrever-sible. The Church, in contrast, appears to believe that a mixed economy is both a better and e more stable solution than untramelled iree enterprise.

So, to return to the issue which began this article, is the Church subverting capitalism by setting itself up as an Opposi tion to certain aspects of gov-

The main argument for Christian capitalism

ernment economic policy? To the extreme Conservative who believes that Western society today is faced with an unambiguous choice between free enterprise and e drift towards collectivism, the answer mey well be affirmative. To the Marxist, lism, the Church with its calls for moderation, ia simply fulfilling lts historically reactionary role.

And to the Church itself? As the Archbishop of Canterbury said in his widely derided Times interview — the Church, as always, is seeking "a middle



Three Wise Men and the garbage

By Jurek Martin in Tokyo

here, it is also Tuesday, which happens to be garbage day, and it would be remiss not to report that the three Wise Men of Chiyoda-ku—two dustmen and the heed of the sanitation department—are unmoved by the seasonal spirit. Translated into praticalities, this means that the joy of Christmas is somewhat overshadowed by the awful problem of what to do with ils leftovers. We have nothing against the

garbage-men of our borough, or any other, anywhere, come to any other, anywhere, come to that. Ours, fine upright citizens all, are clearly convinced thet the modern greatness of Japan rests on the ability of the whoue population to separate, religiously, burnables and non-burnables, only to put outsize disposables for collection on Mondays and never power to Mondays and never, never, to leave anything out on the street the n ight hefore. Unfortun-ately, the residue of the alien custom of Christmas is outside the scope of the rule-book.

Not that Christmas is un-observed here; indeed, the Japanese have taken to it in e blg way, though, rather like their adoption of baseball, it is more the form than the stance that counts most. have trees, Beethoven, Handel, and reindeer songs (in Japanand reindeer songs (in Japanese) on pop radio, more frozen turkeys than even the most depressed U.S. trade negotiator could dream of, and cards of unimaginable variety and quality. (These received this year from a Mr Toyode, who runs a car company and a Mr. runs a car company, and a Mr runs a car company, and a Mr Shinto, believed to be connected with telecommunications, are an exquisite marriage of the Jepanese and the Christian.) Anyway, this is yeer-end bonus-time in Japan and Christmas is time in Japan and Christmaa is as good a commercial hook here

as anywhere.

TOMORROW IS Christmas. Out In most of the rest of the world Europe and North America
will do for starters — any bousehold's relationship with its dustmen lies somewhere between fear and money it is also seasonal: the right inducements before Christmaa can bring peace and cleenliness for en-other year; inadquate recompense means yesterday's fried egg in the petunias. Not so in Japan; here, np-plog, regardless of the aeason,

is generally eo insuli. Year-eod presents are given, but invari-ably to those from whom favours and patronage, but not services, have been recieved. This means not only that the dustmen do not get anything, but thet they might well find themselves epologising in per-son if so much as a single milk son it so much as a single milk carton was inadvertently overlooked the previous May.
But only so long as the game is played by the rules—and they set ihem. They do not, for exemple, embrace dead Christmas

trees—as we found out, in pro-tracted guerrilla warfere, a year ago. An everage tree is both outsize (Japanese garbage trucks are small) and burnable, so, at 8.45 am on the first Monday efter last Twelfth Night, we put ours out with what was left of the brandy butter (small, rancid, but extremely fiam-mable). The latter went, but not the former. A charade wortby of Jacques Tati, the French comedian, then ensued. Each week we chopped off a few limbe, but to no avail. It must have been finally in May, after we had gone through three of the Swiss army knives with the little saws, that they finally deigned to take it away.

We knew we were beaten.
This year, we have bought a live
tree. When we finally leave
Tokyo, we are going to present lt—by then it may be 50 feet tall—to the Chiyoda-ku gerbage But, inescapably, we are tall—to the Chiyoda-ku gerbage drawn back to the equally unidepartment, with our sincerest versal problem of the leftovers. Christmas wishes.

Use of the veto in the EEC

From Mr A. Turner, QC, MEP

Sir,-Your leading article (December 6) on the EEC rightly says that the time has come to make decision-making In the Council of Ministers more efficient. The use of the veto on the pretext of "vital national interest" but in fact based often on the " flimsicst pretext " as you rightly describe it, must in some way be rendered practical and constructive rather than negative.

I believe the answer lies in a passage in the argument tectural Correspondent, about Temple Bar (December 10), before the Europeen Court of Justice which I heard in September, when the court was questioning the Council of Minister's representative during the European Parliament's case Monuments Commission was against the council for "failing asked for its views on the

។ មុខដែរ

the blocking member, and not of the nine in majority? Is the council no more than the sum of the 10 Governments? " The council representative replied: "I cannot answer that

From this argument in the court, I gained the impression that the sort of solution which the court would find acceptable is as follows: The council is pre-eminently the polltical institution of the EEC, made up of pollticians expert in the practical problems of "the art of the possible." Therefore it is the duty of all members of the council to consider the practicability of any policy in all member states, and where a majority decides that a policy is not practical in one or e majority of member states, it From this argument in the court, I gained the impression ls not practical in one or e majority of member stetes, it should not attempt to force it on them by a vote.

This proposal la different from the so-called Larsembourg accord, under which a member state can veto something in its "vital national interest."

The court cannot approve the Luxembourg accord as this is wholly contrary to the Treaty of Rome, but the solution I bave or none, but he solution I have sel oul fits perfectly into the Treaty, and yet prevents the council indolging in the art of the impossible.

Amadee Edward Turner. 3. Montrose Place, S.W.1.

Letters to the Editor

Taking care of Temple Bar

From the Chief Executive, Historic Buildings and Monuments Commission for

Sir,-I read with considerable interest the comments of Mr Colin Amery your Archi-May I make one or two comments?

It is not accurate to say that

the Historic Buildings and against the council for latting application to move Temple to act" in the field of transport. Bar and reaffirmed the One of the jndges sald to the council representatives: "You say that the council has failed to act on these 35 draft transport directives because in each case one government or other blocked the action. Does this mean that the policy of the council in each case is that of the blocking member, and not of the nine in majority? Is the evidence previously given by basis of that atatement that the Secretary of State decided to reconvene the Inquiry.

> The article also says that "The commission took no serious account of long term protection of the monument. entrusted with the conservation of the monument it would of the monument it would undertake its duties responsibly with regard to the long term preservation of the monument and access by the public, as we do with all our other 400 monuments. Indeed, the commission said that it would not take the monument into guardianship if public access was not also available.

Finally, the article refers to "Some bizarre 'beritage 'con-spiracy to let Temple Bar rot in the sticks." I know of no such conspiracy and I can any categorically that the commission is not part of eny such plan, nor would it be. If the

mission It would most certainly not be left to rot. Peter W. Rumble.

Tang at the V & A

From the Keeper of the For Eastern Department, Victoria and Albert Museum

Sir,-The opening paragraphs on the Chinoiserie sbelves' (December 15) make a number of unjustified assumptions about the policies of the Vic-toria and Albert Museum and display a certein Ignorance of Chinese art and history.

It is stated that the Museum "would have liked to bave bought" the Tang horse, for-merly on loan, which fetched £297,000 at Sotheby's. This is not so. The Museum made no attempt, either internally or externally, to relse the neces-sary funds since there was no desire to purchase the plece.
There wes no "incident," no
panic. We were bappy to have
had the horse on loan, but not sorry to see it go. An adjoining case already

displayed two more borses of comparable interest and quality, while the sold horse has been replaced by an equally magni-ficent Tang camel from the Museum's own study collections. The Tang dynesty lasted from 618 to c 910 AD, so it is diffcut to see how the borse could be "well over 2,000 years old." The term Chinoiserie refers to European work in a supposed Chinese style and never to Chinese works of art. Articles such as this reinforce

a mistaken stereotype of netional museums as institutions preoccupied almost entirely with acquisitions which try never to let loans on to the market. The chief current concern of this department is the raising of some £300,000 for a new gallery for its msgnificent Japanese collections. J. V. Earle.
South Kensington, SW7.

Restraint on wages

From the Research Officer. Trade Union Research Unit, Ruskin College monument came to the com- cates for unemployment ("The Regent's Pork, NW1.

vital anchor of price stability, December 12).

The question is not so much whether we can find a way to induce private employers "to act more firmly in all our colincreases" but rather to get any employers to recognise that such a thing as "collective interest" actually exists. If we could advance that far, the notion that wage restraint equals extra jobs would be seen for whet it is—a desperate (but familiar) attempt to shift the blame for unemployment onto the backs of the employed

As to Mr Scott's claim that "smaller nominal wage in-creases in the private sector are now the single most important way in which unemployment can be reduced" we can find no real world evidence to support such a proposition. We know of no collective bargain know of no collective bargain-ing circumstances where the employer has offered to hire more labour in return for restraint in wage or salary increases. Conversely, we have plenty of examples, where the employer bas induced wage/ salary restraint by threatening to displace tobs. to displace jobs.

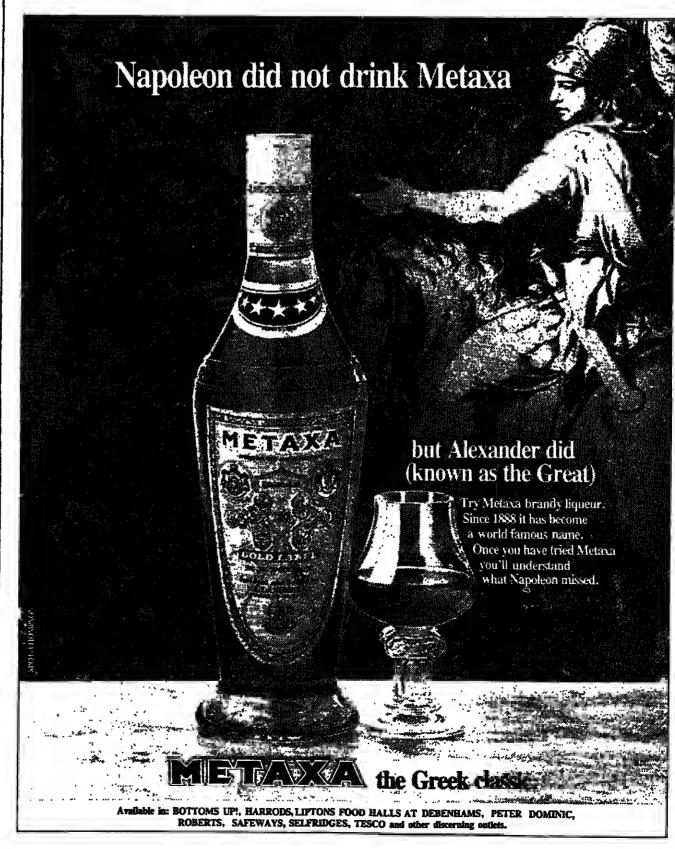
The reality is that any increased profitability resulting from wage restraint tends either to be blown to the sharebolders capital equipment or worse still stashed eway abroad. Col-lective interest? Phooeyl Denis Gregory. Ruskin College,

The seller's sanity

From Projessor R. Brealey

Sir,-Suppose that someon offered to sell you a valuable article and simultaneously promised to give you back whatever you paid. Your probable reactions would be twofold. You would doubt the seller's sanlty. You would realise that there is no limit to the price that you would be prepared to pay.

By promising that money raised by TSB will increase the bank's equity, the Government is in danger of selling stock for which there is no finite equilibrium price. Fortunately, since an indefinite degree of underpricing is potentially embarrassing in the servicing of the servicing is potentially embarrassing. ing, it is gratifying that in the present case there is an equili-brium. This is the price at which the costs of the new issue exactly mop up the value of the TSB's initial equity. (Professor) Richard Brealey, London Business Schoole, Sussex Place.





FINANCIAL TIMES

Monday December 24 1984

profit, ('prafit) n. excess of revenues over outlays. Easily achieved by relocating to Scunthorpe and reducing overheads. [C14: from Latin profectus to progress

For details telephone ...

Terry Byland on Wall Street

Unsettled run up to **Christmas**

THE Christmas rally on Wall Street was beginning to look a little frayed round the edges by Friday, as the Dow Jones industrial average dipped below the magic 1,200 mark once again and about a third of Tuesday's spectacular 35-point jump was eliminated. True, the blue chips were rallying sharply at the close, perhaps in anticipation of the cut in the Federal Reserve's discount rate, which came after the stock market closed.

Still, the market never again saw the heights scaled at mid-week and turnover remained very high as prices slid lower. Some of the fac tors at work unsettling the market may have been purely technical. Year-end tax sellers were still around and, having spent the week discounting a discount rate cut, the market could only hang fire until the Fed made its move.

Moreover, Friday was the last day for trading December options or futures on stock indices. The expiry of these contracts may have brought some selling of underlying stocks, in which case the rebound in the final hour of Friday's session might be a bull pointer.

Economic data continued to provide a mixed lead, and the Fed'a de cision to cut discount rate to 8 per cent tended to confirm Wall Street's conviction that the board would than risk being hlamed for inviting

The Commerce Department's "flash" estimate of 2.8 per cent GNP growth in the final quarter and the 8.3 per cent leap in November's durable goods orders suggest a re-bound in the economy after some hesitation a month ago. Last week's statistics on capital spending and consumer prices, however, seemed to suggest the opposite.

Observers closest to the front line - the retail stores and those who follow their fortunes - are keeping their optimism well within bounds. The pavements of Fifth Avenue are crowded with Christmas shoppers, but it is no secret that the stores have resorted to price cutting - al-most unheard of in the pre-Christmas fortnight - to boost sales in danger of flagging.

Retail issues played a very small market at mid-week. Since the with the Soviet Union. beginning of the month, depart ment-store stocks have been out of favour. The price of J. C. Penney, third largest in the industry, has fallen by about 5.5 per cent - industrial stocks show only a slight gain over the month, but would look a lot better if the comparison had been struck on Tuesday night.

The performance of the discoun-

ters, led by K mart, has been slightly better and there has been an improvement in stocks of the smallticket retailers. The stock of Toys R Us, the king of the toy business which has designs on the UK mar-ket, has been going nowhere all month. NPD Group, a market researcher, estimates that non-electronic toy sales were up by more than a fifth at the end of October, but it is generally agreed that sales have been tailing off in the crucial weeks since then.

Friday brought slightly disconcerting developments in bome com-puter stocks, which have been in the forefront of the sales strategies of the three previous Christmases. Stock in Commodore Internation-

al, the one-time pace setter for the industry, was heavily sold after Merrill Lynch lowered its rating on the stock. At the end of the day, the company admitted that returns for the Christmas quarter would be down because sales in North America were "slower than anticipated due to general market weak-

This morning will see the stock market make its response to the red's discount rate cut. That may well bring the expected upward flick in stock prices, especially since traders will be unlikely to leave any positions uncovered over the Christmas break. However, even leaving aside some disappointment from the optimists who wanted the discount rate down to 7% per cent, stock market buoyancy could prove short-lived.

The good news is now in the open and there is that much less to look forward to.

"I think this is the last easing we shall see for a while," commented one leading analyst after the Fed's announcement. Despite the Fed's

announcement. Despite the Fed's conventional insistence that it was merely following the market's lead, Wall Street will regard the discount rate cut as a spur to the economy.

By the same token, the stock market will want to see results in the form of increased corporate sales and profits before jumping for joy. The discount rate cut is too late for the department stores, which Cates joy. The discount rate cut is too late for the department stores, which for the department stores, which will open the market's new year by disclosing December trading figures, on which more than half their profits depend.

AIRCRAFT MAKERS EXPECT PASSENGER JET SALES TO SOAR

Airline recovery fuels new orders

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT, IN LONDON

THE WORLD'S main jet airliner manufacturers are expecting the coming year to be their best for some time, as world airlines continue to recover from the recession and resume long-delayed equipment procurement.

Over the past year, the airlines in the Western world collectively placed firm orders for 334 new jets with the five leading manufacturers

- Airbus, Boeing, British Aerospace, Fokker and McDonnell
Douglas.

That compared with firm orders for 245 new jets placed in 1983, and 282 in 1982. Last year's figure may eventually be higher once orders announced (such as those for Air-buses for Pan Am and Boeing 757s for Indian Airlines) are formally signed. Over the weekend Airbus and Pan Am reached an interim agreement and four Airbuses were delivered to the airline.

Last year's improved level of orders stemmed directly from the airlines' own reviving financial for-tunes after the recession. If that is sustained, the volume of new orders placed in 1985 might rise to over 400

The International Air Transport Association, representing 134 of the world's principal airlines, is fore-casting a net profit of about \$750m after interest for the industry in 1984, rising to \$1bn in 1985.

It gives a warning, however, that such a profit margin is "wafer-thin", and that overall, the airlines' finanCOMMERCIAL JET AIRLINER ORDERS 1984 (all versions each model) Orders (1983 Yalue in Sm (approx) options A-300 A-310 A-320 550 420

100

7

(1)

Some ordars placed but not yet signed are axcluded

stimulating the revival of jet buy-ing. One is that as their financial situation improves airlines are plans that bad to be shelved during the recession. That is especially the case in the U.S. where, after deregulation, tougher competition is also encouraging the bunt for

new equipment. Secondly, equipment plans delayed during the recession have taken on a new urgency, because much existing equipment is ageing, and becoming unacceptably noisy and

New and more stringent noise rules become effective in the U.S. countries up to 1988. That alone will ground many older jets, forcing air-lines to place new orders.

Another factor is the changing pattern of air travel itself. While long-distance air travel is increasing, short-distance traffic is growing at a faster rate, and passe are demanding better and more frequent service.

As a result, airlines specialising in the short-distance market are seeking smaller jets that can provide those increased frequencies,

than the higger airliners that are more difficult to fill.

Those factors together bave been responsible in 1984 for the big successes enjoyed by the smaller Boeing 737 and McDonnell Donglas MD-80 twin-jet airliners, especially

By comparison, the bigger aircraft, such as the Airbus A-300, A-310 and A-320 and the Boeing 787 and 757 bave achieved far fewer

sales.

Boeing sold 135 of its 737s during 1984, of which no fewer than 110 were the advanced Series 300 model with the quieter Franco-U.S. (Snec-ma-General Electric) CFM-56 en-

Boeing believes the deadline for the new noise rules in the U.S. will force many more airlines to buy either 737s or the rival MD-80s in the coming year.

Total sales of the 737 to date

amount to 1,254 aircraft and it might eventually become the world's best-selling commercial jet, outstripping the Boeing 727 (now out of production), of which over 1,800 were sold.

The coming year is likely to see some heavy battles for the orders that will be available. Several hig airlines are looking for 150-seaters to see them through to the end of this century, including Lufthansa and Iberia in Europe

in the U.S. The Delta and United orders will be for upwards of 100 aircraft each,

gotiations on arms control.

Peter Riddell, Political Editor, in

London adds: Mrs Thatcher is keen

to expand her role of fostering clos-er East-West relations. She is ex-

U.S., probably in late February, fol-

lowing the initial U.S.-Soviet talks

In addition, there has been specu

ful visit to Britain last week of Mr

Mikhall Gorhachev.

and Continental, Delta and United

City gent's guide to the galaxy

THE LEX COLUMN

It was not until the 1980s that as tronomers began seriously to question the Goodisonian cosmology. The temper of the age had turned against the great polymeth; the spirit of inquiry, bad reached even to the Inquisition; and to those in-trepid souls who had ventured to distant markets, the dogma of sanct. Pious men still clung to the belief that the Universe had always existed, driven by the eternal opposition of mutually repellent forces or jobbers and brokers in the quaint Goodisonian diction - and that the energy which brought warmth and light must always be in quantum amounts, or "fixed commission"; but this was now heresy and they dared utter it only in the privacy of their

Cardinals Oft and Doti and thus saved his own life. But from his imprisonment in the Tower he did not cease to rage against the new doc-trine that the Universe had been created in a single cataclysmic mo-ment, the "Big Bang." Those who climbed to his tiny cell found the sage, with wild eyes and unkempt hair, babbling of a secret harmony be called "self-regulation." Others reported him pre-occupied by time, seated all day amid dismantled clocks in vain and reckless pursuit of the perpetuum mobile.

It was the patient work of one obscure astronomer which overturned the Goodisonian system. Jacopo Gower, thought to have been a Welshman in the service of the Inquisition, directed his attention to a cluster of stars called Wall Street, a galaxy about 10 light years away with some superficial likenesses to

Goodisonius that commissions issuing from Wall Street had displayed a constant pattern for as long as records had existed; but that at some point in the recent past the pected to make a longer visit to the Commission wavelengths had become variable - yet without heralding the utter collapse that had been a tenet of Goodisonian mechanics. lation that Mrs Thatcher might visit Moscow next year after the success-Wall Street was still up there, shining brilliantly in the northern sky, but obviously in a state of evolution or upheaval. Gower boldly proposed that some massive external body exercised such gravity as to maintain discipline in the galaxy. That body be whimsically named

Sec, after his faithful dog.

sions through a prism. Under the

Goodisonian doctrine of quantum mounts, commissions must invar iably produce the same spectral pattern, depending on their source or "bargain." Instead, Gower found them constantly diminishing to-wards the longer, or less profitable end of the spectrum, as if the bargains were receding at great speed. Clearly, the very Universe was expanding; and Gower came to the momentous conclusion that it must have started somewhere, at a single point in space and time. The Big Bang theory of creation had been

Gower himself never attempted to describe what had actually passed at the moment of the Big Bang. What he could define with some precision was the state of the Universe a few seconds after its creation. It was an awesome and terrifying vision.

Very rich

Gone was the stately pavane of Gower confirmed the view of jobber and broker of the Goodisonian view, or the well-tempered music of fixed commissions. Gower's Universe was a place of seething ac-tivity, as jobbers and brokers crashed into one another, coalescing in immense fusion reactions and emitting streams of highly enriched particles known as "part-

> It is the fate of these partners that continues to exercise astronomers today. Some argue that they attach themselves to more stable nuclei, such as the more inert Swiss banks, only to enrich themselves further and shear off again. One audacious view beld that

partners must eventually reach a critical level of enrichment. They systematically to observe Commis- are then so rich and massive as to tion.

be dragged inexorably in by the tremendous gravitational pull of "black holes" (or Home Counties as they were then termed), either to be crushed to nothing by boredom or be ejected clean out of the Universe, a process known to astron-omers as "the handshake." Few could follow this imaginative

leap, least of all Gower's ecclesiasti-cal masters, who had become alarmed by his findings. For, if the Universe was truly such an unstable place, what was there to prevent the energy from fusion reac-tions engulfing not only the large institutional planets (comprised entirely of very hot gases) but also the myriad lumps of solid matter orbit ing in space and known as "small

Not so rich

The letter were of peculiar concern to the Inquisition. Gower stood loyal to his old belief that a massive body (or bodies), similar to his beloved Sec in Wall Street, main tained stability throughout the Universe. The Inquisition was adamant and, reverting to the Goodisonian scheme, promulgated a theory of self-regulation. The great astronomer was pardoned to general rejoicing. Not only did he show no resentment at his years of confinement in the Tower, he begged to be allowed to remain among his clocks in the cell that bad served as his home so

What remained a mystery was how wealth, in however rudimentary a form, could have taken root in the Universe. Clearly no wealth as we know it could have survived the titanic buffeting of the early Universe after the Big Bang Popular astronomers proposed that wealth came from outside the Universe; in this they were joined by one Leigh or Pemberton (the accounts differ as to his name). He took to issuing great volumes purporting to argue that such antique monuments as the "Old Lady" monolith had been erected by primitive peoples as temples to measure money supply. No serious astronomer, however, could believe that any matter, let alone wealth, could penetrate the thick, swirling clouds of government regulation surrounding the Universe. The consensus was that lobbers and brokers could fuse and still produce, as they cooled, conditions for low forms of

Reagan seeks to allay 'star wars' fear BY STEWART FLEMING IN WASHINGTON

PRESIDENT Ronald Reagan has moved to allay European concern about the dangers of a new arms race in space as a result of the Unit-ed States' Strategic Defence Initiative (SDI), the so-called Star Wars proposal, that aims at designing weapons to destroy incoming nuclear missiles before they can hit

Mrs Margaret Thatcher, the British Prime Minister, said at the weekend after talks with the President and his top foreign policy ad-visers at his Camp David retreat, that she and Mr Reagan had agreed that "SDI-related deployment would in view of treaty obligations role in the upsurge in the stock | bave to be a matter for negotiation"

Geneva next month between Mr beyond research." George Shultz, the U.S. Secretary of State, and Mr Andrei Gromyko, Thatcher and Mr Reagan on SDI the Soviet Foreign Minister.

Mrs Thatcher was careful, however, to distinguish between deploy- trol talks which Mrs Thatcher said ment of weapons that might be de- she and the President had agreed the SDI programme.

"I told the President of my clear President had agreed:
conviction that the SDI research The U.S. and Western aim was programme should go ahead." Mrs not to achieve superiority but to Thatcher told reporters after the Camp David talks.
The Prime Minister pointed out that research is permitted by exist-ing U.S.-Soviet treaties and is es-

sential in order to maintain the milice between Last and earlier statements by U.S. officials West. Echoing recent remarks by that space weapons could be into Reagan Administration officials aim to achieve security with respect to the U.S. in two months' and not to undermine deterrents; long visit to the U.S. in two months' time and the usual constant round aim to achieve security with respect to the U.S. in two months' time and the usual constant round aim to achieve security with respect to the U.S. in two months' time and the usual constant round aim to achieve security with respect to the U.S. in two months' time and the usual constant round aim to achieve security with respect to the U.S. in two months' to the U.S. in two months' time and the usual constant round aim to achieve security with respect to the U.S. in two months' time and the usual constant round aim to achieve security with respect to the U.S. in two months' time and the usual constant round aim to achieve security with respect to the U.S. in two months' time and the usual constant round aim to achieve security with respect to the U.S. in two months' time and the usual constant round aim to achieve security with respect to the U.S. in two months' time and the usual constant round aim to achieve security with respect to the U.S. in two months' time and the usual constant round aim to achieve security with respect to the U.S. in two months' time and the usual constant round aim to achieve security with respect to the U.S. in two months' time and the usual constant round aim to achieve security with respect to the U.S. in two months' time and the usual constant round aim to achieve security with respect to the U.S. in two months' time and the usual constant round aim to achieve security with respect to the U.S. in two months' to the U.S

embark after the meeting in has already in some respects gone pose of the resumed U.S.-Soviet ne

The joint statement by Mrs weapons deployment was one of four points relating to the arms conveloped and the research into space upon. U.S. officials confirmed the veaponry currently envisaged in terms of the joint statement Mrs Thatcher said that she and the

maintain balance taking into account Soviet developments. SDI deployment would in view of

treaty obligations have to be a matter for negotiation; The overall aim was

Mrs Thatcher, like previous Prime Ministers, has been devoting an increasing amount of time to for-eign affairs during her second term long visit to the U.S. in two months'

disarmament on which, it is hoped, was already carrying out such re-the U.S. and the Soviet Union can search and that "their programme both sides. This would be the pur-East in mid-April

Row over Sikh extremists may hit UK-India trade relations

BY JOHN ELLIOTT IN NEW DELHI

UK and India may be hit in the next few months because of growing frustration in New Delhi about the failure of the British Government to take action against Sikh extremists who are living in Britain.

Indian Government officials have talked privately for some time about the risk of a rift developing between the two countries over the issue of the extremists and British diplomats in India believe that a number of cancellations of visits recently have to be seen against that

An official visit in the next few weeks by Mr Michael Heseltine, Defence Secretary, has been post-poned at the Indian Government request and an exhibition by British aerospace manufacturers has also been delayed.

Plans for a visit by Mr Norman Lamont, a Minister of State for Trade and Industry, are also being delayed and a small naval equipment exhibition planned for next month has been cancelled.

On the other hand, Princess Anne is expected to complete in February a Save the Children Fund tour which was interrupted by the assasination of Mrs Indira Gandhi, the

TRADE RELATIONS between the Prime Minister, on October 31, and mists, particularly Mr Jagjit Singh

Government for the postponements

Although nothing has been said broken British law officially, the impression left with While the India to order these postponements be- wanted to. cause they can be also seen as a

a tour by the British and south Asia Chauhan, who it believes was Trade Association is still scheduled linked with Mrs Gandhi's assassifor early February.

The reason given by the Indian the life of Mr Rajiv Gandhi. nation plot and has also threatened

The UK has explained that neithis that the timing is not opportune er the Government nor the Director so soon after this week's general of Public Prospecutions feels able to election. Preparations for the annu- take action, Mr Chauban is immune al budget, due at the end of Fehru- from deportation as an alien beary, have also been cited as another cause be has lived in the UK for 13 years and does not appear to have

While the Indian Government British diplomats and journalists is does not dispute this, it believes that officials are pleased to be able that the UK could do more if it

It is pleased that Mr Jasbir form of pressure by India for more Singh, nepbew of Mr Jarnail Singb British action against the Sikh Bhindranwale, the militant Sikh leader killed when the Indian army It remains to be seen whether Mr took over the Amritsar Golden Rajiv Gandhi continues with this Temple in June, was refused entry line when be takes over next to the UK and deported to Dubai last Friday.

No other foreign country appears to have had similar high level visits planned, apart from trips by some becoming increasingly concerned key U.S. senators, so the UK has about the impact on racial harmony not been able to compare its treat in the UK of the Sikhs' activities, ment with other embassies in New But Indian officials are believed to delhi. see the deportatino of Mr Singh as that tens of thousands of dollars of India wants the UK to arrest or the first success of their tough line voluntary aid contributions were deport a number of Sikh extre- against the UK.

Pemex to pay for damages

PEMEX, Mexico's state oil company, officially hlamed for the catas-trophic fire that killed 452 people last month, said yesterday it would pay for all damages, Reuter reports from Mexico City.

The attorney general's office said over the weekend that the November 19 fire storm, which razed 300 houses in San Juanico, a poor district in the north of Mexico City, was caused by gas leaking from a faulty pipe in the company's main gas depot.

report, the leaking gas was ignited by a pilot flame in the Pernex plant. It said the disaster occurred because of the lack of maintenance in the Pemex depot, where 80,000 bar-rels of liquefied gas exploded into

Pemex said yesterday it would pay for all damages - an important reversal from its initial reaction, which blamed a nearby private gas-

Campaigning for compensation, San Juanico residents bave said that tens of thousands of dollars of misappropriated by local officials.

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Bovis Construction Ltd.

Operating the fee system of building.

Buyout for GE unit

Continued from Page 1

Group. GE bought out TI Group's interests in 1980. Simplex made a profit of £5.95m before tax, interest and central office costs on sales of £43.6m in the year to last December. Profit and turnover are expected to fall this year because the UK miners' strike has hit supplies of flame-proof elec-trical switch gear and controls to the National Coal Board, a big

GE, however, denies that the disposal is linked to the miners' A "substantial proportion" of the purchase cash is being provided by Electra Investment Trust, Globe Investment Trust, Investors in Industry, Murray Ventures, Proventure and the Hoare Candover Exempt Fund. A loan and short-term borrowing facility has been provided by the Bank of Scotland.

The institutional backers in aggregate will own the majority Simplex's shares. Mr James Beckett, a former managing director of GEC Power Transfor mers before he became general manager of the Simplex flameproof products division, will lead the management team.

SECTION II – COMPANIES AND MARKETS

FINANCIAL TIMES

Monday December 24 1984



For Design and Construct

INTERNATIONAL BONDS

Investors rush to fill Christmas stockings

JUST when Eurobond syndicate managers thought it was safe to go skiing, the market suddenly had a run last week. A surge in the New York bond market spilled over into Eurodollar issues, and the Prudential \$1bn plus, three-tranche deal was all that was left for pre-Christmas buyers to snap up at the last

So the bonds that everyone had expected to see left on the shelf for a while found their way into Christmas stockings, and the prices shot up. By the end of the week, the seven-year 11% per cent tranche was bid at 99%, the 10-year 12% per cent portion was bid at 100, and the 14year zero was at 20.50, compared with the 20.85 issue price.

Since the summer, interest rates and bond yields have been falling, bailing out syndicate managers' long positions and making it easier at its launch, this is a worry to issue stalt had raised the week before. to do deals. Most now hope that managers. Some selling of zeros these favourable conditions will was seen late last week. continue mto the new year.

S.G. Warburg was able to tap the enormous demand among Japanese investing institutions for dollar-denominated paper issued direct from Japanese borrowers with an issue for Toray Industries. This type of paper is not counted towards the 10 per cent limit for overseas investment by the Japanese institutions. As a result these deals have a pricing structure all of their own.

The Toray coupon of 11% per cent was as far below U.S. Treasury yields as IBM could hope for. Even so, the paper was soon trading at

Deutsche Bank's zero coupon issue was widely regarded as too tightly priced. The redemption yield of 11.34 per cent at a price of 98 (issue price less the 2 per cent total fees) is significantly below other 10year zero coupon issues. The bid in the market on Friday of 98% was thought to be from Deutsche Bank itself, and little business was seen.

5

REDEMPTION YIELDS D-MARK

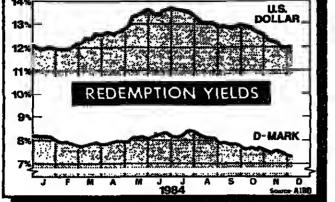
troduced in April 1985. As Japanese buyers are often credited with tak- stalt-Bankverein, was swapped into ing a third of any zero coupon issue the Swiss francs which Creditan-

Salomon Brothers thought up a new structure for a floating rate note Yankee issue for the Nordic Investment Bank (NIB). The quarterly interest is set by taking the 91day Treasury bill rate and adding 55 per cent of the difference between that and London interbank offered rate. The idea is that the NIB as a prime international borrower should price off the Treasury bill rather than the commercial bank liability index.

The difference between the two rates has averaged 100 basis points over the last two years, with highs and lows of 527 basis points and 48 basis points over the last seven years. The \$100m issue can be added to, up to a total of \$250m, and Salomon has promised to remarket any paper which investors put back. So the NIB will have \$250m of 20-

year capital to be used for general lending purposes.

The World Bank does not stop for Zero coupon issues were under a Christmas and made two issues last cloud last week, though. There is week. The DM 500m deal went well now a real prospect of a Japanese and by Friday was trading around tex on zero coupon issues being in- 99%. A domestic Austrian schilling



deal, launched through Creditan-

Activity in the continental markets has come to a standstill. In the D-Mark bond market, prices were little changed over the last week. The new federal government 10year bond issue was priced on Fri-day with a 7 per cent coupon and 100% issue price to give a yield of

INTERNATIONAL CREDITS

Argentine package still to be wrapped

BY MARGARET HUGHES IN LONDON

THE pre-Christmas weeks saw syn- that "substantial progress" bad dication managers more preoccupied with toasting each other at the signings of existing deals than arranging new ones, while bankers who had hoped to wrap up debt restructuring packages bave bad to reconcile themselves to resuming negotiations in the new year.

True to form, the \$21.6hn Argentine package is once again a cliff-hanger. Over the weekend it was still oot clear whether its 400 creditor banks will have committed the "critical mass" required by the In-ternational Monetary Fund (IMF) to the new \$4.2bn loan hy tonight's deadline. This has to be achieved before the IMF will approve the release of its own \$1.4bn loan at a board meeting set for Friday.

It had been hoped that most credthe weekend. There has, however, been no indication of the amount already subscribed, beyond a figure of \$1.5bp approunced earlier in the week. It is understood that UK and U.S. banks have responded well, hut others are slower. Given that the package. not all countries close down over

with its 14-bank advisory group in said, however, that it will pay a quefied natural gas project. The monwealth Bank of Australia (Sinrange a meeting between the bor-New York with a joint statement larger amount of \$1.2bn once the funds would be used partly to refingapore hranch), IBJ Asia, Wardley rower and the interested hanks

been made on Brazil's request for the restructuring of maturities fall- next falls due. ing due in 1985 and "some subsequent years." The talks were ad-

group, they are expected to resume on January 3. That means that there will be no ing up work on the restructuring package in place before Brazil's Bankers are marginally more optintial elections in mid-Janua-

Government takes office in March.

Details of the negotiations were not disclosed, but it is understood that Brazil is seeking a package its 90-day moratorium on publicsimilar in structure to that agreed itor banks would have responded by for Mexico last September. In the meantime, interim measures, including a deposit scheme similar to that used in the 1983 and 1984 negotiations, have been agreed by both sides for handling debt maturities in early 1985, pending completion of its government-to-government S1.1hn debt in parallel with its commercial bank deht reschedul-

Mexico, for its part, has not, as it the Christmas period, however, it is had hoped, been able to finalise its still hoped that the target will be \$48.6bn package by the year-end met in time. net in time.

and as a result will not be making Woodside Petroleum is seeking
Brazil ended five days of talks the agreed Slhn prepayment. It has \$1.8hn for its Northwest Shelf li-

package is completed and will pay \$250m on January 3 when interest

The delay in completing the Mexquent years." The talks were adjourned on Friday night, however, and, according to Mr William in the case of Venezuela, which has Rhodes, the senior vice-president of also failed to finalise its \$20.75bn Citihank who chairs the advisory restructuring package by the end of group, they are expected to resume the year. Insufficient progress on the private-sector deht is still holdmistic, however, that some progress ry, but the banks are hopeful that it may be achieved now that Venezue-will have been finalised, if not la has moved to speed up the procesigned, by the time the new civilian dures for registering private deht. Banks will review progress again on January 8 ahead of Venezuela's

> sector debt There is better news from tha Philippines, which has now reached agreement with the Paris Club creditor nations on the restructur-

expected request for a renewal of

The most interesting news to whet the appetite of the credits market was the announcement that

ance the existing \$1.4hn loan ar-ranged by Morgan Guaranty in of Singapore and Tokai Asia. 1980 and partly to finance the costs

of the second export phase The market, however, will have to wait a while for the deal since Morgan Guaranty, which has been approached to arrange the new financing, says it will take several improve on what were already fine more weeks to structure the deal. It terms. The amount has been rebas yet to be determined whether it duced, however, to \$30m and a will be a straight syndicated loan or a multi-facility deal.

Australia proved to be the main source of activity in the pre-Christannouncing a \$80m Euronote issue in the form of promissory notes in ooe of the first to be undertaken hy a leading Hong Kong name. Ward-ley Limited, which is arranging the facility for its Australian subsidiary, is taking advantage of the ahility to get round Australia's withholding tax through a Euronote is-

The facility will have an initial tion, given that there is a sizeable maturity of two years which can be market already in short-term extended. Pricing will be set by hid- advances to Turkey which banks ding by 22 financial institutions through a tender panel up to a max- therefore be a need for some fine imum of % of a per cent over Libor. tuning on this part of the deal. It is Underwriters are BT Asia. Com-

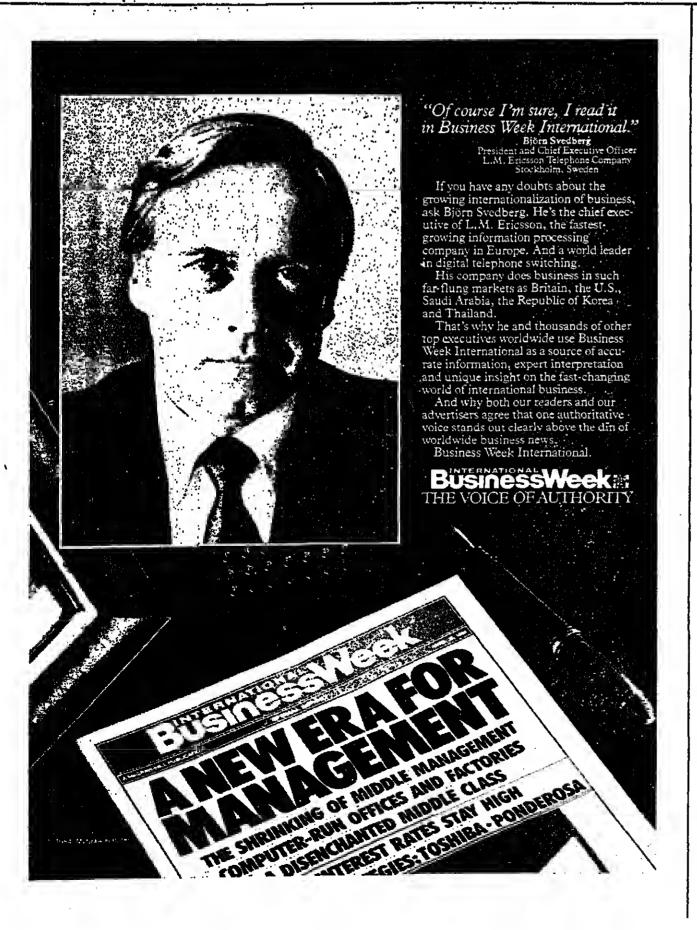
The mandate for the credit being and Investment Corporation bad been expected before Christmas. It hidding groups have been asked to meeting with the bidders fixed for

December 26. One of the few new deals announced last week was a \$50m mas week, with Wardley Australia equivalent revolving underwriting facility for the Portuguese stateowned petrochemicals company Hong Kong. This is the first time it has used this type of facility and is compania Nacional de Petroquimica. This split Ecu/U.S. dollars facility was mandated to Dean Witter Capital Markets International and S. G. Warburg.

The \$500m multiple deal for Turkey, which Citicorp is arranging, also appears to be dragging its feet. There seems to be some anathy towards the short-term advances porare reluctant to dilute. There may understood that Citicorp is to ar-

NEW INTERNATIONAL BOND ISSUES

Borrowars	Amount m.	Maturity	Av. Efe years	Coupon No	Prics	Load Manager	Offer yield	Borrowers	Amount m.	Maturity	Av. life years	Сопроя %	Price	Lead Manager Of	ffer yieb %
9.S. DOLLARS 1ASMO 5‡ Doutsche Bank ‡ Farnsworth & Hastings ‡	44 287	1999 1995 1988	15 10	91/4 0 161/2	100 100	Citicorp Int., Mgn. Grenfell Bentsebe Bk., Mgn. Gueranty, Nikko Secs. Drozzi Bumbarn Lambert	9.250 11.120 16.500	SWISS FRANCS Kobin Flec. Ex. Rail. **¶‡ Trinidad & Tobago **‡ Yubshin Co. **§	50 40 30	1990 1990 1998	=	33/3 7 (21/a)	100 100	Credit Suisse Credit Suisse UBS	3.750 7.000
Cambrion & Ganeral (a) † † Nordic lawest. Bank † † † Vestlandsbanker** (b) † † Toray Industries †	57 50 198 5 50	1991 2004 1994 1992	7 20 10 7	174 (c) 3/18 117#	188 188 188 188 188	Schmider, InsteralGeez Schonoo Missel Trest S.G. Wachurg, Nonure Int., Bankery Trust, Missui Fer, Int.	11.125	EClis Paugent Fin. Int. ‡ Ireland ‡	50 50	1990 1995	5 10	10¼ 10¼	1001/4	Soc. Gen. de Bge., Lazard Freres et Cie Bge. Parihas, Bge Bruxelles Laudert	19,184 t 10.250
Bst., Kontrollbank ؇ LF.C. ‡	100 50	1998 1995	5 10	11¼ 11¾	100 100	Dillos Read Nomura Int.	11.258 11.758	AUSTRIAN SCHILLINGS World Bank ‡	908	1994	10	874	1001/4	Creditanstakt-Bankverein, — Gauzentrale, Ost. Landerhank	8.212
D-MARKS Nippon Shiapan 1‡ Wesld Bank ‡	200 508	1990 1995	5 18	3¼ 7¼	100 100	Dresdoor, BHF-Benk, Deiwe Eur. Deutsche Bank	3.250 7.125	YEN Quimica da Portugal ""‡ Hallosic Ind. Dev. Bk ""‡	Sha Gha	1994 1991	5 5.4	7.6 7.5	100 100	ITCB of Japan Ltd. Bank of Tokyo Ltd.	7,600 7.600



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temporary

clouds

\$5.75bn auction of seven-year

swept asida as monay market rates plunged and investors bet

on the discount rate cut. Bond

prices rallied strongly early in the week and bald most of their

gaina through Friday. At the close, government bond prices were batween one and two full

points up on the week. The Tressury long bond closed up 12 at 1032 to yield 11.48 per cent compared with 11.59 per

In the monay markets, abort-

cent s week earlier.

CNCA 13½ 91 Coaetiad ini 12½ 88... Comp Bencaira 137 90 Comsat 12½ 91 Creditanstalt 13½ 01 ...

Creditansteit 13½ 01 ...
Oslichi Kangya 12½ 05 ...
Dart & Kreft 7½ 96 ...
Denmark 11½ 93 ...
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on the

U.S. MONEY AND CREDIT

Rate cut underlines Fed's shift in gears

Paul Volckar and tha six otiler Fed govornors — arrived right on cue, delivering a further half-point cut in the discount rato to 8 per cent, effectivo

The late Friday announcement of the cut, the second half-point reduction in less than five weeks, had been widely expected and thoreforo had little immediate impact on bond

However, the cut, which takes the U.S. discount rata down to its lowest level since October 1978, did confirm Wall Street's perception that the Fed has indeed shifted gears.

The Fed's comments which accompanied the reduction, and the report of the November Fodoral Open Market Committee (FOMC) meeting which was also released late on Friday, conditions which has been evident since the start of Septembers, assing which has sent

The Fed said the reduction was "designed to bring the discount rate more into line with short-term market interest

However, as with the previous reduction on November 21, the Fed provided additional Information about its mntives. The Fed'a statement added that eral context of the moderation of growth in economic activity since mid-year, continued relative stability or declines in sensitive commodity prices and the strength of the dollar inter-

U,2. MUNET MAN	IKE I K	A169 (7	6/		
	Last Friday	1 week		—12-n High	nonth— Low
		aga	450		
Fed Funds (weekly average)	7.91	8.55	0.26	11.77	7.81
Three-month Treasury bills	7.76	2.07	8.41	10.77	7.78
Six-month Treasury bills	8.00	8.25	8.42	10.83	9,00
Three-month prime CDs	B.25	8.65	0.85	11.90	8.2
30-day Commercial Paper	a.05	0.50	2.66	11.38	7.90
90-day Commercial Peper	a.15	a.65	5.70	11.40	a.1
U.S. BOND PRICES	AND '	YIELDS	(%)		
02.00		Change	1/4/	1 week	4 wks
		an wask	Yield	2G8	ago
					<u> </u>
Seven-year Tressury	104°,	+ 14	11.21	11.5 9	11.13
Market Treatment	1014	+ 12	11.48	11.70	11.24

HE MANEY MARKET DATES /0/

of incoming information on tha economy and the monetary aggregates. This atresses ber—an easing which has sent U.S. short-term rates tumbling, including the prime rate which

gradual and cautious approach, but it is also a marked change As Dr Albert in direction. Wojnilower, managing director and chief economist of First was reduced another half-point to 10.75 per cent last week. Boston, notes in his quarterly review of the markets published The report shows that all but one FOMC member, Mr Lyle last week: "From now on, in contrast to its policy from mid-1979 tn summmer 1984 of fighting in Bation first, we may expect the Federal Reserve to give priority to ensuring rapid monetary and economic expan-Gramley (who was also the one Fed governor to vote against the discount rate cut), favoured A somewbat reduced degree of restraint upon reserve posi-mone tions." Mr Gramley favoured sion."

11.59 12.25 12.50 12.25

12.00 12.25 12.00

tions." Mr Gramley favoured nn change.

At the November meeting a majnrity of the FOMC, which met again last week, urged that "the lesser restraint be implemented in limited steps, pending an evaluation of its impaict on financial markets and Last week's set of economic numbers including the 2.8 per cent "flash" fourth quarter GNP rise, suggest to some, including Dr Henry Kaufman of Saloman Brothers, that "the economy bas prnbably passed through its lowest point and is

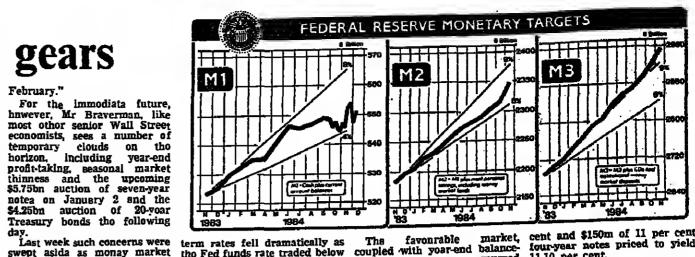
poised for rejuvonated activity February." For the For the immediata future, hnwever, Mr Braverman, like most othor senior Wall Street economists. stantial decline in business hank horizon, including year-end borrowings and the smaller than expected \$3.gbn increase in M1 thinness and the upcoming thinness and the upcoming of seven-year index increaso, the recent aubreportad last week wera giveo

Particular attantion will now be paid to the November lead. Treasury bonds the following lng economic indicators, duo out on Friday, and the growing trickla of naws about retail Bales in the crucially important pre-Christmas period.

In the meantime, the blg question for the markets is whether the latest discount rate cut is the eod of Fed easing, Bt least for the moment, or another "limited step." Leading the bulla some of whom had hoped for a 1 per

cent cut in the discount rate, Mr Philip Braverman, of Briggs Schaedle, emphasises that the market has yet to appreciate "that the Fed" easing goes far beyond a concern over preventing the economic slowdown from slipping into a recession, a danger now passed."

He argues that, "the threat deflation and its dangerous nf deflation and its dangerous implications for the world economy and financial system are the primary catalysts for the Fed's latest easing." Since he betwees the prospect of deflation, boightened by the recent drop in spot oll pricea, will remain, he is alresdy predicting a further Fed easing." probably in January or "probably in January or



term rates fell dramatically as tho Fed funds rate traded below the g per cent level for most of the week. Sbort-term rates fell

by between 10 and 50 basis Io the corporate bond market, prices roso by { of a point on medium-term issues and 1; points on long-tarm bonds. New issuo rates on medium-term issues fell by between 20 and 40 baala points whila longs were

unchanged to 25 basis points

FT/AIBD INTERNATIONAL BOND SERVICE

coupled with yoar-end balance corporate treasurers to dive into the market to launch more than

\$2bn of new issues.

Among the new inferings,
ACF Industries sold \$400m of
15½ per cent 12-year sinking
fund debentures priced to yield
15.50 per cent, and Tandy
launched a two-part \$300m
package of notes comprising
\$150m of 10½ per cent two-year
notes priced to yield 10.3 per

11.10 per cent. ICH Corporation sold \$200m of 10-year 161 per cent debentures at par. Citicorp sold \$300m tires at par. Cincorp sold \$500m of two-year extendable notes carrying a 10½ per cent coupon and priced at par, and American Express Credit Corporation offered \$100m of five-year 11½ per cent pates invised to yield per cent notes priced to yield 11.174 per cent.

Paul Taylor

UK GILTS

Oil price worries persist

IT WAS hardly an auspicious run-up to Christmas. An unseasonal slide in sterling's value left the gilt-edged market with little tn celebrate and injected a note of anxiety into the City's traditional festivities.

By Friday both the pound and gilts bad recovered some of their composure, but the adjournment of the Organisa-tion of Petroleum Exporting Countries' meeting until later this week means that warries nver oll prices and storling may preoccupy the market in to the

Yields on long-dated stocks. which only a few weeks bgo seemed to be threatening the 10 per cent barrier, were back over 10.3 per cent. Tho re-newed strength of the U.S. bond market served only to limit the

What last week did show is that financial markets are finally convinced that a bout of weakness does pot real interest rales and the bous-

necessarily bring a knee-jerk response from the authorities in terms of higher sbort-term

interest ratea.

Money market interest ratea edged bigher, but there was none of the panic seen during

For their part, the Treasury and the Bank of England still seem convinced that monetary policy is on track and that the best response to an oil-induced slide in sterling's value is to

easy for the authorities actually to demonstrate that monetary conditions are sufficiently tight. The evidence provided by

earlier attacks in the pound— though what would bave bap-pened if U.S. interest rates bad not been falling is open to

sit back ond bope the storm quickly blows Itself out. The problom to that, with oterling M3 distorted by the British Telecom issue, it is not

more arcane indicators—such as

market—probably favour the official case, yet it is not readily understood in the market. Higb public borrowing

figures are. So if nil prices do continue to fall-and the perceived wisdom in the nil industry is that they will-and sterling slumps further, the general view is that the authorities may be vulnerable to any market pressure for bigher interest rates. In particular, the authorities

must begin in get funding underway again to avoid the risk that what may well be a satisfactory monotary outlook now could turn out otherwise in coming months.

That priority was shown by the Bank's decision to issue a series of small tranches of exist-ing stocks last week, so it is ready to take advantage of any recovery in the market. And tho 50-50 split botween conven-tional and index-linked in the £500m worth of stocks suggests

wants. to spread its net as widely as possible.
The best hope for the market,

therefore, may well be that Opec manages to hold the line at least temporarily on oll prices, providing a respite which would tempt the institutinns into unloading part of the large cash surplus they will be building up in January. For the longer term, it is

worth remembering that, as lnng as sterling does not fall too quickly, inwer nil prices should be good far inflating and good for bond markets.

And whatever the money supply figures are doing, there seems little evidence in the real economy of any build-up in inflationary pressures.

On that basis, many brokers believe it would be unrealistic far investors in gilts to expect yields much above 10 per cent over any great length of time.

Philip Stephens

Row follows Turkish banker's departure

BY DAVID BARCHARD IN ANKARA

MR EROL AKSOY, the 39-year-old whizz-kid of the Turkish banking world, and the Cuku-rova industrial group which owns three of the leading Turkish commercial banks, including the Uluslarasi En-dustri ve Ticaret Bankasi (Interbank) of which Mr Aksoy was chief executive until last week, bave had one of the most spectacular public rows seen in the Turkish business world far

An announcement from the board of Uluslarasi on December 20 sald that Mr Aksoy bad been asked "to leave his appointment as chairman of the bank with effect from December 14." The bank said the deciainn had been taken because of Mr Aksoy'a links with annther

been worried by the debts of Ergun Kablo, a cable company owned by Iktisat, and that Uluslarasi was reducing its own shareholding in Iktisat

the weekend that pressures from the industrial group which owns Ulusiarasi had prompted his departure. "No ono wants the bank in be a Cukurovs bolding bank and its funds to be used far their nwn group problems," he said, claiming that as chairman of the hank be had fought to maintain its

bank, Ikitsat Banksai, in which and Ikitsat bad taken a decision didate to succeed me," said 8 he acquired a controlling no October 26 to co-operate defiant Mr Aksoy. "I definitely interest earlier this year. An with resources and staff. "At baven't resigned."

Uluslarasi executivo said it had the Ikitsat Bankasi, I bave the Tbe Turkish banking world

Uluslarasi had been little However, Mr Aksoy aaid at known until Mr Aksoy was he weekend that pressures placed in charge in 1981, after rom the industrial group which which it became one of the best known and most profitable
Turkish banks. The bank said it had been unaffected by Mr Aksoy's departure, though Mr Aksoy claimed that five nf the seven deputy general managers and three of its major branch managers had resigned.

opportunity to do banking is now watching to see if Mr without any pressure from an industrial group nr bulding company," be said. largest private banks at the age of 30—will be able to pull off a third success at Iktisat Bankasi. Mr Vural Akisik, 41, the co-

ordinator of the Oukurova buld-ing group, has been appointed acting goneral manager of Uluslarasi.

 A profile of Interbank appears in the Survey of Turkey which is published as a separate section today. This went to press before the bank's Mr Aksoy said that Uluslarasi resign if they accepted my can-Aksoy's position.

Receiver plans Saleninvest ship transfers

By David Brown in Stockhulm

MR BJORN EDGREN, the court appointed receiver of Salenin vest, Sweden's largest shipping group which declared bankruptcy last week with debts of around SKr 5.5bn (\$618m) in one of the country's biggest corporate failures to date, will transfer six of the group's modorn Winterclass refrigerated cargo vessels to Zenith, the nent-controlled holding company.

Reefor-a new ship brokerage company formed by Gylienhammer and Partners, the investment hank, in hopes of picking up the group's refrigerated carge business—to fulfil a contract to sbip fruit for the Israell Government this week.

for the Wintor class vessels.

Saleninvest operated a worldwido floot of more than 140 vessels including 80 reefers, of which it owned or partly owned

Malaysia buys Uniroyal estates

Estates bearing such famnus fireign names as Duning, Guthrie, Harrisons and Barlow

Malaysia. They are the French ing the Univoyal plantations Socian company, with 28,000 through its wholly-owned sub-hectares, and the British-Dutch sidiary, Kumpulan Guthrle, Unilever group with 14,000 which was itself taken over in a celebrated dawn raid on the In the past decade, Malaysian London Stock Exchange in companies, including government agencies, have been Permodalan namely 1bn ringgit.

acquiring Highlands and Low-lands, a publicly listed plantation group with 28,000 hectares.
It is offering in pay 2.7 ringgit cash for the 302m shares (85,000 bectares). Sime Darby (77,000 bectares) and Kuala

New Zealand blocks ACI bid for Alex Harvey

BY DAI HAYWARD IN WELLINGTON

Alex Harvey Industries.

Alex Harvey Industries.

Alex Harvey Industries.

Alex Harvey Industries. ACI aiready owns more than 50 per cept of Alex Harvey, and tried in gain full control in a

NZ\$200m (U.S.\$96m) bld. petitive Alex Harvey is New Zealand's market. groups. The ACI bid had been rejected by Alex Harvey direcshare offer was too cheap con- trading.

THE NEW ZEALAND Government bas refused to sllow ACI, the Australian diversified manu-

The government believes that if ACI were successful Alex cortainty of profits from U.S. Harvey could become less competitive on the Australian

main manufacturer of glass The New Zealand Stock bottles and one of the largest Exchange has closed for the bottles and nne of the largest Exchange bas closed for the packaging and building material year at a record bigb of 1,486 cession that the market bas reached a record at clase of

Texas Eastern \$80m writedown

energy group, is to take a pretax writedown of about \$80m nn the value of its La Gloris crude oil refinery in Tyler, Texas, writes our Financial Staff.
The writedown, which will be taken in the fourth quartor, was

pressed markets.

Texas Eastern, which completed the \$1.04bn sequisition of Petrolano, a U.S. liquefied petroleum gas distributar, in September, is in the process of selling Its Transwestern plpeline cumpany in a move to re-duce bank borrowings.

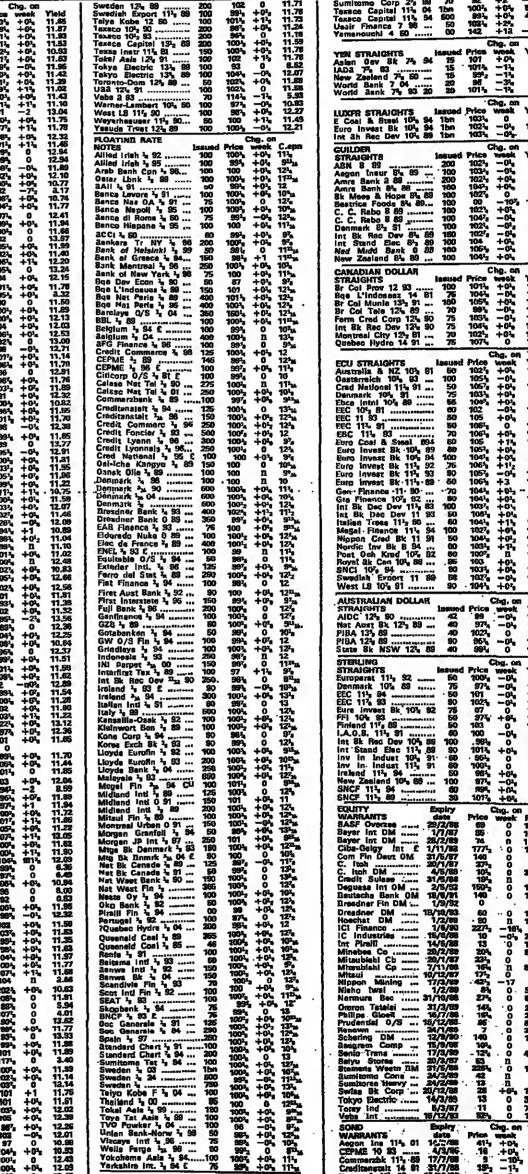
TEXAS EASTERN, the Houston

crude oil refinerios duo to depressed markets.

STRAIGHT BONDS: Yield to redemption of the mid-price. Amount issued is expressed in millions of currency units except for year bonds, where it is in billions. FLOATING RATE NOTES: U.S. deliers unless indicated. Margin above six-menth offered rate († three-month; § above mean rate) for U.S. deliars. C.con=current caupan.

CINVERTIBLE BONDS: U.S. dellars unless indicated. Prem—percentage premium
of the current effective price of buying shares vis the bond over the most

O The Financial Times Ltd., 1984. Reproduction in whole or in part in any



Denmark 10% 89
EEC 11% 94
EEC 11% 93
Eure Invest 8k 10% 92
FFI 10% 93
Finlend 11% 89
Int 8k Rec Dev 10% 89
Int Stand Etec 11% 89
Inv In Indust 10% 91
Inv In Indust 11% 91
Ireland 11% 94
SNCF 11% 94
SNCF 11% 94
SNCF 11% 99 EQUITY
WARRANTS
SASF Overzee
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Renown ...
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The deal may permit SRS

The Swedish Government's national dobt office has gueranteed Skr 1.3bn of Saleninvest's total liabilities, including loans

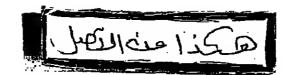
Mr Edgren said at the weekend that he planned to transfar all of the group's 30 wholly owned vessels to its main creditors as soon as possible, and portinns of Saleninvest's refrigerated and dry cargo opera-

BY WONG SULONG IN KUALA LUMPUR

UNIROYAL, THE U.S. tyre gobbling up foreign-owned Apart from the Uniroyal company, bas annunced the plantations as part of the estates, Kumpulan Guibrie is sale of its plantations in government's policy of buying currently in the final stages of Malaysia, totalling nearly back control of the country's acquiring Highlands and Low-Malaysia, totalling nearly back control of 11,000 hectares, for 199m ring natural resources. git (\$84m) to Permodalan Nashnual, the Malaysian Government's investment agency.
With the sale, there are now only two foreign groups still intorests.
with substantial plantations in Permodalan Nasinnal is buy-

are now nwned by Malaysian

ringgit cash for the 302m shares of High and Low, valuing the company at over 185m ringgit. With the latest acquisitions, the big four Malayslan plantation groups are Kumpulan Guthrie (121,000 hoctares), Harrisons Malaysian Plantation (25,000 hoctares). Kepong (61,000 hec-



Companies and Markets

UK COMPANY NEWS

RECENT ISSUES

Maxwell gets cable TV network for £9m

MR ROBERT MAXWELL concluded over the weekend bls acquisition of BET's Reduffusion acquisition of BET's Redufusion coble television interests for 12m less than was expected when the deal was first announced in October.

Metro Mode, a private company owned by Mr Maxwell, is paying 19m for the business, Britain's largest cable television network, passing into 1.3m bomes and including 100,000 subscribers. The sale includes BET's subsidiary, British Cable Services, the Rediffusion cable television development centre et Coombe in Surrey, a proposed

Guinness £12m grocery deal

A MOVE into convenience grocery stores is being made by brewer Arthur Guliness and

The diversification is through an agreed all-share bid worth f11.9m for Neighbourhood Stores, which operates 15 sbops under the 7-Eleven name and plans another 40 by the end of 1985. 7-Eleven atores are smeller than most supermarkets, but carry a wider range of goods but carry a wider range of goods than enoventional grocery stores and sell take-away fast foods.

largest convenience store opera-tor in the world, with sales of of \$8.5bn (£7.3bn).

Neighbourhood opened its first shop last May and made a

Public Limited Company

SHARE CAPITAL

Ordinary shares of IR20p each

'A' Ordinary shares of IR20p each

Application has been made to the Council of The Stock Exchange for the Ordinary shares

of IR20p each of Woodchester Investments Public Limited Company ("Woodchester"). formerly dealt in on the Unlisted Securities Market, to be admitted to the Official List. It is

expected that dealings will commence on 31st December, 1984. No application is being

Particulars relating to Woodchester are available through Extal Statistical Services

Limited and may be obtained during the usual business hours on any weekday (Saturdays

ALLIED IRISH INVESTMENT BANK LIMITED

Bankcentre, Ballsbridge, Dublin 4

J. & E. DAVY 60/63 Dawson Street, Dublin 2

WOOD MACKENZIE & CO. LIMITED

62/63 Threadneedla Siraei, London EC2R 8HP

stock of The Dun & Bradstreet Corporation issued and reserved for issue.

public holidays excepted) up to and including 7th January, 1985 from:-

S. G. Warburg & Co. Ltd.,

33 King William Street.

London EC4R 9AS

Banque Nationale d'Algérie

US\$25,000,000

Floating Rate Notes due 1985

In accordance with the provisions of the Agent Bank Agreement between Banque Nationale d'Algeria and Citibank, N.A., deled as of December 20, 1978, notice is hereby givan that

the Rate of interest has been fixed at 9 % % per annum and that the interest payable in the relevant interest Payment Date, June 24, 1985 against Coupon Nn. 13 will be US\$\$0.24

December 24, 1984 By: Clibank, N.A. (CSSI Depl.), Agent Bank CITIBANCO

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

It does not constitute an invitation to the public to subscribe for or purchase any shares.

Corporation

(Incorporated with limited liability under the laws of the State of Delaware, United States of America)

200,000,000 Common Shares of U.S.\$1.00 par value 78,028,660

*including 1,563,440 shares reserved for issu

The Council of The Stock Exchange has admitted to the Official List all the 78,028,660 shares of common

Particulars relating to The Dun & Bradstreet Corporation are available in the Extel Statistical Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays and

The Dun & Bradstreet

made for admission of the 'A' Ordinary shares of Woodchestar to the Official List.

and Bank Holidays excepted) up to and including 18th January, 1985 from:

Blackwood Hodge sells Australian subsidiary

acquired.

The deal has the consect of the

(£511,000).

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually hold for the purposes of considering dividends. Official indicotions era not evailable as to whigher the dividends are intoxims or finds and the subdivisions shown below ere based mainly on last your's timetable.

Basix Coropration (Americans)

(Canadians) Holden Hydroman (Industrials)

Firth expands midway and raises interim

BY WILLIAM DAWKINS

THE TROUBLED Dublin-based computer maker and distributor, Memory Computer, is to raise 153.4m 152.9m) and return to the Unlisted Securities Market after a four-mooth suspension.

PROF'TS OF £305,000 mede by G. M. Firth (Holdings) in the half year ended Sepiember 30 1984 are coosidered "very satisfactory" by the directors, particulerly in view of the sele of Northampton Machinery Company in April.

Turoover of this steel slockist and merchant, and properly development group came to £8.92m. In the comperable period of 1983 group sales were £10.41m and profit before tax came to £279,000, of which Northampton Machinery accounted for £1.78m and £110,000, before management charges, respectively.

The current performance of the previous final. First half profit is struck after allowing for associate's losses—Porter Chadburn—of £51,000 (£22,000). Tax takes £142,000 (£22,000). Tax takes £142,000 of 0.5p 10.74p) or 0.86p (0.81p) excluding the associate. Net £163,000 if £243,00), for earnings of 0.5p 10.74p) or 0.86p (0.81p) excluding the associate is losses—Porter Chadburn—of £51,000 (£22,000). Tax takes £142,000 of 0.5p 10.74p) or 0.86p (0.81p) excluding the associate is losses—Porter Chadburn—of £51,000 (£22,000). Tax takes £142,000 of 0.5p 10.74p) or 0.86p (0.81p) excluding the associate is losses—Porter Chadburn—of £51,000 (£22,000). Tax takes £142,000 of 0.5p 10.74p) or 0.86p (0.81p) excluding the associate is losses—Porter Chadburn—of £51,000 (£22,000). Tax takes £142,000 of 0.5p 10.74p) or 0.86p (0.81p) excluding the associate is losses—Porter Chadburn—of £51,000 (£22,000). Tax takes £142,000 of 0.5p 10.74p) or 0.86p (0.81p) excluding the associate is losses—Porter Chadburn—of £51,000 (£22,000). Tax takes £142,000 of 0.5p 10.74p) or 0.86p (0.81p) excluding the associate is losses—Porter Chadburn—of £51,000 (£22,000). Tax takes £142,000 of 0.5p 10.74p) or 0.86p (0.81p) excluding the associate is losses—Porter Chadburn—of £51,000 (£22,000). Tax takes £142,000 of 0.5p 10.74p) or 0.86p (0.81p) excluding the associate is losses—Porter Chadburn—of £51,000 (£22,000). Tax takes £142,000 of 0.5p 10.74p) or 0.86p (0.81p) excluding the associate is losses—Porter Chadburn—of £51,000 (£22,000). Tax tak

Atlantic Resources

Despite a substantial increase in Investment Income, Atlantic Resources, oil and gas explora-tion and production company based in Dublin, reports that a higher loss after tax has been incurred in the six months to June 30, 1984. After tax losses were 15800,000 compared with 1£555,000. Tax was £312,000 higher at £352,000.

Mr A.J.F. O'Reilly, the chairman says the company is con-fident that the information derived from its recent explora-tion activities will yield sub-stantial rewerds before long.

engioeer.
The interim dividend is the same at 0.5p net. Eernings per 21p share totalled 1.43p (1.62p).

Granville & Co. Limited

Member of The National Association of Security Designs and Investment Menagers

	The Long on Loyk	<u> </u>		relepi	10110		
	Over-the-Co	ount	er M	arke	t		
Capitalisstn			Chonge	Cross	Yield	P/	E Fully
£0000°s	Company	Price	on wook			Actuo	
8,774	Ass. Brit. Ind. Ord	139	+ 3	6.2	45	7.7	9.2
	Ass. Brit. Ind. CULS	148	+ 3	100	2.8		
3.068	Arsorung Group	53	_	8.4	12.0	5.8	7.1
1.050	Armitago & Rhodes	41	_	2.8	70	5.1	85
81,454	83rdon H.II	133		3.4	2.8	13.a	22.3
2,585	Sray Tachnologies	47	+ 1	3.5	74	5.5	78
2.030	CCL Ordinary	173	_	12.0	6.9	_	_
_	CCL 11oc Conv. Prel	114	_	15.7	13.8	· -	_
5.268	Carborundum Ord	798	- 2	5.7	07	****	_
_	Carborundum 7.5pc Pf.	84	_	10.7	12.8	_	_
1,407	Cindico Crouo	89	3	_	_	_	_
5.157	Deboral Sorvices	66	_	8.5	08	8.3	10.2
15.431	Frank Horsell	240	_		_	8.2	12 5
	Frank Horsell Pr Brd 87	206	_	ns	4.5	8.3	10.8
4,190	Frederick Porker	29	_	43	18.6	****	_
922	George Blair	50	_	_		3.4	87
1.218	Ind. Precision Castinge	30	_	27	9.0	8.2	8.9
15.303	Isis Group	200	_	15.0	7.5	79	14 8
5.510	Jackson Group	106	~ 3	4.8	4.8	4.0	0.5
38,827	James Surrough	280	– 2	13.7	48	8.9	8.5
7.209	James Surrough Spc Pf	93	_	12 9	13 8	_	_
8,337	John Howard and Co	80	+ 5	5.0	8.e	8.2	11.8
3.020	Linguachono Ord	140	+ 1	_	_	_	_
	Linguaphona 10.5pc Pf.	95	+ 2	15.0	15.8	_	_
15.570	Minihouse Holding NV	572	+ 7	3.8	0.7	41.2	45 0
326	Robert Jenkins	32	_	50	15.8	_	_
1.080	Scruttons "A"	28	-	5.7	20.4	14.7	3.4
7,124	Torday & Cerlisle	87	_			9.3	10.8
1.677	Trevian Holdings	370	_	a 3	1.1	21.4	21.0
4 160	United Heldings	261,	+ 4	1.3	8 2	12.D	18.5

. Today's Rate 101/4% - 101/2%

3i Term Deposits

Deposits of £1,000 £50 000 accepted for fixed terms or 5-10 years. Interest paid had; early, Rate, for deposits received not later than 28 £2.84 are fixed for the terms shown:

Terms year-	;	-	5	15	-	8	11]) r	إرا		
Interest	įm,	, יתן	ur.	101	m,	101	m.	101	Ŀ		
Loss (2) April 190 process will be produced deductions of as at the concern transfer by treating administration deposits of less than £50,000.											
Deposit to and transfer international and the line core imposits in lighter of											
1									ŀ		

Memory Computer EQUITIES

HISH LOW in £3m cash call Mr Aidan McKeona and Mr Pearse Mee, the joint managing directors, who each own 29.5 percent of the group, have agreed to take up 80 per cent of their rights, emouoting to almost 8.8m shares. Memory's employees have agreed to take up 800,000 shares, while institutional investors have said they will sub-underwrite the rest. after a four-mooth suspension.

Memory's shares were cuspended at 80p Isterling) in September following its revision of full-year profits downwards from If1.58m to It76,000. Auditors Touche Ross had refused to sign the preliminary results because they had included two contracts for which peyment bad not been made.

The group is raising the cash through e 3-for-1 rights, emouoting to almost 8.8m shares. Memory's employees have agreed to take up 800,000 shares, will einstitutional investors have said they will sub-underwrite the rest.

An extraordinary meeting will be held on January 14 to approve the increase in equity capital, and dealings are expected to open on the following day. Mr David Stern, chief executive in cherge of internetional operations, said last night that the cesh would be used for extra working capitel and to fund the development of new products.

FIXED INTEREST STOCKS

n Industrial Credit Company, an and to fund the development of	1	
1rish merchant benk. new products.	Issue # # # # 1284 Stock # Y & Sec Nigh Low	Closing Parioe E
reorganisation proposals	** F.P. 21:12:155 105 Aberfoyle 8% Cnv. Uns. Ln. '95	3612 + 14 118 10212 + 14 18ppm + 1 55121
LONG-AWAITED details of a cepital reorgenisation have been unveiled by Howard & Wyndham, the loss-meking publisher and retail jeweller. The scheme will be an alteroative to voluntary liquidation. The reorganisation is designed to reduce the nominal value of sbares from 20p to below their market price at 5p. This removes a major barrier to raising further capital through share	\$98.094 F.P.	0812 100 +34 3516+14 8pm
issues, although the board indicates no immediate plans to do so. The move will also extinguish errears of £907,406 on H & W's preferred ahares. Shereholders will be asked for their approval at an extra-ordinary meriting on Language 15 and	Issue 5 Renune. 1984 Stock High Low	price price

"RIGHTS" OFFERS

5	on H & W's preferred ahares. Shereholders will be asked for their approval at an extraordinary meeting on January 15.	announced a reduction in pre- tax losses from £230,000 to £23,000 for the first half. Both the group's associate	issue price	Amount paid up	Latest Renune, data	198 High	4 Low	Stock	Closing	+cr
	The board is proposing that every 10 preferred shares of 20p be converted into three new ordinary shares of 5p; every 20	companies, W. H. Allen, the pub- lisber, and Ciro Inc, the imitation jewellery retailer, are "now poised and financed for further growth."	80 175 85 145	F.P. NII F.P. F.P.	30:1 11:1	0 84 40pm 17pm 178 5412pm	80 40pm 14pm 164 51pm	Amaigomated Estates Op Attwoods Birmingham Mint Carr's Milling Equipu Jacks \Wm\ Marshells Nalifax	88 40pm 14pm 164 31	
	Firth expand	s midway	115 32 5	NII NII NII	30:1	112pm 30pm 3pm 54pm	28pm 1pm	AMorris IW. Fine Arts 20p. Notts Briek. Asteaua Romans R.V Tranwood 5p	112pm 30pm 115 om	

Renunciation date usualty less day for dealing free of stamp duty. It Figures based on proopectus estimates, # Olvidend rate poid or payable on part of caphol; cover based pn dividend cover based on previous yeer's estraints. F Olvidend and yield based on prospectus or other official satimates for 1985, H Olvidend and yield based on prospectus or other official satimates for 1985, H Olvidend and yield based on prospectus or other official satimates for 1985, H Olvidend and yield based on prospectus or other official satimates for 1986, Q Gross, P Pence unless otherwise indicated, I issued by tender, I Official holdors of ordinary shares as a "rights," ** Issued by way pl copitalisation, 5§ Relatiodoced, It issued in connection with teorgonisotion marger or takewer. M Alloimen letters or fully-poid, Ill Introduction, W Unlisted Securities Merkel. § Placing pics. T Figures sasumed, It Official London Listing 1: Osali in under Rule 535(3). † Compilsing 100 Pri. and one Pig. share.

PENDING DIVIDENDS

Dales when some of the more important company dividend Dates when some of the more important company dividend statements mey be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus*) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column beaded "Announcement last year."

0319	Announce- ment last year	Cate	Announce men1 last year
Alliad ColloidaJan 18 Assoc Nawsp Jan 11 "Assoc Newsp Jan 11 "Assoc Newsp Jan 17 Bail TalecomJan 10 Centrovincisi EstatesJan 17 DesjenJan 28 "Oaily Mati & Gen TetJan 10 Oowty CorpnJan 20 TilsonsJan 10 OowtyJan 20 First Nat. FinJan 25 Fisch LoveliJan 17 Hogo RobinsonJan 10	Interim 1 0 Interim 1.25 Final 7.5 Interim due Interim 3.0 Interim 2.875 Final 22.5 Interim 1.6 Interim 1.6 Interim 1.1 Final nil Interim 2.5 Final 4.1 Interim 2.5 Interim 3 3	*Johnson Firth SlownJan 9 Kenning MotorJan 17 MFF FurnitureJan 17 *Magnet and SouthemsJan 10 Mercannie HouseJan 17 Rank IrgJan 24 Thom EMIJan 13 Trusthouse ForteJan 19 *Union OiscountJan 30 * Board meeting inlim Issus Eince made. \$ 7 e Issue since mede. \$ 1	Final 4.0 Interim 1.7 Interim 2.0 Interim 0.7 Final 8.25 Final 8.25 Final 23 eted. † Rig

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange It does not constitute an invitation to any person to subscribe for or purchase any Preference Shares,

100,000 4.0 per cent. mable Preference Shares of £1 each 1984/96

850,000 6.35 per cent. mable Preference Shares of £1 each 1991/96 700,000 5.4 per cent. Cumulative Preference Shares of £1 each

1,483,312 7.75 per cent.

Cumulative Redeemable Preference Shares of £1 each 1992/97

The Council of The Stock Exchange has admitted the above mentioned Preference Shares to the Official List.

Landauan relittar is not thus of the council of the council of the Statistical Services Limited and copies of such particulars may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 8th January, 1985 from: Hill Samuel & Co. Limited,

100 Wood Street, London EC2P 2AJ 1 Finsbury Avenue, London EC2M 2PA 24th December, 1984.

Clerical Medical

15 St. James'a Square, SW1Y	LQ 0	1-930 5	474
Executive Investment Pensinn Plan			_
	Bid	Offer (Change
Cash Fund	113.9	120.0	+0.2
Mixed Fuod	1.11 0		
Fixed Interest Fund	1108		
UK Equity Fund	156.3		
Property Fund	113.1		
Overaeas Fund	1 113.1		
Index Linked Fund	146.6		
Index plused Fund	102.5		
Stock Exchanga Fund	114.8		
North American Fund			
Far East Fund	l 97.0l	102.2	+4.6
Special Situations Fund	97.1	102.3	+26
Prices December 19. Until deali	ogs on V	ednesda	ıy
Clerical Medical Managed Funds Limit	ed		
	Bid	Offer (Cbange
Cash Fund	140.3		
Mixed Fund	205.6		
Fixed Interest Fund	187.9		
	200	40.0.1	

Prices December 19. Until dealings on Wednesday								
Clerical Medical Managed Funds Limit	ed		_					
	Bid	Offer (Cbange					
Cash Fund		140.31	+0.3					
Mixed Fund	205.6							
Fixed Interest Fund	187.9							
UK Equity Fund			+3.6					
Properly Fuod	129.2		+0.2					
Overseas Fund	217.2							
Indon Y lake & Dund	211.2	8.1						
Index Linked Fuod	118.1							
Stock Exchange Fund								
Prices December 19. Until dealings on Wednesday								
luitial unit prices available on request	, ielepho	ne 0272	190566					

FINANCIAL TIMES STOCK INDICES

noc. Dec. , Dec. , Dec. 10 82.03 82.26 82.30 82.34 83.77 75.72 127.4 42.18 85.55 85.78 95.78 85.78 87.48 80.43 150.4 00.53 Government Secs. 81.95 | 81.88 Fixed Imorest 85.56 84.40 85.65 85.78 95.78 85.78 87.48 80.43 150.4 00.53

Bridinary 024.5 B50.5 B42.6 938.9 B38.3 255.4 946.6 755.3 942.6 43.4

Gold Mines 469.1 484.5 476.2 452.2 407.7 504.0 711.7 452.2 754.7 43.5 Fixed Imorest 85,56 . 84.40 FT ACLAN. Share : 570.98 580.21 566.60 583.80 688.47 578.55 086.60 464.84 586.60 61.22 FT 9E100 1204,7 1207.2 1220.6 1216.2 (212.5 1204.8 ; 1220.0 980.9 1220 0 986.9

LADBROKE INDEX Based on FT Index 922-926 (-2) Tel: 01-427 4411 We are open on Boxing Day 3 pm to 9 pm

combe in Surrey, a proposed cable network at Guildford and BET's 14 per cent holding in United Cable Programmes. The operation has recently been given a licence by the Government to convert 53 towns to provide four new cable channels. BET's disposal of its coble operations is part of a coble operations is part of a radical restructuring project begun in April last year to reform the group's image dvertisement is issued in compliance with the requirements of the Council of The Stock E-change. It does not constitute an invitation to the public to subscribe for or purchase any securities.

Authorised

1,020,000

1,400,000

Autharised

24th December, 1984

380,000

Sons, which bought the Champ-neys Group of health spes last month.

Neighbourhood. which pioneered 7-Eleven stores in the UK, has a licensing agreement with the Southland Corporation of the U.S., the originator of the concept in America, and the largest convenience store opera-

WOODCHESTER INVESTMENTS

net loss of £511,653 in the period from March 1983 to last September. Gulmess has diversified into the retail market in recent years, having taken over the Martino and Lavels confectionery, tobacco and newsagents chains as well as Drummonds, the pharmacists.

Mr David Limcoll, formerly head of Limcod, is chairman of Neighbourhood. He and the rest of the existing manegement will stay on after the bid is completed. Guinness said yesterday that Neighbourhood was "eotirely complementary to the group's existing interests and

group's existing interests and that it will allow the realization

that it will allow the realisation of the Guinness group's declared plans in retalling to advance at a much enhanced pece."

Guinness is offering five in its own shares for every two of Neighbourhood's, valuing the latter's shares at 505p each on the basia of Guinness market price of 202p at the end of last week.

Issued and Fully Paid

190,000

276,734

Cummins Anstralla, the local subsidiary of the U.S.-based maker of dieael enginea, is to acquire Cummins Diesel Sales and Servicea, the Australian arm of Blackwood Hodge, the debiladen UK construction equipment disciributor, for ASIO.7m (17.5mt).

(27.5m).
This deal comes less than three weks after Cummins bought Blackwood Hodge's UK service Blackwood Hodge's UK Service business for £3.3m.

The Australian deal will give Blackwood Hodge a oer inflow of about £5m cash which will go to reduce group debt. This, and the UK sele, which cut borrowings by UK sele. which cut borrowings by f4.5m to £54.5m, will reduce group interest costs by an estimated £1.7m a year.

The price of the Australian sale is about ASIm above book value of the assets being acquired.

Australian Foreign Investment Review Board. The Australian business made

an operating profit of £2.1m in 1963 rompered with £1.9m the year before. After interest charges of £1.54m t£1.4m), there was a pre-tax profit of £1.05m

PUTURE DATES

Albion Jan 3
Jannson and Firth Brown Jan 0
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F.T. Share Information The following securities have been edded to the Share Information Service: American Cynenamid (Section:

British Telecomunications (Elec-Burad Securities Ltd. (Property) Cenergy Corporation (Ameri-Golden Sceptre Resources Ltd.

MCorp (Banks-Hire Purchase, Leasing) Monument Oli and Gas (Oil and

Nationawide Building Society 10 pc 11/11/85 (Loans—Building Pail Corporation (Americans)
Westwood Dowes (Industrials)

> Issued, and reserved for issue, at 31st October, 1984*

Cazenove & Co.,

12 Tokenhouse Yard,

London EC2R 7AN

New Zealand Steel Development Limited

U.S. \$300,000,000

Guaranteed Floating Rate Notes 1992

unconditionally and irrevocably guaranteed by

New Zealand

For the six month period 24th December, 1984 to 24th June, 1985

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 9! per cent. per

annum and that the interest payable on the relevant interest payment date, 24th June, 1985, against Coupon No. 5 will be U.S. \$480.28.

S.G. Warburg & Co. Ltd. Agent Bank

extraordinary credit.

Proceeds from the sale of
Northampton Machinery were redeployed in enlarging the stake
in Porter Chadburn from 25.3 per
cent to 47 per cent. The market
value of this is now some £2.5m
from which a good return is
anticipated after the current year
and which, coupled with the com-The current performance of he trading subsidiaries leeds Firth to expect "an extremely satisfactory" performance in the second half compared with last year, when the profit was pany's own development should \$292,000 including Northampton lead to a significant increase in Machinery. The interim divi-

Sterling Industries

Pre-tax profits of Sterling In-dustries fell from £302,000 to £252,000 over the six months ended May 30 1984. The group is a substantial supplier to the mining industry and the results for the period ways are sideably for the period were ronsiderably affected by the miners' strike. Although some improvement is seen for the second half it is not expected that this will be sufficient to enable the full-year figures in match the previous

Turnover edged ahead from 53.05m to £3.13m but operating profits showed a fall of £58,000 at £236,000—the group is a light

27/29 Lovat Lane London EC3R 9EB Telephone 01-621 1212

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1.050	Armitago & Rhodes	41	_	2.8	70	5.1	á
81,454	Bardon Hill	133	_	3.4	2.8	13.a	22
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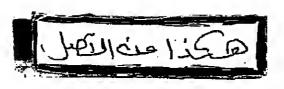
129 FINCE FROM THE PROPERTY OF THE 64515415341644444445554166663455443445161652424446161116551734253448 不是不是是我也就是我了我的对比。因为此是我们的"我们"的,我们就是我们是我们的什么的。 明日期以外2月日初期的特別的大人的作品的教育。 日本的人名 日 日本日本 622 27, 9 824 9 82 10 244 15 134

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AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

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而不不知了新的文明的情况作的不可以感激到最后所有的所有不断的感染的情况的。 "我就是我感觉我们的我也是我感觉我们的感觉我们也是我们的我们也就说我我们也可见了我的思想的说法 19

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新作用作品,在我们的自然的现在分词的外面的现在分词的人的感觉的感染,是我们的感觉的感染,是我们的一种的感染,是我们的一种,我们是是一种的人的,我们是是一种的人,他们是是一种的人,他们是一种的人,他们是一种的人,他们就是一种的人们的,他们就是我们的人们的一个一种的一种,我们是是一种的人们是一种的人们,我们是是一种的人们也是一种的人们是一种的人们是一种的人们是一种的人们是一种的人们是一种的人们是一种的人们是一种的人们是一种的人们是一种的人们们是一种的人们们是一种的人们是

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중보다 중요한 마시 $^{\circ}$ 이 전 등 기업 다시 $^{\circ}$ 가 있다. $^{\circ}$ 수 $^{\circ}$ 다시 $^{\circ}$ 가 되었습니다. $^{\circ}$ 가 되었습니다. $^{\circ}$ 가 되었습니다. $^{\circ}$ 가 되었습니다. $^{\circ}$ 가 되었습니다. Xerox Xorox XTRA ZaleCp Zalepi/ Zapeta Zayre Zentini Zero Zumini 35% 45% 19 24 19% 15% 20% 21%

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WORLD STOCK MARKETS

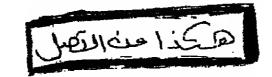
OVER-THE-COUNTER Nasdaq national market, closing prices, December 21	CANADA	DENMARK	AUSTRALIA	JAPAN
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THE DOLLAR

every Friday in the Financial Times

WORLD VALUE OF THE POUND

every Tuesday in the Financial Times



WORLD STOCK MARKETS

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BUILDING

£12.8m Oldham work for Higgs and Hill

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

awarded a £12.5m cantract hy
the North Western Regional Hospital Authority as part of an
£15m redevelopment programme
at Oldham General Hospital in
Lancashire.

The contract forma part of the
Authority's £220m three year
building programme for tha
region, which includes the Manchester area.

Work under the £15m redevelopment at Oldham General
Includes demolishing the Victorian workhouse which was the
original hospital and then hullding four linked three storey
blocks to provide 300 new beds
and seven operating theatres.

Higgs and Hill Northern was
awarded the contract after submitting the lowest tender. Work
will start on the site in the will start on the site in the second week of January.

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unbeatable financial package.

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A contract to supply radiation A contract to supply radiation monitoring equipment worth £1.3m is the largest single order for this type of equipment ever received by NUCLEAR ENTER-PRISES, part of the measurement division of Thorn EMI Electronics. The order, placed by Wimpey Construction (UK), is for a Fange of equipment is for a range of equipment capable of detecting very low levets of radioactive contamina-tion. It will be used by British Nuclear Fuels at Sellafield for workers engaged in processing radiactive materials.

The Welsh Development Agency has awarded a £2.54m contract to WIMPEY CONSTRUCTION UK for dredging some 1.45m cu metres of the Dee Estuary. Work includes dredgiog, pumpiog the dredged material to Deeside Industrial Estate io Sbotton, North Wales, to provide 1.2m cu Industrial Estate 10 Sbotton. North Wales, to provide 1.2m cu metres of landfill with lagoon. and topsoil stripplog and final seeding, for completion in July. Refurbishment, worth £1.36m, of a factory at Stonehills, Gateshead, is to be undertaken by Wimpey for Tyne and Wear County Council. The scheme will adapt a slogle-storey factory and adjoining two-storey office block to provide communal facilities, commercial stage of the 26-scre first phase

HIGGS and HILL has heen awarded a £12.5m cantract hy the North Western Regional Hospital Authority as part of an £15m redevelopment programme at Oldham General Hospital in Lancashire.

The contract forma part of the Authority's £220m three year building programme for tha region, which includes the Manchester area.

Work under the £15m redeve.

TAYLOR WOODROW CONSTRUCTION CORP. is carrying
out remodelling work, valued at
more than \$250,000, on the
Alfred Dunhill store in New
York's Rockefeller Center. The
contract, due for completion in
March, is in two phases. The
first construction of a lowstorey between basement level
and street level, drywall partitioning and ceitings. The second
iocludes finishes, electrical work
and air conditioning. The store
will remain open for business
throughout.

Contracts totalling more than

workers engaged in processing radiactive materials.

BALFOUR BEATTY has won contracts worth over £1.5m. In Scotland Balfour Beatty Construction has been awarded two contracts by Strathchyde Regional Council. A single-storey extension to Craighead Primary School, Milton of Campsie, will be constructed under a £488,000 contract. A second contract, worth £320,000, for completion in 12 months, ia under way at Alexandria and includes a single-storey building for social work area officea.

The Welsh Development Agency has awarded a £2.54m contract to WIMPEY CONSTRUCTION UK for dredging some 1.45m cu metres of the Dee Estuary. Work includes dredgiog, pumpiog the dredged material to Deeside Industrial Estate to Sbotton, North Wales to provide 1.2m.

flats at Agar Grove Estate, NW1.

construction New Building Refurbishment Infrastructure 021-704 5111 Solihull -Bracknell

in this sector of the Salford Enterprise Zone. Work has just commenced and the hotel witt be completed and operating in 1986 when CHM will take over the administration and day-to-day management.

The hotet will comprise tradi-

The hotel will comprise traditional and part precast concrete construction. A major feature is the three-storey entraoce hadd with a glass screen providing views of the already well-established marina.

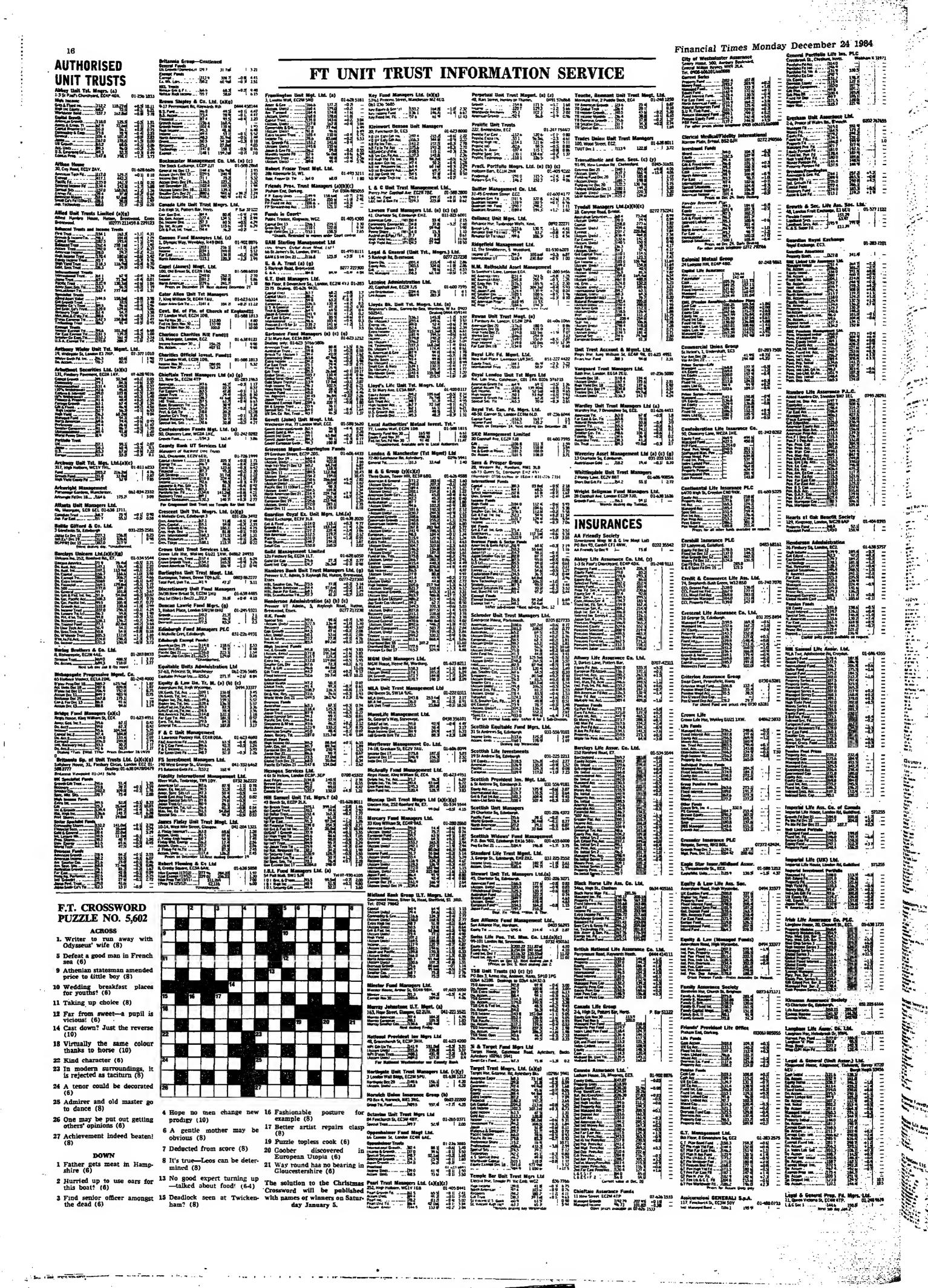
Situated near to the Manchester Ship Canal, other proposed buildings in this part of the enterprise zone include shops, offices and houses.

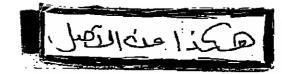
QUARMBY CONSTRUCTION
COMPANY, likley, has been
awarded contracts fotalling £3m.
Largest project is a four-storey
office building in Leeds for the
Department of Health and Social
Security to be completed in
October, 1985. Other work includea a factory and office complex in Leeds to be occupied by
Remploy: non-food retail units Contracts totalling more than Bepariment of Health and Social Security to be completed in building and maintenance have heen awarded to R. MANSELL, Croydon. Following refurbish ment of part of the exterior of St Ermins Hotel. SW1, further work worth £1.7m is to be carried out. This includes refurbishment to the remainder of the exterior, rfurbishment of 135 bedrooms. conversion of the Bingley Building Society and bishment of nifice is being undertakeo for the Bradford and Bingley Building Society and industrial units are being erected on Wakefield Road.

NORWEST HOLST SCOTLAND NORWEST HOLST SCOTLAND has begun work on a £1.7m contract to construct Bellshill Main Street bypass for Straihclyde Regional Councit. The cotract covera the construction on 2.4 km (1.5m) nf single carriageway 7.3m (25ft) 10 13m (42ft) wide, some 50 per cent of which will be on embankment up to 5m (11ft) high. Work includes three roundabouts, three pedestrian underpasses and a footbridge, together with suhstantial drainage works, kerbing, footway construction, services alterations and accommodation works. The project is to be completed The project is to be completed in December 1985 and is under the supervision of Strathclyde Regional Council roads depart-

WILLIAM TOWNSON AND SONS, Bolton, has won a £1.18m contract from Municipal Mutual Insurance in construct a 44,261 sq ft distribution depot including 2,299 sq ft of office accommoda-tion in Southwood, Farnborough. The depot is for Puritan Maid, a wholly-twned subsidiary of Trust House Forte, for the storage and distribution of food







Financial Times Monday December 24 1984			17
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Five to Fifteen Years

Financial Times Monday December 24 1984 NFORMATION SERVICE ORAPERY & STORES—Corp. ORAPERY & HOTELS-Continued FT LONDON SHARE INFORMATION SERVICE Print Stock Price of Net Christral Pric | Section | Sect BEERS, WINES-Cont. **AMERICANS** Price Last Dir Yill Diriktends Last Ber Yill E zu Gress C'er Gr's Paid Stock Price ad Ret C'er Gr's PE Stock Walack De Almanson H FJ. F May Aug UlAbbott Labes | Walack De Almanson H FJ. F May Aug Wild Coap SI. My Jiy S Dilaman SI. F My Au Nel Aman SI. F My Aug Nel Aman SI. F My Aug Nel Aman SI. F My Aug Nel Aman SI. Amer. Express \$0.60. May Aug No. Fill Amer. Nat. Res. SI. Ap Jy Or. JajAmerican T. A T. SI. My Aug H Fillmerican T. A T. SI. Mar Ju D Dilaman Aug SI. FUNDS | Price | Last | Vicid | E | and | lot | Years 114's 10.12 11.30 10.95 120's 16.10 11.74 11.18 106's 17.12 11.66 107's 13.8 10.95 107's 13.8 10.8 107's 13.8 10.8 107's 13.8 10.8 107's 13.8 10.8 108's 13.8 10.8 108's 13.8 108's 1 CANADIANS CANAD Ma 5 J 0 8s. Montreal 52 Ja Aq Ju Ocilla. Nova Scot.d — yelsarrick Nat Corp. Ag Jy Oc Bic Bic Bi May No. Willow Valleyii — Ja Aq Jy Oc Birschingter Res. Fe 8by An Holcan, Imp, Bir. 52 July Jan, Du. 4cc Deb. 5100 Ja Aq Jy Octar. P. Scot.ii — Ja.Sp.Dec. Nat Velche Bay Mines Golden Segribe Res. Golden Segribe Res. Golden Segribe Res. Ja Aq Jy Octar Deb. 5100 Ja Jan Asj.J.O. Jan Asj.J.O Index_Linked (b) (c) 88 (297.31) 1973.[24.8] 3.81 4.81 4.89 4.90 (333.9) 1930.[23.2] 3.78 4.44 4.44 4.79 4.79 (325.9) 19.10.81 5.78 4.74 4.89 4.79 (325.9) 19.10.81 5.78 5.72 6.70 (306.6) 1965.[20.8] 3.16 3.37 fee by a cold (301.7) 1991.[25.0] 3.16 3.37 3.39 fee by a cold (301.7) 1991.[25.0] 3.09 3.28 fee by a cold (301.7) 1991.[25.0] 3.09 3.18 6.79 (301.7) 1991.[25.0] 2.99 3.06 fee by a cold (301.7) 1991.[25.0] 3.06 fee by a c ## Application of the company of the | Harmon St. 1911 | 17 | 11 | 12 | 11 | 12 | 11 | 12 | 11 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 1

INT. BANK AND O'SEAS
GOVT STERLING ISSUES

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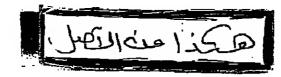
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Financial Times Monday December 24 1984		·	19
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STERLING EXCHANGE RATE

INDEX

9.00 270

10.00 am

11,60 am

2 00 000

4.60 pm £ in New York

FORWARD RATES AGAINST STERLING

11.2330 2.9950 290.18

BANK OF ENGLAND TREASURY BILL TENDER

Spot 1.1755 3.6560 11.22 3.0075 291.0

Dec. 21 | Dec. 14-

DOLLAR SPOT-FORWARD AGAINST DOLLAR

CURRENCY MOVEMENTS CURRENCY RATES

-12.9 +29.5 -9.0 +2.0 -10.9 -6.4 +8.1 +9.7 +3.0 -19.3 -13.8 +19.6

(Bank of England)
Dec 21 Previous
m 73.1 72.9

December 91 | Prev. close

0,0905%

Sank Special Europ'n rate Drawing Currency % Rights Unit

10.16
412
11
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*CS/SDR rate for December 1R: 1.30383

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FOREIGN EXCHANGES

although although the overall

position still appeared very

interest rates. Falling oil prices may also meen that there is less money from the Middle East to invest in the metal.

Minimum accepted bid..... £97.725 £97.78 Allotmont as minimum level ... 28% 86%

oervous.

against the dollar and major curreocies io general, as the price of North Sea oll fell on the European spot market and ministers from the Organisation of Petroleum Exporting Countries met io Geoeva.

The market seems to fear that Opec will fail to prevent a dewnward slide in oil prices early appeared as the dollar bas felled to weaken, despite lower U.S.

MOTICE TO THE HOLDERS OF THE AROVEMENTIONED BOTTES

Notice is hereby given to the holders of the U.S.\$30,000,000 Guaranteed Floating Rate Motes doe 1985 (the "Notes") that, with effect from 23 November, 1984 Sun Hung Kai Securities Limited (the "Substitute Issuer") has, pursuant to the provisions referred to in Condition 12 of the Notes, been substituted for Sun Hung Kai Securities (Bermuda) Limited (the "Original Issuer"), as principal delator in respect of the Notes. Such substitution was effected by a Supplemental Trust Deed dated as of 23 November, 1984 made between the Original Issuer, the Substitute Issuer and The Law Dehember Comporation p.l.c. (the "Trustee") which also made certain consequential amendments to the Trust Deed dated as of 8th Decumber, 1981 made between the Original Issuer, the Substitute Issuer and the Trustee pursuant in which the Notes: were constituted. The substitution effected thereby, the Supplemental Trust Deed and the Trust Deed (as so supplemented) are all binding on the Noteholders and the Couponbolders.

the Noteholders and the Couponholders.

The Notes will hereafter be known as the Sun Hung Kai Securities Limited U.S. \$30,000,000 Floating Rate Motes due 1986.

U.S.S.30,000,000 Hosting Rate Motes doe 1986.
The Substitute Issuer is a company incorporated with limited Rubbity in Hong Kong and is a wholly owned subsidiery of Sun Hung Kai & Co. Limited, a publicly listed company incorporated with limited Rubbity in Hong Kong.

The Substitute Issuer has agreed in the Supplemental Trust Deed to bear any losses, Rubbities, costs, claims, actions or demands which any Motebulder or Couponholder may

incur or which may be made against it as a result of or in connection with the substitute of the Substitute Issuer as principal debtor in respect of the Notes and in porticular, but without prejudice to the generality of the foregoing, in the event that any Noteholder or Couponholder at the date hereof shall be or shall become liable as a result of such Couponholder at the date hereof shall be or shall become liable as a result of such substitution to any tax, levy, impost, duty, charge or lee the Substitute Issuer shall on demand forthwith pay to such Noteholder or Copponholder such sum as shall, after any deduction or withholding, be sufficient to meet fully the payment of such Babbiny. Copies of the Memorardum and New Articles of Association of the Substitute Issuer have been lodged with, and may be obtained on request from, the Chief Register of the District Court in Lonambourg ("Greffier en Chef de Tribunol s'arrondissement de et a Lozembourg"). Copies of the Mestorandum and New Articles of Association of the Substitute Issuer, its Annual Report for 1982 and 1983 (including its sudiced accounts for the years ended 31st December, 1982 and 1983) and the Supplemental Trust Deed are available for inspection at the offices of the Trustee and of each of the Paying Agents for the Notes. Opies of the Annual Report and the annual accounts of the Substitute Issuer in future years will also be made available at the offices of the Trustee and each of the Paying Agents for the Notes. The Notes will continue to be listed on the Luzambourg Stock Euchanga. Until 24 January, 1985, the Notes will be listed in the name of the Substitute Issuer followed by the name of the Original Issuer.

1985, the Notes was a second of the Original Issuer.

After 24 January, 1985 the Rotes will only be listed in the name of the Substitute Issuer and good delivery of any Note can thereafter only be made on the Luseenbourg Stock Exchange if the Note bears a sticker indicating the change of principal debtor. Such stickers are available as from 24 December, 1984 at the offices of each of the Paying Agents for

FOR SUM HUNG KAI SECURITIES LIMITED and sun hung kai securities (Bermuda) Limited Citibank, N.A. London Principal Paying Agent



U.S. \$200,000,000 Bankers Trust Overseas Finance N.V.

Guaranteed Floating Rate Subordinated Notes Due 1994

For the three months 24 December, 1984 to 25 March, 1985 the Notes will carry an Interest rate of 81% per cent. per annum and interest payable on the relevant interest payment date 25 March, 1985 against Coupon No. 10 will be U.S.\$22:59 per U.S.\$1,000 Note and U.S.\$225-92 per U.S.\$10,000 Note.

By Morgan Guarenty Trust Company of New York, London Agent Bank

This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange, It does not constitute an invitation to purchase shares.

HARTONS GROUP Plc (Registered in England No. 1519907)

Authorised

£2,400,000

SHARE CAPITAL Ordioary shares of 5p each

Issued and

Application has been made to the Council of The Stock Exchange for the Ordinary Shares of Hartons Group Pic, presently dealt in oo the Uolisted Securities Market, to be admitted to the Official List. Dealings are expected to commeoce on 31st December 1984.

Hartons Group Pic is a holding company with interests in the distribution of plastics, the manufacture of coosumer products and the manufacture of PVC foam and spring

Particulars relating to Hartoos Group Pic are sysilable in the Extel Statistical Services and copies of such particulars are available during normal business hours on any weekday (Saturdays, public holidays and 24th December 1984 excepted) up to sod including 18th January 1985 from:

Barclays Merchant Bank Limited 15/16 Gracechurch Street LONDON EC3V 0BA

Foster & Braithwaite LONDON

Wells Fargo International Financing Corporation N.V. U.S. \$50,000,000 **Guaranteed Floating** Rate Subordinated Notes due 1996

In accordance with the sions of the Notes notice is hereby given that for the Interest Sub-period 24th December, 1984 to 24th December, 1984 to 24th January, 1985 the Notes will carry an interest Rate of gl-yieth per annum. The interest accrued for the above period will amount to US\$75-89 and fotal interest payable per Note on 24th January, 1985 will be US\$255-41.

Ageal Bank:

Morgan Guaranty Trust Company of New York Loodon

U.S. \$125,000,000 Midland International Financial Services B.V. (Incorporated with limited liability in the Netherlands) **Guarenteed Floating**

Rate Notes 1989 Guaronteed on a subordinated basis as to payment of principal, premium (if ony) and interest by



For the six econthe from cember, 1984 to 24th June, 1985 the Notes will carry an interest rate of 97/6% per amum. The interest payable on the relev interest payment date, 24th June, 1985 egeinst Coupon No. 11 will be U.S. \$241.72 per U.S. \$5,000 Note.

Agent Bank: Bearanty Trest Company of New York

£50,000,000 ALL NIPPON AIRWAYS CO., LTD. (Zen Nippon Kuyu Kobushiki Kaisha) GUARANTEED FLOATING RATE NOTES DUE 1991



Unconditionally and irrevacably guaranteed as to payment of principal and interest by The Long-Term Credit Bank of Jopan, Limited

Notice is hereby given that the Rate of Interest for the initial interest period has been fixed 61 10%% p.a. and that the interest payable on the relovant interest Paymont Date, March 20, 1985 against Coupon No. 1 in respect of £5,000 nominal of the Notes will be £124.63.

December 21, 1984, London By: Citibank, N.A. (CSSI Dept), Agent Bank

CITIBAN(O

CURRENCIES, MONEY and CAPITAL MARKETS

FINANCIAL FUTURES

U.S. TREASURY 8DNDS 8% \$100,000 32nds of 100% THREE-MONTH EUROCLLAR Sim points of 700% March June Estimat Close High 90.62 90.65 80.06 90.07 89.57 89.57 Low 90.55 89.98 89.53 Previous day's open but 7.411 (1,827) **89.**17 89.75

Dec 89.19 89.16 89.09 89. March 88.79 89.79 88.69 89. Estimated volume 2,314 (3,799) Previous day's open int 9,019 (9,042) **CHICAGO** THREE-MONTH STERLING \$250,000 points of 100% U.S. TREASURY 8DND5

LONDON

Prev 39.68 89.80 89.65 88.50 89.39 March
June
Sept
Dec
March
June
8ept
Dec
March
June 20-YEAR 12% NOTIONAL GILT £50,000 32nds of 100%

Close High Low Prev U.S. 51m pt 107-24 107-24 107-17 107-11 March 107-09 107-09 108-27 108-27 June 108-22 106-17 108-08 Sept 109-15 — 109-12 Dec 109-03 — 109-01 Estimated volume 1,291 (3.778) Previous day's open int 2,958 (3.928) 8asis quote (close cash price of 134 % Treasury 2003 less equivalent price of near futures contract) —16 to —2 (32nds).

March 1,1890 1,1690 1,1695 1,1695 1,1695 1,1695 1,1695 1,1695 1,1695 1,1695 1,1695 1,1695 1,1695 1,1695 1,1690 1,1695 1,1695 1,1695 1,1690 1,1695 1,1 Close High Low Prev March 0.3221 0.3222 0.3215 0.3238 Estimated volume 16 (21

Estimeted volume 16 (3) Previous day's open int 165 (154) Close High Low Prev March 0.3927 6.3927 6.3913 0.3924 Estimated volume 4 (nil) Previous day's open int 111 (111)

March 0.4056 0.4056 0.4050 0.4057 Estimated volume 4 (3) Previous dey's open int 130 (127)

Doe 120.50 120.75 120.30 120.9 June 120.90 — — 121. Estimated volume 155 (284) Previous day's open int 1,085 (1,093)

LOHOON	Dec, AL	CHAINGO	NEW YORK	D80. 24	Change
Base rates	910.934		Primo rates	1034	~-1g
7 day Interbank 6mth Interbank	94	+ 12	Federal funds 3 Mth. Treasury SIRs	8-k	-0.28
Treasury Bill Tonder	0.1133%	+0.0228	9 Mth. Treasury Bills	7.79	-0.43
Band 1 8ille	912	Unch d	3 Mth. C II	a'so	-0.55
Band 9 &ils Band 3 Bills	914	Unch'd	FRAHKFURT Lombard	l	
3 Mth. Treesury Bills	9.3	+ 15	Dno Mth. Interbank	5.50 6.56	Unch' d
1 Mth. Bank Bills	96	1 + 1%		5,778	-0.05
3 Mth. Benk Sills	8%	+4	PARIS		
TOKYD	6.46876	-0.0625	Intervention Rato	10%	Unch'd
One month Bills Thrac month Bills	6,28125	-0.0625	Dne Mth. Interbank Three month	161 2 11034	+ 16 + 16
8RUSSELS		: -	MILAH	,	7.6
One month	1012	-18	One month	17th	Unoh' d
Three month	104		Three month	178	Unoh'd
AMSTERDAM	1	1	OUBLIN		. '
One month	ieir		One month	1476	+19
Thrae month	BH		three month	1478	+ 14
	<u> </u>				

London-band 1 bills mature in up to 14 days, band 2 bills 75 to 33 days, and band 3 bills 34 to 63 days, Rates quoted represent Bank of England buying or selling rates with the money market, in other centres rates are generally deposit rates in the domestic money market and their respective changes during the week. Band 4 bills 34.

Financial Times Conferences

PENSIONS IN 1985

London, 22 & 23 January 1985

Investment performance, tax and profitability will be three of the major issues to be debated at the Pensions in 1985 conference in London on 22 & 23 January. The Secretary of State for Social Services, The Rt Hon Norman Fowler, MP, is expected to deliver the keynote address with paper entitled "A New Beveridge for the 1990s?"

THE THIRD AUTOMATED MANUFACTURING CONFERENCE— CHALLENGES FOR MANAGEMENT

London, 20 & 21 February 1985

This conference is designed for corporate directors who are having to examine proposals for automation. It is divided into four major forums on a particular sector of manufacturing technology. At the heginning of each session an expert will outline the state of the art in that sector. This will be followed by case studies given hy senior managers of manufacturing companies. The idea is to present the challenges of automated manufacturing not from the engineer's or scientist's point of view, but the manager's. These studies will aim to shed light on what questions directors and managers need to ask when considering a proposal for automation:-

- What problems will be encountered during the various phases of implementation?
- What do the equipment and software suppliers not tell you?
- How should you measure viability?
- What benefits, apart from cost savings, should vou aim for?
- What are the costs both in money and intangible

Speakers will include leading experts from industries in Western Europe and the U.S.

All enquiries should be addressed to:

The Financial Times Limited **Conference Organisation**

Minster House, Arthur Street, London ECAR 9AX Tel: 01-621 1355 (24-hour answering service) Tix: 27347 FTCONF G. Cables: FINCONF LONDON

Oil hits pound and gold

One month

4-9c dis 2'-3'sore dis 6-90-0.65p dio 1's-1'sel em 180-595c dis 50-65c dis 50-65c dis 2-1'sore dis 2-1'sore dis 1's-1'sore dis 0.85-0.75y pm

next year, and on this basis ster-ing touched a record trading low of \$1.1625, and an all low

of \$1.1625, and an all time Losdoo closing low of \$1.1655 on Thursday. The lowest point touched by the exchange rate index, a measure of the pound's

% Three
p.s. months p.s.
1.07 6.35-0.30 pm 1.11
-6.43 0.02pm-0.11d 0.17
3.50 4y-4 pm 4.05
-1.06 10-15 dis -6.79
-2.63 F-54 dis -1.75
-3.89 1.32-1.62dis -3.07
4.16 3's-3'- pm 4.04
-23.69 520-1646dis -22.0
-23.41 130-155 dis -2.8
-4.79 22-28 dis -4.9
-3.25 7y-3's dis -2.9
-1.27 1y-2's dis -6.5
-1.29 4y-5 dis -6.1
-3.90 2.60-2.45 pm 3.
1.63 16y-10's pm 2.
5.24 2's-3'z pm 4.

BY COUN MILLHAM

It was a quiet and fairly pre- to push the dollar down if it on covering of short positions, dictable week for the dellar, with became too strong.

Sterling and seld moving to Sterling fell to recerd lows sterliog and gold moving to centre stage as far as financial markets were concerned.

Commercial demand supported the dollar, as cormal interbank trading trailed off and the major. sterling and gold moving to

OTHER CURRENCIES

market operators squared their positions for the year-end. Expec-tations of lower U.S. interest rates and a possible cut in the Federal Reserve discount rate failed to depress the U.S. cur-rency, although the thio level of

trading meaot there was little choose of the dollar approaching this year's highs against the D-mark and most other major cur-U.S. TREASURY \$1m points of 100% BILLS Close High Law 91.79 91.84 91.76 91.23 91.34 91.27 90.855 90.90 90.84 90.49 90.31 90.49 90.17 90.18 90.17 89.90 99.91 — 89.65 89.64 89.64 99.50 89.50 89.50 rencies. The German Buodesbank performance against all major was not particularly active, but currencies, was 72.7, but on Friwould bave found it only too easy day there was a slight recovery. POUND SPOT-FORWARD AGAINST, POUND Dec 21 1.1670-1.1765 1.1790-1.1760
1.5380-1.5475 1.5415-1.5483
4.11-4.15 4.13'-4.14',
73.10-73.70 73.60-73.70
13.65-13.12',
1.1675-1.1745 1.1715-1.1735
3.64-3.65',
3.64-3.65',
194.90-197.20 195.40-197.16
201.30-202.95 201.95-202.95
2.239-2.257',
2.252-2.253
16.54-10.62',
16.91-10.47
289'-221',
289'-221',
289'-231',
25.55-25.80 25.71-25.79
2.99-3.01',

CERT. DEPOSIT (IMM) S1m points of 100% ireland W. Ger. THREE-MONTH EURDDOLLAR (TMM)

Close High Low Prev 90.60 90.66 90.55 90.57 90.03 90.07 89.66 89.98 89.55 89.58 85.53 69.49 89.13 89.16 89.11 89.06 88.77 88.78 88.75 88.70 68.44 88.46 88.44 88.38 88.15 88.17 98.19 88.83 STERLING (IMM) \$8 per £

ONMA (CBT) 8% \$100,000 32nds of 100%

WEEKLY CHANGE IN WORLD INTEREST RATES

LOUDON	Dec, 21	opango	NEW YORK	Dec. 21	change
LOHOON Base rates 7 day interbank 6mth interbank 7 treasury Bill Tonder Band 1 Bille Band 3 Bills 5 Mth, Treesury Bills 1 Mth, Bank Bills	1 843	+ 12 + 0.0228 Unch 'd Unch 'd Unch 'd	Primo rates Federal funda 3 Mth. Treasury Bills 9 Mth. Treasury Bills 3 Mth. C D FRAHKFURT Lombard Dno Mth. Interbank	1034 8.4 77.6 7.79 8.80 5.50 6.56 5.778	10
3 Mth. Benk Sills	6,46876 6,28125	+ ± -0.0625	PARIS Intervention Rato One Mth. Interbank		Unch'd
arussels One month Three month	10 12 1034	L18	MILAH One month Three month	174 174	Unch' d Unch'd
AMSTERDAM One month Thrae month	217 217	Uuch 'd	OUSLIN One month three month	1476 1478	+18 +14

	Argontina Peso., 101.87 199.27 Australio Osliar, 1,4025 1,4043 Brazil Cruzeiro., 5,553 3,576 Finland Markka, 7,3744.7,6843 Oresk Orachma. 147.90 150.89 HongKong Doller 9,1450 9,1330 tran Rial	1,1995.1,2003 3,041.3,056 6,4950.6,4970 186.24-122,30 7,8900.7,9230 93.20° 0.50375-0,30381 69,50-69,60 2,4123.9,4155 2,0745-8,0810 3,6605-6,6610 8,1700.9,1730 (1,9455.1,9510	Belgium Denmark France Germany Italy Unpan Nethoriands Norway Portugal Spain Swedon Switzerland United States	72,70.75.40 12,95 13,09 11,08.11,20 6.62.3,68 2230-2960 296.298 4,081g-4,181g 10,56-10,66 901-211 198-20814
ı		 Selling rates. 		

Seiglen rate is for convonible francs. Financisi franc 73.90-74.10. Six-month lorward dellar 6.42-0.35c am. 12-month 0.30-0.13 am.

ems Euroi	PEAN	CURREN	CY UNI	T RATES	5
	Ecu central rates	Currency amounts against Ecu Decomber 21	% change from central rate	% change adjusted for divergence	Divergence
selgien Franc	44.9008	44.7150	-6.41	+0.13	±1.5428
arrich Krone	8.14104	7.99144	-1.84	-1,30	+1.6421
erman O-Mark	2.24184	2.22932	-5.65	-0.02	+1.1463
rench Franc	9.87456	9.82717	-0.69	-0.15	+1.3659
utch Guilder	2.52595	2.51843	-0.30	+6.24	+1.5168
deh Punt -	0.72569	6.714769	-1.50	-0.96	±1.6671
tellan Ure	1403.49	1372,71	-2.79	-2.17	4,0511

EXCHANGE CROSS RATES

Dec. 21	Pound St'rling	U.S. Dollar	Deutsche m'	(J'panesa Yon	FrenchFranc	Swise Franc	Dutch Guld	Italian Lira	Çanada Dollar	Belgion Fran
Pound Starting U.S. Dollar	0.851	1,176	3,655 3,119	291.0 247,9	11,29 0,550	3.008 2.557	4,140 8,618	8255. 1915.	1.544	79.65 62.55
Deutchomark	0,274	0,322	12,96	79.69	6,070	0.823	2,135	819.3	0.422	20.16
Japanese Yen 1,000	3,436	4,040		1000.	38,36	10.34	14.23	7741.	5.506	258,1
French Franc 10	0,891	1,048	3,968	269.4	10.	2,680	3,590	2008.	1,376	55,54
Swiss Franc	0,333	0.391	1,216	96.79	3.731	1.	1,377	749,0	0,513	24.49
Outoh Dullder	0,242	0.984	0,883	70.29	9,710	0,726	1.838	844,1	0.375	17.79
Italian Lira 1,000	0,444	0.5a2	1,583	189.2	4,881	1,335		1000,	0.665	52.70
Canadian Dolter	0.648	0.761	8.557	198.6	7,267	1.948	2,681	1459.	2,096	47.70
Belgian Franc 100	1,368	1.59 6	4.965	395,1	16,23	4.084	5.621	3058.		100.

Canadian doller...
Austrian schilling.
Selgian franc.....
Danish Kroner
Deutsche mark....
Dwildor......
Duildor.....

(base average 1975=100).

EURO-CURRENCY INTEREST RATES (Market closing rates)

i												
	Dec. 80	Sterling	U.S. Dollar	Canadian Dottar	Dutch Gullder	Swiss Franc	D-mark	French Franc	îtalian Lira	Belgian Franc Genv. Fin.	Yeo	Danish Krone
	Short torm	854 0 918 958 912 958 978 10 10 10 18 10 15 10 18	713 814 814 858 814 836 815 816 915 916 978 10	914-10 1016-1012 915-1018 915-1618 1018-1015 1034-1016	216 644 224 224 224 224 224 224 24 244 254 244 254 244	1-14 16-164 5-519 413-446 413-446 413-446	68-615 5614 65-53-6 512-659 012-556 05-5-3-6	165q 167g 105q-107g 105q-107g 105q-107g 105q-107g 11-1114	14-16 191 ₂ -155 ₀ 14-141 ₂ 141 ₆ -145 ₀ 143 ₆ -143 ₄ 143 ₆ -147 ₈	11-113 ₄ 105 ₆ 107 ₂ 11-113 ₄ 105 ₆ 107 ₆ 105 ₆ 111 ₈ 105 ₆ 103 ₄ 105 ₆ 111 ₈ 105 ₆ 103 ₄ 105 ₆ 111 ₈ 105 ₆ 107 ₆ 105 ₆ 111 ₆ 105 ₆ 107 ₆		115-124 12-154 12-124 116-194 114-12 114-117

Asian 3 (closing rates in 3ingepore): Short-term 8½-8½ per cent: seven days 8½-8½ per cent; one month 8½-8½ per cent; three months 8½-8½ per cent; it months 9½-9½ per cent; one year 5½-10 ser cent. Long-term Eurodollers: two years 10½-11 per cent; three years 11½-11½ per cent; lour years 11½-11½ per cent; nomine) rates, Short-term rates are call for U.S. dollars and Japanese yen; others two days' nodes.

MONEY MARKETS

London calm despite weaker pound

Interest rates had a firmer tone oo the London mooey market last week as sterling fell to record lows oo the foreign exchanges. The overall mood was reasonably caim however. Dealers do not believe the Benk of England is willing to sanction a rise in clearing bank base rates at present, particularly since the fall in the value of the pound is seen as the result of lower North Sea oll prices and not o reflection of unprices, and oot o reflection of uncompetitive interest rates.

There was one day of extremely large credit shortage in the market, mainly as the

UK clearing banks' base lending rate 91-91 per cent since November 23.

result of seasonal VAT psymeots. The very large shortage was at first expected on Tuesday, but evectually surfaced on Wednes-

was probably a record for the market. Market.

After two days of fairly comfertable conditions there was
litle sign of any difficulty in
dealing with the situation bowever. Almost all the day's help

was provided by way of outright purchases of bills at unchanged doaling rates. Only a small repurchase agreement of £25m was estered into, while lat assistance amounted to £155m.

FT LONDON INTERBANK FIXING

	(11.00 a.m. December 90) 3 months U.S. dollars						
	bid 8 9:16	oller 8 11/16					
	5 months	U.S. dollars					
	bld 9 3/16	offer 95/18					
The	Raing rates	ere the orithmel					

MONEY RATES

A major factor helping the Loodon market keep its nerve was the decline in U.S. interest rates, which to some extent offset fears created by the weaker pound.

A slowdown in U.S. economic growth is expected to encourage the cent in New York last week, without any reaction from the Federal Reserve. The Federal copeo Market Committee met amid speculation that the target rates for Federal funds was about to be reduced, and this was about to be reduced, and this of this year was 2.8 per cent, compared with a figure revised dewn to 1.6 per cent from 1.9 per cent for the third quarter.

On the other band the rise of \$3.8bo in weekly M1 money rates. The OECD bas forecast relatively low growth of 3 per cent for 1985, although the flash estimate of Gross National Pro-

200. 01	Frankfort	Paris	Zunch	Amet'dam	Tokyo	Millaun .	Brussele	. Dublio
Overnight	6.76-6,90 5,70-5,90 6.70-5.85 5,70-5,85 5,5	10½ 1034-1078 1058 1054 10½-10½ 1055-1058	17-4-184 478-6 418-548	558-534 538-634 558-634 534-678	6,34575 6,46875 0.28185	107g-1714 107g-1714 107g-1714	10.6 10% 10% 10H 10% 10% 10%	144-15

LONDON MONEY RATES

Discount Houses Deposit and Bill-Rates

nee, 21 1984	Sterling Certificate of deposit	interbank	Local Authority deposits	Company Deposits	Market Deposits	Treasury (Suy)	Trensury (Sel0	Eligible Eligible Bank Sank (Buy) (Seli)	Fig.
Overnight ? days notice ? days rolice ? days notice I we months Ples months Dine year	89 88 84 82 84 82 84 82 84 84 84 84	6 91g	914-936 014-936 		6-94g 	Rija 24-84 24-84	RH 914 Ris	912 913 08-93 014 914 24 812 214	10.00 R
	Logal Anth	Local	(Finance :	# Cont (455	Table 1			

	Local Acth.	Local	Finanço	# Gert	SDR	ECU
	Regotiable	Authority	House	of	Linked	Linked
	bonds	Deposits	Deposits	Deposits	Deposits	Deposits
month o months months e months o year o year sr years sr years sr years sr years	104: 10 104: 97: 104: 97: 104: 97: 101: 101:	1022 1023 1023 1023 1023 1023 1023 1023		8.25-8,35 8.35 8.45 8.4 8.5 8.8-8,3 0,1-9.3 9,5-0,7	718-818 778-818 718-818 818-818 818-0	Ote 9 to 0 to

ECGD Fixed Rate Export Financo IV: Average Rets of Interest peried November 7 to December 4 1984 (Inclusive): R.904 per cent. Local authorities and finance houses seven deys' fixed. Finance Houses 8ase Rate (published by the Finance Houses Association): 10% per cent Iram Occember 1 1984. London and Scottish Clearing Sank Retss for lending 91-93, ser cent. London Deposit Rates for euros et seven days' notice 6-6% per cent. Treasury Sille: Average tendor rates of discount R.1133 per cent. Certilicates of Tex Deposit (Series 8): Deposit £100,000 and over hald under one month 9% eer cent; one-thrae months 10% per cent; sin-nine-nine months 10% per cent; nin-10% per cent; nin-10% per cent; sin-nine-nine months 10% per cent; nin-10% per cent; sin-nine-nine months 10% per cent; nin-10% per cent; nin-10%

MONEY RATES NEW YORK (4 pm) Treasury Bills

One month

Treasury Bonds

هكذا سيهالتصل

PAR C'NO

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Charles (17)

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Garant: provide range c Services furkey.

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 $_{60}$ mp $_{10}$

TRADE AND INDUSTRY

Opening up the country to the outside world has its problems but for Turkey's economic progress it is essential that the sense of direction provided by Mr. Ozal, the Prime Minister, persists. Alternatives do exist but it is hard for most of his countrymen to imagine what other options would be like.

Reforms win approval

By DAVID BARCHARD

Five years ago, when the then Prime Minister, Mr Suleyman Demirel, appointed Mr Ozal as bead of the State Planning Organisation, with instructions to draw up a strategy to pull Turkey out of economic chaos, the country seemed unable to combat the ailments afflicting

Half a decade later, the power cuts, chronic shortages, indus-trial disputes and hopeless indebtedness of 1979 seems a world away. Few countries bave made a quicker turnaround or regained a stronger sense of direction. Mr Oral, after a spell in the political wilderness, in 1982 and 1983, returned to power exactly a year ago as the ad of the first elected civilian

overnment since 1980. The problems he has had to confront as Prime Minister bave abroad, Mr Ozal and his reforms been subtler and less amenable are viewed with almost as much to rapid solutions than the stupendous distortions and lirationalities of the Turkish decades of state-centred, xenoeconomy in the late 1970s, phobic and shortsighted econoNevertheless even among the mic management. Is it really net but is often unavailable, and

Though the system in which kets? THE OZAL experiment in Tur-key is entering the second half is still watched over, by the of its first decade. tary revolution in 1980, Ma Ozal and his reforms dominate Tur-kish national life in a way that no leader has affected the country for several generations.

Ordinary Turks can once again buy foreign cigarettes or bome computers. Commercial banks sell foreign currency over the counter. The banking system and money-markets are being overhauled and updated. There is a courageous effort to re-organise and privatise at least some of the country's state economic enterprises. The economic enterprises. The quality of Turkish industrial production and of managerial decision-making bas started to

Social cost

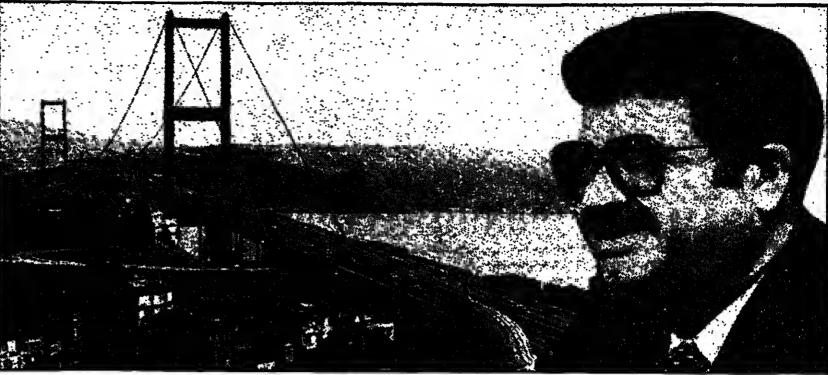
Despite this, at home and abroad, Mr Ozal and his reforms

bave continued to improve, even though some problem areas (notably inflation) remain stub-

Will the social cost, in terms of increased income-inequality and bankrupt firms, not prove unacceptable at some point? More fundamentally, if Turkey is returning to civilian multi-party democracy, then will the inflationary economic policies which were the only way in which the hard-pressed Turkish politicians of the 1960s and 1970s could please a moiety of the electorate, not be expected to return?

During 1984 at least, Mr Ozal has been able to answer all these questions with a self-confident "no." He has done nh U-turns on major policy issues and appears still to command the support of the 41 per cent of voters who backed him in the created in 1982 which prunes for the support of the March local elections.

There have been no major



Prime Minister Turgut Ozal: in the background, the Bosphorus Bridge

IN THIS SURVEY

Comecon links: new pact

Industrial pres		2
Tax system:	VAT	intro
duced		2
Export trade:	big is	prove
ment		3
Management:	fresh	view-
points		2
Accountancy p	ractices	uphill
task		3
Foreten inve		

Middle East trade..... 5

to a minimum the scope for legitimate opposition. The 56 bankruptcies or insolvencies. alleged organisers of a mass income inequality and unemployment bave undoubtedly even last spring are currently worsened, but the political on trial for allegedly using the petition to make a political

It has to be said, however that the Prime Minister has never shown any taste for such curbs on freedom of expression Prime Minister's critics there is possible that a few years of wage earners with shrinking curbs on freedom of expression general recognition that things realistic exchange rate policies purchasing power may, groan, and was personally responsible

State enterprises: changes Telecommunications: progress Profile: Yusuf Bezkurt Ozal 6 projects: pushing

ahead Nuclear reactor plan Transport: shipping sector

-by quoting the petition in tial for disorder in Turkish public-for endring that its society may still be so great

Turkish public.
Defenders of the somewhat Firstly, they are being steadily lifted. A year ago, martial law was in force throughout all of Turkey. Today it has been lifted in more than balf of the country's 67 provinces. A few strikes are being permitted. The civilianisation of key institu-tions—such as state banks—is

gradually going ahead. The second point is made less loudly, because it is more disconcerting. It is that the poten- lives and forced the Armed

Textiles: a fresh image ... 9 Technology: modernisation Food Industries. Pharmacenticals and chemicals Insurance: tighter controls 10 untapped poten-

Banking: efficiency boost 11

revistence became known to the that emergency measures are justified. This contrasts with the increasingly prosperous draconian restrictions still in force tend to make two points. Tristly, they are being steadily battles raged in the suburbs battles raged in the suburbs only four or five years ago. only four or five years ago.

Fairly strict reins upon the press make it bard to judge the degree to which violent under-

ground opposition still exists in cities such as Ankara and Istanbul However, in Eastern Turkey, in the mountainous re-gions bordering Iran and Iraq, Kurdish separatist guerriller movements have claimed many Forces into the largest campaign in that region for many

chief disappointment of Mr Ozal's first year in office has been his failure to bring down interest rates and inflation. Inflation is likely to be around 45 per cent by the end of the year and though the Government predicts it will be 25 per cent in 1985, most businessmen pri-vately expect it will be five or ten points higher than that. As a result interest rates remain exorbitant and investment activity is severely depressed. A faint note of economic emer-gency will probably remain in the air until the day when Turkey can demonstrate that infla-tion will stay for the foreseeable

Meanwhile, the major pre-occupation of national life remains "opening to the outside world."

Here again, Mr Ozal bas the backing of a solid national con-sensus behind him-one probably far larger than the number of Turks who voted for the Motherland Party in the last elections.

world bas its problems, how-ever. The precarious balance

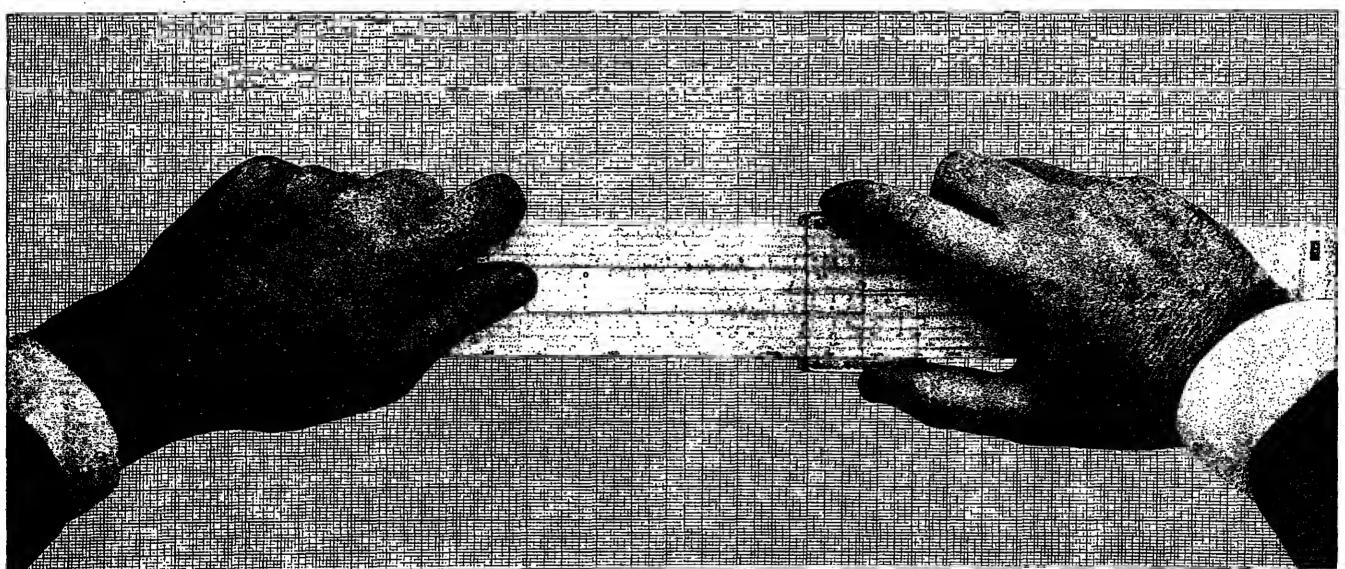
between Turkey and the West is strained by several tensions. Turkey does not feel able to compromise where criticism of its institutions is involved, but it has been eager to regain its standing as a civilian parlia-mentary democracy in bodies such as the Council of Europe.

Antagonism

Historical antagonisms, parhistorical amagonisms, par-ticularly that hetween the Tur-kish state and Armenian terrorist movements, have com-plicated relations with France and the U.S. At home, the question of Turkey's own future as well as its relations with the West has been sbarpened by a modest but dislinct upturn in religious activity. At Ankara's Middle East Technical University, restrictions on student beards and clothing, originally introduced against left-wing students, are now chiefly en-forced against Islamic beards for men and bead-dress for women. Ten years ago, no girl student in that university would bave covered her bead. In part these developments

are a response to being locked out of the West. Ten or 15 years ago, Turks could and, in increasing numbers did, travel

CONTINUED ON PAGE 2



Garanti Bankasi Landerstands Turkish Industry. Garanti Bankasi has Industry. Garanti Bankasi has Industry.

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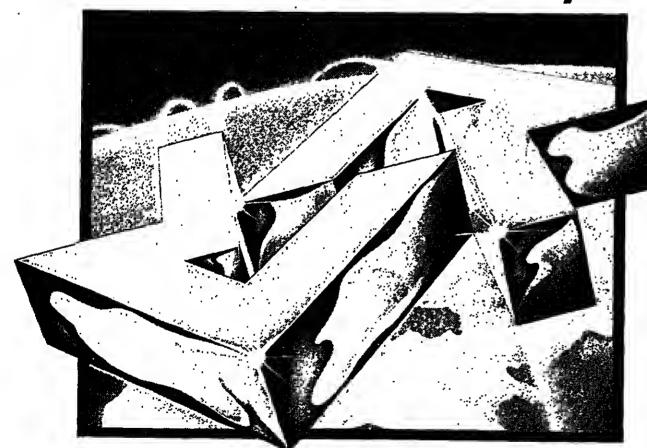
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TURKEY - Trade and Industry 2

Outcry as Government boldly introduces value-added tax amid battle to curb budget deficit and inflation

THE VAT-MAN comes to Turkey on January 1. The law introducing the Value Added Tax was published six weeks ago; first returns include a rush to the shops by those fearing price increases and anguished cries by businessmeo that the country is not ready for this tax revolution. "I fear there will be e shaking of confidence in the tax because of the difficulties caused by the failure to make necessary and adequate pre-paration," says Mr Mehemet Yazar, president of the Turkish Union of Chambers of Commerce and Industry. He particularly stresses the lack of atlemots to educate the poblic, a shortage of cash registers, and the absence of the legal framework for the "infrastructure" of the tax, the tax advisers themselves.

Introduction of the tax is a bold move for a government already battling to curb its budget deficit and inflation. No one is sure how the up-heavel will affect the govern-

Mr Turgut Oul the Prime Minister, is described by some as being mainly guided by his instinct on this matter—as be was, successfully, it must be said, when he introduced an earlier tax reform in 1980. But most people accept that so antiquated is the base of Turkey's tax sys-tem that only a major shakenp will improve the share of tax revenue in GNP. VAT is being introduced at

o rate of 10 per cent with exemptions in predictable areas such a basic foodstuffs —and a continuing battle by pressure groups to have their particular interest excluded. The tax will replace about 10

existing taxes.

Where exports are concerned, officials are now studying how they will move

from the existing system of paying exporters a subsidy called a tax rebate and fixed eccording to the pature of

While it will take time for the waves caused by the change to subside, the basic features of the Turkish cash system are likely to remaina heavy emphasis on formal bookkeeping with stiff inspec-tion, particularly of foreign companies; accounting prin-ciples based on a static rather than a going-concern approach; marginal discrimination against foreign companies, though here the investment department is finished. foreign investment depart-ment is fighting fiercely for

bersome bureaucracy. The key taxes are: Corporate tax. Basic rate of 40 per cent. Currently an additional withholding tax of 20 per cent is applied to divi-

equal treatment; and a cum-

dends paid to foreign share-holders. Allowable deductions run parallel to those normal in the industrialised world. Depreciation can be on a straight line or declin-ing halance method. Straight line rates may be up to 25 per cent declining balance rates are twice straight-line

· Personal tax. This is levied at progressive rates. The tax burden on an individual carnings the equivalent of \$25,000 is just over 40 per

on hanking and insurance transactions. · Real estate. A

total of taxes on sale. Stamp duties. These include 0.5 per cent on conpromisory notes and 0.3 per cent on letters of credit. DAVID TONG

Cautious optimism despite severe cash squeeze

IN 1984, Mr Ozal's Government apparently put the screws back firmly on Turkish industry. The cost of inputs went up in a continual series of hikes to the cost of state economic cuterprise products, notably fuels and energy, leave the consequent of the year and its consequent

from March onwards. The Lira's depreciation against the dollar was head-long—from TL 290 in January, it had fallen to about TL 425 in December. This helped exporters, but was tough on everyone else.

Above all, interest rates continued to climb—and in September there was a new squeeze on credit from state banks. Though industrialists still able to borrow money were exporters—borrowing at a net "subsidised" rate of around 60 per cent per annum, or others paying rates equivalent to almost 100 per cent a year. Despite all this—and a great deal of complaining in the deal of complaining in the to have scraped through the year reasonably well. Not only were there no major defaults or hankruptcies in 1984, but for some of the major industrial groups things appeared to be

In a survey of companies, published by the Istanbui Chamber of Industry in October, only 15 of the top 120 companies in Turkey reported making a loss—and 11 of these were from the state sector. Many appeared to be making substantial pre-tax profits.

Warnings

"While interest rates remain as high as they are, there can't be a sense of normality, there's bound to be a sense of emergency." says an Islanbul businessman. Others still talk of 1985 as being "a make-or-break year for the Turkish economy." A senior figure in one of Turkey's biggest industrial groups warns that even though there have been no major collapse this year, 1985 is bound to see some well-known names in trails.

to see some well-known manages in trouble.

Broadly speaking, economists predict that if world markets bold up, Turkey's exporting industries are likely to grow steadily with exports increasing at rates of between 8 and 15 per cent annually until the cond of the decade. end of the decade. The prospects of the exporters look good. Doubt centres on the fate of those ports of Turkish industry which

Company (area of activity)

Türkiye Petrolieri A.Ş. (oll

production)

liquors, etc).

Tüpraş Turkey Petrol Rafinerileri A.Ş. (oil refining)

Tekel Genet Müdürlügü (cigrettes,

Türkiye Kömür işletmeteri Kurumu

f. Demir ve Celik İşletmeleri Kurumu Genel Müd, (iron and steel)

Eregli Demir ve Çelik Fab T.A.Ş. (iron and steel)

Industry's top six state enterprises

prospects DAVID BARCHARD

Industrial

sprang up under the import substitution policies of the 1960s and have little prospect of ever being able to sell their goods abroad—and might not he able to stand up to foreign competition at home if it is ever permitted. The division between the

The division between the exporters and non-exporters is fairly starkly reflected in the Turkish business world. This summer, while Tusiad, the Association of Turkish Businessmen and Industrialists, which largely reflects the view of the major groups centred on Istanbul, was continuing to back Mr Ozal, the Union of Chambers of Commerce and Industrythe legal representative of the Turkish Business World—appeared to be striking e different course.

Criticism of the Ozal policies among the smaller producers in the Anatolian hinterland

the Anatolian hinterland erupted into the open in the autumn at a meeting organised by the Union of Chambers in the Black Set Port of Giressu. In the Press, the chairman of the Union of Chambers, Mr Mehmet Yazar, was widely credited with attempts at pre-

credited with attempts at pre-paring the ground for a new centre-right-wing party.

Parallels—slightly far fetched ones—were drawn with the rift between Government and In-dustry which bedevilled the Social Democrat Government of Mr Bulent Ecevit in the late 1970s.

So far, Mr Ozal has treated such criticism with indifference. He is able to point to his elec-tion speeches and manifesto of e year ego to show that his actions in Government are

700,580,762

339,428,179

119,504,597

117,385,092

93,012,573

TL '000

24,48\$,816

effect on interest rates.

The fact that Turks, almost without exception, seem to agree that the days of import substitution are gone for good and their country will have to become much more of a trading nation than it has been in the past, lends authority to Mr Ozal's position. No one can suggest a coherent alternative industrial strategy, except—as the prime minister points out—

the Marxists.
Even so, there is discreet pressure upon him for some changes in tactics. Many industrialists feel that the policy of allowing the lira to depreciate has been taken too far, Several, in Istanbul and Izmir, are fond of outlining alternative schemes under which the daily usually downwards, adjustment of the currency would be replaced by a more gradual approach-perhaps with the lira being tied to a hasket of currencies rather than pegged against the dollar.

Criticism

More worrying, politically, for the prime minister is the potential undercurrent of xeno-phobia among his critics—a fainst breath compared to the gales of criticism which raged in the 1960s, but still significant. The fact that the most Ozal's policies has come from the outside world has not escaped commentators in the national press and leaders in the Chambers of Industry and

The claim that the monetarist policies of the Government have stopped economic life, rather in the way that chemotherapy is supposed to poison both tumour and patient, is clearly unfair in view of the continuing vitality of business life in Ankara and Istanbal.

But several problems remain intractible. Mr Ozal does not seem to understand the finanseem to understand the man-cial sector as well as he does other parts of the economy. There is no way of knowing exactly how large the debts of industry to the banks are—but the proportion of portfolio

TL '000

67,479,028

6,023,117

32,440,512 65,654

ferce

capital

TL '000

20.645,140

124,197,310

37,475,139

85,461,611 129,075,525

loans which are "non-perform-ing" is thought to be well above the 9 per cent officially

still afflicts much of industry, running around 50 per cent on average. Some firms are learning how to use plant and equipment, originally intended for one purpose, for another. Others

Real wages—which seem to have risen in 1983—dropped in 1984. But pressure from both unions and from civil servants is growing stronger. Mr Ozal pressures from unionists, I ? was able this year to con-tain pressures from unionists, though the first strikes for four-years were held in Istanbul and Ankara during the eutumn. In 1985, pressure for wage in-creases may become irresistible.

Foreign investment has not yet started to flow in on a significant scale, while domestic investment is hamstrung by high interest rates. That picture may change after 1985 as in-vestments come on stream after anything up to two years in the pipeline. But so far caution predominates.

When all this is said, however, the prospects for the Turkish economy, even assum-ing that deflationary policies continue, are of growth of GNP et more than 5 per cent a year (and possibly much higher) for the rest of the decade.

of his predecessors, is com-mitted to the idea of rapid growth and, according to re-ports in the Turkish press, his to suggestions from the IMF that it accept lower growth targets during the next five years in order to see the cur-rent account come into halance at an early point.

Mr Ozal is known to believe that unless annual growth rates move up towards the 7 per cent mark, then Turkey's chronic social problems, notably unemployment, cannot alleviated. -

alieviated.

This implies something of a trade-off with his potential critics in industry if not in the trade unions: a continuing trade deficit and only gradual progress towards equilibrium on the current account, with inflation running above target levels: (few industrialists believe that next year's target of 25 per cent will be met) in order to blur the social and economic consequences of Government policies.

ernment policies.

This may not be as purist an approach as some of the Prime Minister's advisers would like

On the other hand the pressures for industry to adjust and for the long-term restructuring of the economy are likely to continue while ensuring that risks are minimised. There may be essualties along the way and a great deal of private resentment, but the last thing Mr Oral wants is another crash.

Reforms win approval

pected to have returned from West Germany by the end of 1985. Not only are there no lobs in the West but Turks wanting to go there on boliday have to face cumbersome and deeply resented visa and immigration formailties.

Modern technology, particularly the colour television and the video, has offered ordinary Turks e new window oo to the outside world and its ways, but the kind of insight that comes from direct personal experience is less available. In the end, convergence between Turkey and the outside world, particularly Europe, may be hard to

of the ousted prime minister of 1980, Mr Suleyman Demirel, refor most other brands of right main influential. They may have wing politics. had e hand in the October crisis inside Mr Ozal's Motherland Party in which the minister of accusing the Ministry of In-terior of torturing customs officials during a corruption investigation.

Strong manager

All Turkish parties have tra-ditionally been fissile and with an overalt majorty of only 13 seats, Mr Ozal is, in theory, vulnerable to any spilt inside his own party. One of the sur-

prises of his first year in office, however, was that the Prime CONTINUED FROM PAGE 1

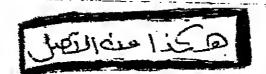
At home, Mr Ozal'e second bowever, was that the Prime Minister will probably be dominated by the struggle against inflation and his efforts to controt the growth of the money supply. His political opponents remain weak hundred thousand Turks are exhundred to have very with its bomogeneity. However, it was set up at a time ever, it was set up at a time when chances looked stronger wing politics.

Loyalty to Mr Ozal was and remains the chief force keeping it together. For Turkey's future progress,

it is probably essential that the sense of direction which Mr sense of direction which Mr Ozai has given the country per-sists. It may not be true that there is no alternative to his policies, but it is hard for most Turks to Imagine what those alternatives would he like, unless they were a return to the discredited policies in force before 1980. No one seems to be



Turkey's President Kenan Evren — a respected national leader, overseethe transition to democracy



IT HAS been a good year for Turkish trade. The raw figures tell part of the story. In the first ten months of the year exports of 5.7bn were 27.7 per cent higher than a year before, while imports were 15.1 per cent up,

The result is that, despite the slightly liberalised regime, the trade gap has remained under control, falling by 4.6 per cent to \$2.7bn.

Here the crux of the matter is that this year's experience has helped those who argued that Turkey no longer needed tha double-glazed greenhouse protectionism of the past. This was the view of Mr Turgut Ozal. the Prime Minister, and the 1984 trade regime rushed through mere days afer his Government was confirmed in office—reflected this.

The quotas of the past have been abolished in name and, virtually, in practice, There is now a list of banned imports including about 250 items and a further 370-odd customs classifications for which permits are required. All other imports are permitted.

This is not to say that free trade rules the roost. Import licences can be delayed and no appeal is allowed against refusal. The quantity controls of the past bave been replaced by extremely stiff tariffs; a levy has also been introduced for a new housing fund-and in practice for other urgent Government expenditure, too.

when imports have begun to claim tax deductions, first by 73.6 per cent in the same period

Management

training

DAYID BARCHARD

With most large Turkish private sector businesses still

basically family concerns, it

has only been in the past decade that corporations have

hegun to think bard about

management recruitment and

"Even now family connec-

tions and loyalties still deter-mine recruitment," says Mr

advises the large Sabanci

training.

Overseas trade

DAVID TONGE

become competitive the Government has promptly boosted tha charges on imports. The case in point is newsprint. But the net result is that the Government is heing encouraged to chip away at import barriers—and industrialists bave begun to take more account of the need for com-

Turning the page, exporters have also bad to face changes. The most controversial has been the Government's insistence that only companies exporting over \$50m in a recent 12-month period will be allowed to trade with the Eastern bloc. More understandably, export subsidies have been reduced,

petitive pricing.

Group.

والمراجع والمحاج والمراثل والمهاري

different."

but still the exporter is a privileged caste. He can retain part of his foreign exchange earnings. He receives subsidies Indeed, many companies com-called tax rebates worth up to plain that on the occasions 11 per cent of exports. He can

"Sbow business is

different and real business is

He dismisses some of the

western-trained management

specialists who have appeared

on the Istanbul scene in the past few years as "window-dressing." "The best man-

agement is to be found in the

established groups — Koc, Sabanci, and Yazici," be says.

into Turkey do not have a network of friends and rela-

tions to guide their recruit-ment policies and so have had

to rely more on formal training, particularly in the hank-

ing sector. The result—which foreign banks often point to when called on to indicate

the benefits to Turkey of their

presence there-is that there

Foreign companies coming

not declaring for tax 5 per cent of export earnings and, second, by setting 20 per cent of export earnings against company tax-able income. He can also obtain preferential export credit. GATT has kept relatively quiet about all this; its members are happy to see Turkey on the road to recovery. But the Turkish Central Bank has bad

its complaints. In the spring it uncovered a simple but major fraud. Some companies bad been exporting low-value carpets at greatly inflated involce prices. The carpets were then let to rot in warehouses in Western Europe while the exporter made his money by claiming rebates on the invoice price, worth far more than the original cost of the carpet.
A second problem has been

the way that some export credit has been diverted to non-export

Ali this said, Turkey's export rformance has been remarkable in recent years, with exports doubling between 1980 and 1983. It has taken advantage of its common borders with Iraq and Iran—and of their hostilities in the Gulf—and it has also begin to export and it has also begun to export products with a greater value added than the traditional exports of tobacco, cotton, hazel nuts, chrome ore and the like. "industrial products" accounted for 65.7 per cent of exports in Turkish statistics show that

the first 10 months of 1983 and

Fresh thinking on recruitment policies

is new a pool of between 30

and 50 Turkish young bank-ing executives with inter-

On the other hand, the ab-

sence of family ties shows. The new breed of Turkish

bankers are fiercely fongbt over hy both foreign and local

banks, and some of the best-known of them bave moved

several times in less than

At the University of the

Bospborus in Istanbul, are

Turkey's only seriously re-

garded classes in business

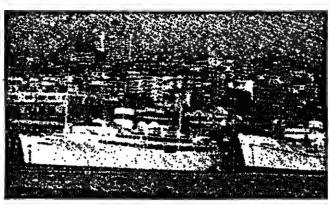
Some industrialists, such as

Mr Fethi Agalar, the manag-ing director of Nasas, the aluminium manufacturer,

continue to give classes there in order to provide a bridge

national experience.

half a decade.



Istanbul's Golden Horn, long a centre of international trade, is seeing a new emphasis on merchant shipping.

Turkish officials admit these figures are misleading; the category industrial products includes many items which elsewhere are classed as agricul-tural. But the trend is clear-

The Government is now working out what changes it will make in the export regime but already some points are evident.
It plans to allow the existing rebate system to be blended into rebates on value added tax. It plans dramatically to aimplify the procedures for issuing letters of credit: at present each such document involves up to eight tax calculations and more than balf a day's work. It is keen to improve port conditions.

This last point is crucial. Any Turkish exporter who has triend to compete with other Mediterranean exporters knows that Turkish ports are expensive

between industry and the uni-

Mr Agalar is rather modest

about these results of his efforts, pointing out that in any case there is a high leak-

age rate to other countries of

the ablest students and teachers, especially to the

U.S. with which Bospborus University has longstanding

Some of the older foreign

companies in Turkey privately feel themselves to be tied

down by middle-aged em-ployees recruited a decade or

more ago who have not lived

A Turkish business, particularly a rapidly growing one concentrating its sights on exports, tends to prize youth almost above all other quali-

up to expectations,

versities.

help that some are run by the harbour authorities and others by the railways. At the same time, loading conditions poor and draughts limited.

However, the long-term outlook is undoubtedly for a Turkey far more open to the idea of trade than the closed and suspicious economy of the past. One proof of this is the mushrooming of export houses along the thoroughfares. main

Another is the new willing-ness of Turks to change their production and packaging techniques so that they can compete better abroad,

True, some still believe that the Middle East offers an Eldorado, but increasingly one hears companies say that first they must accure a foothold in the tough but predictable markets of West and East It is proof of increasing maturity of the

ties. The average age of all

the companies' executives in

the export marketing sector

tends to be under 34 and

some of the higgest businesses say they are interested only

recruits under 25-som

thing of a problem when

several years of a degree

course are followed by a year

The general feeling is that

the talent is around though

training is scarce, and that the

likely growth of the private

manufacturing sector is going

"Even so," says the son-in-law of an Ankara-based con-

struction group "I can't imagine when the family will

stop being the main factor. Trust is so important."

make competition for the

and a half in the army.

talent much fiercer.

Mr Turban Yetkin, who runs Arthur Andersen in Turkey, says his firm now employa 50 people of whom 38 are in the professional divisions of divisions

assistance from personnel from other Arthur Audersen offices. The firm puts emphasis on professional training of its personnel. It likes to recruit

fresh from university. Mr Yalcin, who is managing

Accounants face an uphill task in Turkey. There is still no legal requirement for having outsiders inspect companies' books

Balance sheets should be read with caution

Accountancy practices DAYID TONGE

EACH year Turks pore over the lists published of the country's top taxpayers—and those at the top of bte lists are duly bappy to receive the bouquets and telephone calls of their friends. But ask a Turk what his company bas truly made and discretion is the

order of the day.

This sense that company affairs are private affairs is not surprising. Most compnies are basically family operations. But it spells difficulty for the ecountants.

Accountancy is a relatively new profession in Turkey. It was only with the new tax law of 1950 that accountants and tax audits began to get off the ground, and only in 1975 that foreign accountancy firms began to set up in Turkey to try and chip away at the Turks' anxiety about an external audit. Even today there is no legal requirement for having outsiders ispect

the books.

The first two foreign firms to set up in Turkey were Arthur Andersen and Touche Ross. Today the first survives, the second does not, though its local partner, Mr Yuksel Nedim Yalcin has subsequently set up a large and active shop with Price Waterhouse

High reputation

accounting, auditing and tax consulting.

The firm bas a high repu-tation in Turkey and has been providing management consult-ing services to the Central Bank as well as some Turkish com-

This has been done with

Turkey, also argues that there is little point in hiring person-nel who have acted in the traditional Turkish tax fields which be sees mainly as book-keeping — or risen through the normal route of starting as inspector for the Ministry of Finance. His own experience includes four years as an inspector of a bank's accounts,

and periods at Columbia and Harvard Business Schools. His firm puts more emphasis on business consultancy than does Mr Arthur Andersen and this provided most of its revenue. Clients include the Agricultural Bank, the sugar industries, and the state ferti-liser company. Like Mr Yetkin, he believes the Turks need a professional body of accountants. with Mr Yetkin in particular complaining

increasing problems cansed by 'Some members of profession are going to our clients and saying we will audit you for whatever price Arthur Andersen offered less 20 per

Mr Yalcin's own firm, Muhas, and bls operations with Price Waterhouse employ 38 professionals of whom three are

A third joint venture is that established just over one year ago hetween the local firm Guven and Coopers and Lybrand. Mr Vahyi Somay, wbo manages the firm and who like many of those active in accountancy in Turkey won his spurs with Arthur Anderson, is the son of one of the founders of

In 1975 he joined bis father's practice and in 1978 they estab-lished their first link with Coopers and Lybrand, As time went on and foreign banks and the International Finance Cor-poration, the World Bank's commercial window, became more involved in Turkey, so the demand for acceptable external audits began to grow.

Mr Somay says that his practice has grown with its the point where it can afford to more aggressive. However, the striking thing about his own firm's figures is how they show the decline of "compliance auditing" from three-quarters partner of Price Waterhouse By contrast, full auditing has

increased its share as, most consultancy services. Two further foreign names in Turkey are Ernst and Whinney and Arthur Young, both through local representatives.

However, what unites all these groops is concern about the extent to which existing accounts reflect the state of banks and companies in a way comparable to the accounts presented abroad.

Bad debts

The first problem is the allowance made for bad debts.
Turkisb tax laws require companies to go through a series of procedures including recourse to the courts before they will be allowed to provide for them against tax.

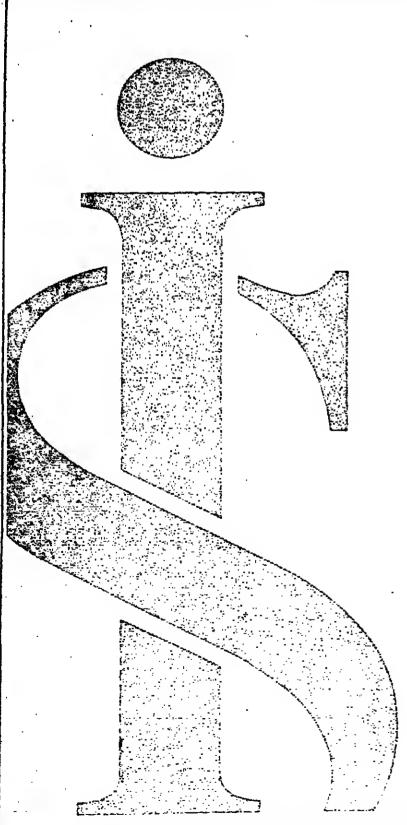
A second problem is that firms may only enter their severance payment liabilities when these are actually met, rather than making provision for them as they are incurred. Again, changes in the situation, because of foreign exchange swings, are also inadequately represented.

All these, and the lack of requirement for an external audit, mean that Turklsh accounts often have to be read with some

caution. Could this situation be changed? Not overnight, say people like Mr Somay, who argue that there are simply not enough accountants to make implementation of such a law feasible. But those who want Turkey to evolve a proper capital market know that without falth in balance sbeets Turks

will not buy shares.
In the meantime, some companies prepare two balance sheets, one according to the requirements of Turkish law, the other to reflect generally accepted international prin-ciples. The would-be investor would do well to ask for the second.

David Tonge is director of International Business Services. o representation, consultancy ond project promotion bureau in Islanbul Formerly Economist Intelligence Unit representative in Ankara, until April 1984, he was Diplomatic Correspondent of the Financial Times, with additional responsibility for the paper's coverage and surveys on





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TURKEY - Trade and Industry 4

Government committed to attract foreign investment

Time is of the essence

IT IS TOO early yet to assess how successful Turkey might be in attracting foreign iovest-

ment. Attracting such funds remains an essential canon of the government's economic policy but Mr Turgut Ozal has been in office for only a year. While Turkey has made some progress in putting its economic and political bouse in order, memories of the obstruction within the bureaucracy which foreign companies have met for so long remain. Further, the civil service is far from convinced, as its middle and lower echelons, of the policies promoted by the Prime Minisster's "Chicago Boys," as Mr Ozal's close advisers are nick-

named.
Joint ventures numbered 100 in 1980, and now total more than 300. But foreign investment in the country reached only \$325m in 1980. By 1983 it had risen to \$932m, but of that total 80 per cent was accounted for by non-guaranteed trade arrears.

These were debts which Tur-key had not been able to settle. Foreign creditors were paid but on condition they took the money in liras and invested it in the country. Of the 188 permissions to invest granted to foreign companies in the first 10 months of this year, only 50 were new "joint venture" projects, the remainder were jects, the remainder were increases in capital of existing companies.

Trade arrears

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The percentage of non-guaranteed trade arrears in the guaranteed trade arrears in the total foreign investment figure is, however, declining sharply end should fall to negligible proportions by the end of next year.

To date, most of the ection has been in the form of visits by foreign companies seeking hy foreign companies seeking out the new opportunities in Turkey: one senior U.S. ban-ker in Istanbul says his office is overrun with people of every possible nationality, including the Japanese who are the most thorough and persistent of all

Turkey's record after the Secood World War, in matters related to foreign companies related to foreign companies, was not a happy one. The fiercely nationalist attitudes inherited from the period when Kemal Ataturk ruled Turkey, hitter memories of the creeping "colonialisation" of the Western powers before 1918, an increasingly less competent hureaupowers before 1918, an increasingly less competent bureau-cracy and no great need to ex-port—all these factors made life unattractive to most foreign companies. This was so true that some actually left Turkey, among them Sperry Univac and

Keyser Aluminium. Some stayed, notably in the oil sector where their expertise was desperately needed. Matters ere not improved as the country came perilously close to open civil war in the run-up to the 1980 coup and found itself crippled with a beavy foreign debt. By the end of 1979, and in spite of a GNP of \$50bn, Turkey had a cumulative book value of only \$228m in direct, non-oil

the manner in which it was implemented discouraged foreign capital.

The more open attitudes toward foreign investment which came with the economic capital ca

stabilisatioo programme enacted ln 1980 and confirmed during the past 12 months bave so far attracted auditing firms—Price Waterbouse, Arthur Anderson, Arthur Young, Coopers and

Foreign investment in Turkey under Law No. 6224

1978	11.7	234.5
1980†	97.0	325.1
1981†	337.5	662.6
1982+	167.0	829.6
1983†	102.7	932.3

Printed circuit boards being made at the Aselsan military electronics plant outside Ankara Companies acting under Law 6224 (TL m, December 31,1983)

by sector

(IL M, December 02,136.		_	Share in		Chere of toreign
	Numbe	H.	total foreign	n	capital
	of	Foreign	invest-	Total	in total
	Dari Mi	cepital	ment (%)	capital	capital (%
Agriculture		1,488	2.42	2,992	49.73
		432	0.70	630	68.57
	-		4		
Manufacturing industry:	1	510	0.83	3.600	14.17
Cement	26	6,783	11.05	8,987	75.48
Chemicals		3,682	6.00	8.114	45.38
Electrical machinery			0.77	1,000	47.30
Fertilisers	. 1	473		11.387	54.03
Food and beverages	16	6,152	10.02		37.36
Forest products	4	822	1.33	2,200	
Glass	3	1,593	2.59	16,050	9.93
Iron and steel		1,799	2.93	4,990	36.05
Machinery		1,426	2.32	5,417	26.32
Metal goods		1,427	2.32	5,038	28.32
Non-ferrous metals		478	0.77	2,950	16.20
	4	1.499	2.36	3,090	46.89
Paper	=	179	0.29	394	45.48
	_				
Baked clay and cement		1,124	1.83	3.250	34.58
materials		4.303	7.01	9,208	46.73
Textiles		1.096	1.78	2,001	54.77
Rnbber	_	T'A9A	1.40	2,002	022.
Transport vehicles and			10.96	19,457	84.31
related industry		6,676			48.74
Other	7	1,688	2.75	3,463	40.74
TOTAL	153	43,580	71.03	114,218	38.16
Services:					
Tonrism	13	2,889	4.70	5,623	51.38
Banking	-	7,624	12.45	13,440	56.73
Land transport		1.321	2.15	1.928	68.52
Marltime		5.580	9.09	11.160	50.00
Other	_	360	0.58	769	46.81
TOTAL	32	17,774	28.97	32,920	53.98
Grand total	185	61,354	100.00	147,138	41.70
	Şour	ce: SPO	Foreign Inve	estment D	epartmant.

Lybrand and Peat Marwick Mitchell, and the banks such as Chase Manhattan, Bank of Boston, American Express.
A few such as Holantse Uni

bad been there for some time; others such as Standard and Chartered are husy making up their mind while Mitsui is actively negotiating with Chemical Bank and a major Turkish

will take longer. Whereas the banks by servicing their international clients can carve a lucrative niche—at least while they do not become too numerof only \$228m in queet,
foreign investment.

Paradoxically, its foreign
investment law was liberal but
the manner in which it was implemented discouraged foreign
plemented discouraged foreign
ment's initial forecast), many
manufacture.

ous—manufacture.

ciation of the Lira, an inflation
rate of 45-50 per cent this year
(nearly double the government's initial forecast), many
manufacture. quality of raw material inputs, finding the right middle man-agement which is not always easy, the risk of blocked profit remittances, and so on. All these require careful long-term

Mr Ozal's government has done much to make investment more ettrective to foreign investors: it has set up a powerful Foreign Investment Department beaded by a no-nonsense former university engineering teacher. Dr Namik Kemel Kilic. The department bas all latitude to grant permission for investment for less than \$50m. Dr Kilic has the last word, above that figure his recommendetion goes to the Council of Ministers. When the Foreign Investment Department has the last word, e decision is taken.

within one month. Only when a proposal is made by a Saudi investor of the Islamic Develop-ment Bank is the decision taken outside a formal meeting of the Council of Ministers, for the sake of confidentiality.

Repatriation Changes are being made to

the old 6224 Law on foreign investment, which dates back to 1954, all the time. The latest decree, number 30, enacted in July 1984, allows repairiation of all profits. Corporation profit is pegged at 40 per cent while withholding tax is 25 per cent on locally-distributed profits and 52 per cent on that part of profits distributed to the for-

profits distributed to the for-cign partners.
Some foreign companies claimed that such percentages still discriminate against them.
The authorities make no secret of the sectors where they hope to attract foreign interest. Two lerge projects are on the drawing board: General Dynamics might build the engine of the F16 aircraft in Turkey to offset part of the cost for the country of acquiring the U.S. plenes.

Other firms bidding on large defence, telecommunications and infrastructure projects know they stand a better chance of winning the contracts if they offer offset investments. ITT is doing a similar deal and is expected to haild digital telealready capecity in Turkey.
The authorities would also like the state railways (TCDD)

to link up with a foreign com-pany—General Electric or pany—General Electric or General Dynamics (?) to build locomotives. Other suggested link-ups lavolve Tusah, the stact aircraft company, Taskan (machine tools), Testae (elec-tronics) and Turesan (diesel engines).

m

The U.S. FMC company and Etibank, the state bank which oversees the mining sector are engaged in talks which could leed to a \$250m investment a real coup if it comes off. That would be to develop soda ash.
Philips Dodge is interested in
developing copper, Metaligesellschaft in zinclend.

gesellschaft in zinc-lead.

In the private sector, clothing, agribusiness and tourismail of which are increasingly export-oriented—are all in the game. And the Government would like to break the monopoly of the state monopoly Tekel—there is a choice of candidates from abroad in this matter as Philip Morris and Rothmans who have already linked up with local groups Sabanci and Koc respectively.

Attractive markets

The Turkish Government is putting a lot of emphasis on the country's attraction as a regional base from which to export. However, Middle East countries are presently cutting back on imports due to lower oil revenues. This, however, should not detract from the fact that Iran and Iraq in particular will remain attractive markets for remain attractive markets for Turkish goods—food, machinery and white goods for many years

The wait-and-see attitude adopted towards Turkey is unlikely to change fast in the view of many foreign companies working in Turkey. Companies may bold Mr Ozal and his policies in high esteem but they do not know the men below him. Foreign investors agree that the political risk has decreased

the political risk has decreased dramatically since 1990 but they still worry about the risk of expropriation or refusal to allow repatriation of profits.

They recognise the limitations of Mr Ozal's government: the transitional years towards a more open and efficient economy are bound to be marked by temporary policy reversals. The length of stay of the present administration is a key factor: the longer Turgot Ozal lasts, the greater confidence will be. For there is no assurance that any successor assurance that any successor would continue to ensure a bospitable business environment.

The Prime Minister and the President understand each other

well but could strains become apparent if the inflation rate next year is not lower than 1984s 45-50 per cent and if unemployment is not reduced? Can the standard of living of so many wase earners continue to

many wage earners continue to decline without undermining the resent policy?

The degree tee which foreign companies do decide to invest in Turkey will belp—or hinder -confidence in Mr Ozal's poli-

confidence in Mr Ozars pon-cies. Yet all recognise that put-ting the economy a sounder footing is a long-haul task; if inflation does not abate will the government print money to stave off bankruptcy in many Turkish companies or will it let companies go to the wall and thus allow unemployment to rise? How will it go ebout dismantling some of the extra-ordinarily inefficient state enterprises?
Compenies outside Turkey recognise that the Turkish Gov-

ernment is doing all it can to attract investment from abroad. So far they have displayed interest, some indeed have put their money where their month is. But most have adopted a wait and see attitude the result both of bad memories from the 1950s and 1960s and their own often tight financial position.

may be a good time to reasses the country's economic progres Northern Telecom but—an the eyes of many—it is has manufacturing too early to commit much hard

Francis Ghiles

 A_{i+1}

700

Changing attitude towards foreign investors

Working towards simplified rule

"YOU MAY have a work officials will shift heaven and scodes of the lifts in the new guaranteed authorisation but, until you earth to help. Prime Ministary. They expect. Foreigner bave e work visa, you cannot Much has changed in the past have a work permit," the few years, For those now Turkish immigration authorities running the country, the

Ankare, e short trip to the capital, courtesy Turkish Air. during its dying days. ways, and an agreement to pay a couple of dollars for a modernisation and themodel for "penalty visa," and I could move on to the next stage of setting up a a foreign investor, imported the best ideas from outside while preserving its preserving in the countries.

daunted by the impossible social traditions.

obstacle—its daily occurence is But openness to new techwhy the Turks bold a number nology and techniques is
of records for cigerette smoking tempered by a bealthy suspicion. —and that the overall attitude Men like Mr Namik Kemal to the foreigner are better in Kille, head of the Foreign the upper reaches than the Capital Department of the State depths. The Government is Planning Organisation, have bad

cheerily told me this autumn. problems of the late 1970s were' "How do I get a work visa?" the direct result of the "You must go abroad and epply. It will take some months that Turkey adopted to the outthat Turkey adopted to the out-side world. For them there is In the end, the "or else" was no question of returning to the the solution. A call to the anthorities' commander in following the outside exploitaAnkare, e short trip to the tion of the Ottoman Empire

The lesson was two-fold, that outside while preserving its in Turkey one should not be more valuable religious and

Prime Ministary. They expect professionalism and preparation And they prefer foreigners who foresee some Turkish involvement in their terms. ment in their team.

Single law

The basic rules covering foreign investment are Law 6224 of 1954 which was aimed at manufacturing operations; and Decree 30 of this July which covers services as well. The Government is now working on a single law which will incorporate both these

The regulations ere generous. New investors can receive up to 100 per cent rellef on customs duties on imported goods. He may be eligible for investment allowances, particu-larly if he invests in the poorer project is export-oriented it will receive the incentives depths. The Government is Planning Organisation, have bad given to exporters (see article committed to attracting foreign a large number of sales pitches on trade). It may also receive investment. If the case you made by would-be investors who bank credit at preferential present is reasonable, then top have managed to break the rates. Profit repatriation is

Foreigners need to take care is some of these incentives

But the most important incentive of all is the openness of the Government and senior officials to a dialogue. With the proper idea and the proper local partner, mountains can be moved. But start off by making sure that your initial permit covers all the filds you may enter and remember patience is needed. However quickly the Foreign Capital Department acts others have still to adapt to the end of the ancien regime. And the lower bureaucrats need wooling. an obvious point but one worth repeating, that In Turkey, 28 elsewhere, the businessman who loses his temper loses the argument. So take your world cigarettes.

David Tonge

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Impartiality pays handsome dividends

AFTER MORE than half a century of relative indifference to its southern neighbours, Turkey is now vigorously pursuing business opportunities in the rest of the Middle East.

The secular state, created by Kemal Ataturk, makes the venture somewhat ambivalent, sometimes involving apparent compromises on such matters as attitudes towards the veiling of women or to Islamic banking (admitted quietly to Turkey during 1984).

The country's position as chairman of the ecnoomic com-mittee of the Islamic Confer-ence is thus a sign of necessity rather than affinity.

After "sleeping for 50 years," as one businessman put it, Turks have now taken up trading with the Arab world with a vengeance. Last year, exports to the Middle East made up almost bold of the total. This year, they are expected to comprise \$3.5bn of projected \$7.5bn

export earnings.

Almost every Turkish company and bank, large or small, has some dealings with the Arabs, and though the flurry of activity in construction projects the region has subsided, businesmen have been quick to take up other opportunities.

The country is, of course, ideally placed to tap the market, Its geographical position makes for easy access and transit traffic is estimated to bring in at least \$500m a year.

It is one of the few countries in the world with an agricul-tural surplus and the growing food deficit in the Middle East bodes well for large Turkish exports. Furthermore, the country has a wealth of contractors and engineers as well as a workforce whose demands when working abroad are far less than their European counterparts, Most of all, though Turkey is highly adept at avoiding inter-Arab disputes and its scrupulous imparticilty in the war between Iran and Iraq has paid hand-

some dividends, with Turkey playing the quartermaster to It is said that senior Iraqi and Iranian ministers have almost humped into each other at Ankara airport-the one leaving, the other arriving—leading to speculation, as yet unfounded, that Turkey may act as a mediator in attempts to



Middle East

Trade

STEPHANIE GRAY

to fend off any competition.

side before cash payments need

There is an extra \$500m in

Trade with Iraq, on the other

band, is more complicated. Because of strong pressure on

trade between Turkey's eastern provinces and the Iranian pro-vinces of East and West Azerbaijanx—food for oil from

More complicated

the Tabriz refinery.

to be made.

in detail but it has resulted in 3456m exports in the first half compared with a mere \$119m in the first six months

Turkish contractors, meanwhile, are resorting increasingly to barter deals on Iraqi contracts, with payments to be made in oil.

Certainly an end to the conflict would be to Turkey's advantage. Exporters and trans-Despite differences between the two countries on the effects on the flow of the Euphrates, porters hope to be well enough entrenched by then to he abla once the Ataturk dam is huilt, relations are good enough at present for Iraq to allow Turkish troops to operate against Kurdish rebels up to For the time being, trade 15 miles inside Its horder.

For the time being, trade with Iran particularly is flourishing, Turkish exports having increased by 25 per cent to between \$1.3bn and \$1.5bn in 1983, 5ales in the first six months of 1984 amounted to \$497m, though that figure does not take in letters of credit exchanged in Iran. Relations with Libya, too, are friendly. Turkish officials worry about Tripoli's espousal of terrorist aims. But everyone remembers that it was Libya that supplied crude oil to Turkey in the dark days at the end of the 1970s when the country was almost bankrupt. The exports are paid for almost entirely by 6m tons of oil, trade being handled through a clearing account

sealed last month when the two administered by both countries' central banks with a \$300m credit limit of either countries signed a protocol on the joint construction of a dockyard in Lihya, the setting up of a joint fertiliser plant in Turkey, co-operation in the furniture and automotive industries and the building of petrochemical installations in both states.

> Construction has been the main Turkish activity in Libya with contracts worth \$8hn having been signed over the last eight years. More than 100 countries and 67,000 workers are engaged on Libyan building

its foreign income, Iraq earlier this year persuaded Turkey to restrictions on transfer of pay-ments from Libya which has caused great concern and it could well be that barter trade offer cheap credit over a year to cover 50 per cent of the Officials decline to discuss the will provide the key to the mechanics of the arrangement problem of Libyan arrears, said

Mersin market in southern Turkey.

by Ankara to amount to \$400m. Business with 5audl Arabia remains fairly static with exports staying around the \$300m market and imports of oil re-maining at about 1m tonnes a

year. The setting up of a \$150m joint trading company, bowever, is expected to boost the trade and feasibility reports have been presented on a number of projects ranging from poultry farming to mining and packaging have been put forward. At the same time, Saudi Arabia is one of the few Arab countries to have lent finance

to Turkey, despite much talk about such equity investment from the Islamic world. So far, Saudl Arabia has pledged credits of some \$600m for various projects and an extra \$400m has been promised by Kuwait, the United Arab Emirates and Qatar, Overall, trade with the Middle

East this year seems set to re-cover from the slight dip The friendship was further experienced in 1983 and the growth is likely to continue, especially if measures put in train at the Islamic Conference'a economic committee last month are realised

The talks laid the ground-work for a sort of Islamic EEC with resolutions on standardisation of commodities, a trade information network, trade financing and an Islamic clearing union Turkey's only concern at the

moment is apparent overtures by Andreaus Papandreou, the Greek Prime Minister, towards such countries as Iraq and 5yria. It was after all, an attempt to secure Arah hacking against the U.S. arms embargo, followed Turk in the committee of the countries. following Turkey's intervention in Cyprus 10 years ago, that prompted the country to join the Islamic Conference fold in the first place.

Five-year pact expected

Comecon Trade STEPHANIE GRAY

BARRING accidents, Mr Nikolal

Tikhonov, the Soviet Prime Minister, is set to visit Turkey this week and, though neither neither country officially cele-brates Christmas, he is none the less expected to come bear-

These ere likely to be in the form of a five-year bilateral trade pact, said to be worth \$6bn, and details of an agreement on two Soviet natural gas plpelines. One of them, to plpelines. One of them, to Istanhul, is expected to start operating in 1987. Ostensibly, Mr Turgut Ozal, the Turkish Prime Minister,

nevertheless be watching for strings that might be attached to any Soviet package. It is widely believed that Mr Tikhonov will try to persuade Mr Ozal to reverse controversial legislation, introduced last autumn, which restricts sales

than \$50m a year each.

The move upset the Eastern bloc. They object to being prevented from dealing with companies they bave come to know and trust and they complain about baving been singled out for special treatment by a are able to sell their goods through the big export groups but they are often reluctant to hand over details of business out for special treatment by a country that claims to be devoted to liberalising trade. Because the large export companies are less experienced in importing, they also see it

as a barrier to their own exports — a concern that appears to bave been proved by this year's figures which show East bloc exports forthe first eight months at \$489.3m against \$302m for the whole of 1983. In the light of a slump in Turkish exports to the Soviet bloc that followed the ending of clearing arrangements (after which all trade was to be transacted in hard currency), Ankara's intention was to im-prove the balance of trade which last year ran at \$557m in

wants to generate more trade with the Eastern bloc. He will nevertheless be watching for Eastern Europe's favour. The Government felt that the big export companies would have a better chance of achieving this.

Naturally enough, the small tumn, which restricts sales companies argue that they Comecon countries to about understand their traditional 20 groups which export more market better. These companies

tually cut them out of the market altogether. In some quarters, however, a more alpister interpretation has more anister interpretation has been put on this reticence. Many believe that the small companies had "private arrangements" or "hidden business" with their East European connec-One businessman whose ex-

contacts to the large concerns for fear that they will even

perience behind the Iron Curtain spans almost 30 years, bas long been suspicious about the nature of some of the trade carried out by small business-men. He recalls many instances of Russlan companies, for example, preferring to deal with a specific Turkish business, despite lower bids from com-

Exchanges

No-one knows for certain what sort of exchanges took place but they do know that, after the military takeover in 1980, 5m small arms—rifles and pistols mainly—along with all the ammunition to go with them,

were discovered and they were not made in Turkey. The wild Black Sea coast and long border with the Soviet Union make smuggling particu-

larly difficult to control Smuggling possibilities aside.
Mr Leo Caouki, director of
Egemetal, a company that is atill in business with Romanla Poland, Czechoslovakia and the Soviet Union, sees the regulations as a method of preventing that they cannot in the end

"We started trading with Romania in 1981. At the time, seevral other mining companies signed contracts which they then used as a bargaining chip to obtain export credits," he says. "Under the present system, the trading is more

organised." Mr Caouki admits, however, that the legislation is unfair. While some companies are trying to merge to meet the \$50m mark, have been completely

wiped out. Some hig export groups are still reporting resistance by would-be Come-on customers to deal with them but, overall, It is too early to tell whether the policy is having the desired effect.

PROFILE: RAM DIS TICARET

BY DAVID BARCHARD

Cinderella starts to have a ball

Turkish industry, Mr Vehbi Koc, visited Japan in the late

its life, the company was a relative Cinderella in the Koc Group, which has led the way in setting up new industries In Turkey oriented to the national market, By 1980, the Ram Dis Ticaret was still only doing a total of \$65m worth of export-

star performers of the Koc

The company is still quite small. It currently has a staff of 200 people, though this is expected to rise to 250 next year. As with other Turkish in Turkey and we get no export trading houses, the accent is insurance."

Ram Dls Ticaret's managing to gross exports of about \$230m director is a relative Methuselah in 1984 and to make net profits

Nearly 60 per cent of Ram Dis Ticaret's business is done with the Middle Eastern markets, which mushroomed for Turkey after 1930, replacing a previous emphasis on textile sales to Europe and North

America. In 1979 Ram set up an office sing a year.

Since then, however, the volume of its business has increased sharply and Ram Dis Egypt and is developing links with Syria and Jordan. In the U.S., another subsidiary, moved into Iraq, Algeria and Egypt and is developing links with Syria and Jordan. In the U.S., another subsidiary, Ramerica, has had an office

since last September.
"Our higgest problems are financial," says Mr Uluer.
"Rates for credit are very higb

Koc, visited Japan in the late 1960s, among other things, he was atruck by the trading spouses of that country. The result was Ram Dis Ticaret A.5. set up in 1970.

We like to keep the of over TL 1bn (\$2.5m). Among its exports are fresh and frozen our staff," says Mr Zlya Uluer, meat, textiles, tractors and deputy managing director, "The average age shouldn't be more the construction materials. The days when Ram Dis Ticaret simply meat, textiles, tractors and other vehicles, white goods, and when Ram Dis Ticaret simply sold goods made by Koc are long over. This year the firm is selling the products of more than 250 Turkish companies outside the group.

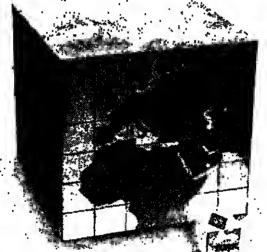
country goods this year, but I expect it to rise substantially in 1985,"

Along with 19 nther companies, whose reports top the \$50m a year mark, Ram Dis Ticaret enjoys the right to import from countries with "nationalised foreign trading systems" — mostly those in the East bloc. "It may look a bit unjust" says Mr Uluer "but it has encouraged some companies to boost their exports so as to get above \$50m

Ram Dis Ticaret does rela-Mr Uluer identifies trading tively little importing husiness of goods from second countries at present—only about \$10m a sold about \$10m of second Uluer is confident that the 1985 figure will be much higher,

As a source of hard currency 1985," for the Koc Group, Ram Dis Because of the cost of financ- Ticaret's role seems certain to Because of the cost of financing Inside Turkey, Ram Dis Ticaret, and other firms like it, try to borrow money abroad when possible. "The subsidised Interest rate for exporters is about 65 to 70 per cent," says Mr Uluer. "There are very few Items you can make such a Ticaret's role seems certain to grow. Its appearance near the top of the league of Turkish trading houses looks like a sign that the major industrial groups in Turkey are sbifting their sights to world markets in a way which would not have seemed possible before 1980.

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Moves to cut

back the

state's role

not able to stop the setting up of a state motor

not able to stop the setting up if a state motor company. Tumosan, in 1981. Furthermore, bankruptcles in the private sector where companies have been saved by public sector banks have combined with these new state companies to extend the weight and role of the private sector since 1880.

the weight and role of the private sector since 1980.

The Prime Minister may be determined to cut back the role of the public sector—which Turkish industrialists often describe as a "cancer" but reforms will take years. If not generations to bear fruit. The accumulative losses of the SEEs greatly contribute to Turkey's endemin inflation. With a few exceptions, the SEEs are poorly managed, overstaffed

are poorly managed, overstaffed and unprofitable.

How they can be dressed up to appeal to would-be investors, especially at a time when interest rates are around 40 per

interest rates are around 40 per cent, is a comundrum that no officials can really answer. Government bonds offer yields of ahout 50 per cent, tax free. What complicates matters further is that the frontier between private and public sector is impossible to draw with any degree of precision. Hybrid organisations abound: the motor corporation Tofas has the state supply agency alongside Koc, a major privete group and Flat among its shareholders. Others have two shareholders only, but overall the figures are very con-

overall the figures are very con-

fusing.
SEEs are attached to 12
different ministries and 30
supervisory organisations.
There are 111 wholly-owned
state bodies and 56 dependent

ventures.
Set up in the 1930s and 1940s and contributed greatly to laying a modern industrial basis in Turkey, at a time when water and electricity outside the cities did not exist, they ected as a powerful force

or change. Their initial purpose, how

ever, has long since gone. The result today is a sprawi-

ing giant where rates of pro-ductivity and salaries are often low. Coal miners dig 500 tons

of coal a year—a record lowi But successive governments

wish to keep the price of coal down never ellowed the mines

down never ellowed the mines to be modernised.

The Covernment edicted a new statute for the SEEs 18 months ago, responding to pressure from the World Bank. The Government bas, bowever, made its views felt strongly.

It has successfully objected to Zirat Bankst holding onto

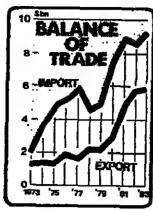
Initial aims

Political relationship remains uneasy

EEC: the hard way ahead DAVID BARCHARD

THIS MONTH the 20th anniversary of the Treaty of Ankara which set up the Association Agreement between Turkey and the European Community is being celebrated in muted tones. Despite the Turkish decision in October to purchase the European A-310 Airbus, the political relationship between Turkey and Western Europe is

Economically, bowever, the story is a bit different. Turkey's imports from the Community have held steady at around 28 per cent of the total during the cent of the national total, stand-



have held steady at around 28 cent and make up around 40 per per cent of the total during the past four years but the percentage of Turkish exports going to the European Community which was falling in the Eastern neighbours are growing late 1970s and early 1980s is the EEC have risen by 35 per cent and make up around 40 per cent of the national total, standard first nine months of the year. Turkey's exports to its Middle munity which was falling in the Eastern neighbours are growing late 1970s and early 1980s is



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DAVID TONGE

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Arguments about textile restrictions have faded, though there is the making of a new trade row over agricultural exports such as sultanas where Greece is pressing for a minimum import price set high enough to keep out many tradi-tional Turkish exporters to The fundamental problem

goes much deeper. It is hasically that Turkey and Europe have still not made their minds up about each other and the institutions linking them—such as the Association Agreement—were constructed without much forethought.

Originally designed to take Turkey into a customs union with the Community by 1995, the Association Agreement bas not stood the test of time. Turkey has been unable to maintain its schedule of tariff reductions sluce 1977. Recently the question of resuming the programme was discussed by the Government and it is possible that there will be some gestures in this direction in the

future. Equally, the Community is unable to maintain its pledge to allow the free migration of Turkish labour throughout its member states by 1986. Not only have the doors heen effeconly have the doors neen exec-tively closed to Turkish labour for a decade, but in West Germany repatriation has become a major objective.

Human rights

Since the military Intervention of 1980, the ministerial Turkey-EEC Joint Association Turkey-EEC Joint Association
Council and its parliamentary
counterpart have not met.
Turkey has pressed for these to
resume—and has moved to
select its own delegates for the
Parlimentary Council—but so
far bas had to be content with
meetings at official level. From the Community's side,

human rights Issues are seen as a major sticking point. A as a major sticking point. A number of controversial trials have ensured that \$530m nf economic ald, due under the Fourth Financial Protocol, has been hlocked since 198t. The Turks point out that the hlock was originally a protest at the gaoling of the former Prime Minister, Mr Bulent Ecevit, who has long since been set free. number of controversial trials have ensured that \$530m nf economic ald, due under the Fourth Financial Protocol, has been hlocked since 198t. The Turks point out that the hlock was originally a protest at the gaoling of the former Prime Minister, Mr Bulent Ecevit, who has long since been set free.

Equally problematic is the question of Turkish entry to the slight.

And his interest in Europe is try's land area is exactly half that of the utd Europe of the Outside Turkey it is generative to be of the order of 65m to 70m by the end of the century would be a diplomatic disaster.

There would be the likelihood of one veto, perhaps two, says are currently under \$1,000, the economic and social implications of Turkish membership would not be able to do much, would be hair-raising unless the relationship was seen as a

Progress in telecoms

DAVID BARCHARD

WITH ANY luck, 1985 will be

a year in which subscribers to

system begin to reap some of

the rewards of hard work main-

tained during tha past three

A neglected aspect of infra-

structure during the three decades before 1980—perhaps simply because local pressure

groups in Turkey do not lobby for telephones and telexes in

the way that they do for new

roads and industry—telecom-munications are now being

Mr Servit Bilgi has been at the bead of the PTT since 1980.

He is a retired general and a

man spoken of among younger engineers with universal

respect as a "technological

In May this year, the PTT

for 3.4 million digital exchange

in a joint venture with Teletas

laying is impractical, and 3.5m

relephone sets.

placed a \$320m order with ITT acribers.

lines, with 500,000 lines being lack of investments in the past produced annually in Istanbul and by some irrationalities

PTT's subsidiary. There are electronics engineer. "But if also to be wireless telephones you look at what the present for Turkey's villages, many of head of the PTT is doing, you which are in areas where line will see that it is really the

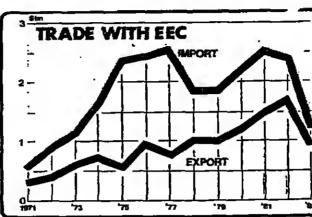
given sharp emphasis.

engineers with

telecommunications



Shut out of Europe? Turks quene for visas outside Western embassies



Hard work starts to pay off

recuves are

to make an early epplication for full membership of the EEC. full membership of the EEC.
That was prevented by the
subsequent spell of military
rule, but Mr Ozal's declared
intentions are hard to fathom.
He bas said that there might
be a "surprise application" at
any time — but some Western
diplomats believe that the premier's beart really hies in closer relations with the United States and the Islamic World, and his interest in Europe is

during the same period and that of telex messages to the

rest of the world bas more or less doubled. To spread the load, the PTT has introduced

The telephone system has a similar story and there is less

likelihood of excess demand being met in the near future. Though the number of telephone exchanges rose by 18 per cent to 3.896 in the period since 1980, only about 6 per cent of these are sutematic exchanges.

these are automatic exchanges.

per 1,000 people in Turkey, a rate far lower than that of the

rest of Europe-1.5m people are waiting for a telephone-

and when it does come the new

phone will be expensive. The waiting list is, in fact, roughly

as long as the number of exist-ing telephone mainline sub-

"The PTT is handicapped by

then," explains a young Turkish

most sensible way to tackle the situation. In a few years, things should be much better."

Under new management the

Meanwhile demand still should be much better."

The number of telex subscribers, for example, grew by since 1980, but at the end of the since 1980, but at the end of the since 1980, but at the end of the since 1980, but at the end of the since 1980, but at the end of the since 1980, but at the end of the since 1980, but at the end of the since 1980, but at the end of the since 1980, but at the end of the since 1980, but at the end of the since 1980, and the since 1980, but at the end of the since 1980, and the since 1980, but at the end of the since 1980, and the since 1980, but at the end of the since 1980, and the since 1980, and the since 1980, but at the end of the since 1980, and the since 19

the period there were 8,471 dialling facilities in all major changed as new exchanges are people on the walting list, com- tourist centres and last year installed—and where telephone

There are only 47 telephones

guichet telex services.

Gommunity. In 1980, the Gov-ernment declared its intention Inside Turkey, there is as yet little awareness of the pro-found consequences for the Community of the Portuguese and Spanish enlargement. Tur-key does not seem to have stepped up its links with either country to ensure that potential clashes of interest with them after they join the Community are minimised. The size of Turkey would be

a major problem in any membership talks. The coun-try's land area is exactly half

telecommunications master plan announced in 1983. This en-

visaged increasing the number

of telephone subscribers from

the present 1.6m to 7.2m over

Mainline density was to rise

to 122 per cent and virtually all telephone subscribers would

be connected to automatic lines—at present about 38 per cent of subscribers are linked to extensions or PBX lines. By the

end of 1993, anyone who wants

a telephone in Turkey should

be able to have one without

In August 1983, the PTT

signed an agreement with Netas, a joint venture of the PTT and Northern Telecom of

Canada, to start making elec-tronic digital telephone ex-changes. The present analog transmission systems and elec-

tromechanical crossbar switch-

The PTT is developing a rural electronic telephone exchange

ing exchanges will be gradually replaced by a digital network.

network with e total capacity of 3.000 lines to meet the needs of

the countryside—Yeni Foca and Bodrum on the Aegean, and the

towns of Pasinler and Kemal-

pasa in the east, were selected for the first four rural elec-

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the decade until 1993.

purely formal and political arrangement—something which, despite the concessions earlier enlargements have forced on

enlargements have forced on the Gommunity, is regarded as unthinkable in Brussels.

From the U.S., however, there is some discreet pressure for Europe not only to mend its disagreements with Turkey, hut also to consider early accession. Indeed Turkey's membership of Nato is probably the chief Indeed Turkey's membership of Nato is probably the chief (though never publicly admitted) reason why the country figures at all in the Community's long-term thinking about its own future.

The search for ways ni improving Turkey's relationship with the Community tends to focus on the reactivation of the Association Agreement. Steps along the way could be the resumption of the Special Aid Programme of 1980, the signing of the Fourth Financial Protects of the terrative

Protocol, and the tentative resumption of parliamentary links.
On the last point there is a snag that while the largest two opposition parties are unrepresented in the Turkish parliament, it is bard to get a slice of centre and left opinion in the European Parliament to accept the parliamentary situ-

There may be other ways forward which involve less

controversy.

Some Community officials would like to see more ective Turkish/EEC co-operation in new fields such as research and development, standards, tech nical barriers, trades union and employers bodies. "Turkey

lts two plants in Istanbul making cable and switchboard

introduction of new digital telex

A major step forward should

come in the second half of 1985 when Siemens installs an initial

four major cities of Istanbul,

Ankara, Izmir and Adana.

switchgear, telephor

transmission.

The State Economic **Enterprises** FRANCIS GHILES

THE UNTHINKABLE is happening in Turkey: earlier this month, two aeries of income sharing certificates were put on sale, through Is Bankasi, which are expected to raise TL10bm (£27.70m). The Bosphorus Bridge, built 10 years ago is being put on sale and senior Turkish officials are not shy to course More Margaret Thatcher's quote Mrs Margaret Thatcher's policy of privatising parts of British state industries. The Bosphorus Bridge is the

first of a string of candidates— or victims as some Turkish par-ties see It—which the govern-ment of Mr Turgut Ozal intends ment of Mr Turgut Ozal Intends to sell to the public in coming years, in an effort to cut back the role of the state, whose state economic anterprises (SEE)account for 46 per cent of Turkey's manufacturing and

or lirkeys maintacturing and services nutput.

The next candidate for sale is THY, the national airline company, Turk Hava Yollari. company, Turk Hava Yohari.
Ports, dams and power stations
are expected to follow.

The Bosphorus Bridge
income sharing certificates will
offer the investor a return of
18 per cent over three years or
16 per cent over five, depending
on whether he buys series A or
R. Each certificate has a face

B. Each certificate has a face value of L50,000. With a gross revenue of L9-

Liobn this year and a projected revenue of Li2bn next year, the Bosphorus Bridge looks a reasonably attractive proposal. Its managers will from now have the power to fix the toll them-selves. Success should greet this operation. THY is e more delicate case.

It will not be split into two com-panies as many observers first helieved and foreigners, when THY is put on sale, will be allowed to purchase shares. The Bosphorus Bridge shares were oversubscribed when they were put on sale on December 3,

Mr Vahit Erdem, who is in charge of the privatisation programe, expects a foreign bank or consultant to belp him out—Arthur Anderson, Chase Manhatten and Lazard Freres have already expressed interest. The offer of THY shares is not expected until later next year. Meanwhile, the proceeds from such sales will be channelled by Mr Erdem'a office—called the pared with 8,200 at the begin-ning. New telex lines, sufficient to eliminate the waiting list, were planned to come into service in 1984, but this has

the PTT purchased a number of mobile telephone centres which are often ont of date. Since enable tourists on the southern 1983 however, subscriber in-coast to make international formation services in Ankara and Izmir have been computer-

service in 1984, but this has calls easily and relatively and Izmir have been computer-not yet happened. cheaply. and relatively and Izmir have been computer-not yet happened. cheaply. ised and numbers can be The volume of internal telex. Longer term investment per-learned within seconds. Mr Erdem's office—called the several successful companies in Directorate of Mass Housing the now bankrupt Kozanogty and Public Partnership Admini-Cavusogly Group and can point stration Fund into mass bousing projects. Mr Erdem point out that the name "income sharing certificates" has been chosen so exchanges, is also handling an order from the PTT to its as not to cause offence to potential buyers who are strict muslims: the word and indeed the practice of interest is German parent company for the exchanges suitable for data strictly banned by the Koran.

800 telex machines—the first of their kind in Turkey—in the

In short, Turkey's hid to improve its telecommunications services looks like taking time, SEEs are Turkey's version of UFOs: undercapitalised, run by a floating management and but will start producing results steadily over the next half decade. It has also made the country a rapidly expanding grossly overstaffed. Turks and foreigners alike have few kind market for the major world telecommunications companies. words for these monsters whose number has risen from 27 to 34

PROFILE: YUSUF BOZKURT OZAL

Interest

The hurdles ahead, however, are truly formidable — most SEEs are famed for their inefficiency and size of debt—a drain on the country's Treasury which is so great that it probably cancels out much of the benefits of Mr Ozals cost cutting exercises so far.

By DAVID BARCHARD

clear-minded

UNTIL EARLY this year, the Turkish public was accustomed to the idea of only tio Ozal brothers. One was Mr Korkut Ozal, who had been a leading political figure in the late 1970s in the National Salvation Party and today is beading e number of husiness ventures, including Turkey's first essay in Islamic

Banking.
The second brother of course is the present Prime Minister, Mr Turgut Ozal. However the brother, whom

the prime minister's mother is fond of telling journalists is her "cleverest" son, Mr Yusuf Bozkurt Ozal, 44, only surfaced with the Turkish public in April this year when bls elder brother appointed bim bead of the State Planning Organisa-The Headship of the SPO is

a key appointment. Mr Turgut Ozal himself held the position twice, in 1970 and again in 1979 on both occasions using the position to devise atrategies for Turkey's economic performance over the next few years.

The choice of his younger hrother for the post provoked comments that the premier is running Turkey like a Turkish Industrial corporation in which all tha top jobs tend to be kept inside the family.

In fact the junior Mr Ozal's background—as an economic analyst for the International

Finance Corporation lo Washingtoo-more than qualifies him for the position. He has used the months since then to assert himself at key meeting with



Mr Yusuf Borkurt Ozal: well-qualified to head the State Planning Organisation

todustrialists as a clear-minded thinker in his own right.

During the summer the SPO worked overtime to produce Turkey's first five-year plan since 1979-a document which was much sborter than its pre-decessors, confined essentially to mapping out goals and strategies.

In Mr Ozal's background, the ehief qualities both of his family and the technocrats whom his elder brother has promoted overlap. Like the rest of the family, Mr Ozal is a atocky, swarthy son of his nativa Malatya. He is a devout Muslim who in restaurants is careful

drinks alcohol.
On the other hand his sides are subject to no restrictions on their personal behaviour, e sign of the famed Ozal toler-

Like many of the top Ozal officials, Mr Ozal was educated in Britain and knows many of his colleagues from that time. He did A-levels at a London polytechnic before moving on to atudy electronic engineering at the University of Liverpool and take a Ph.D. in London in 1968. Under his elder brother be spent several years at the SPO, and later in the private sector before moving to Washington and use IFC in 1879 until his recall earlier this year.

One of Mr Ozal's tasks will ha to build up the SPO to the eminence it enjoyed a decade ago. Political in-fighting during the 107% has also build up the sport of the second control of the sport of the second control o the 1970s has depleted its ranks of top-level economic experts forking on individual sectors. A second and less definable goal is probably to turn the SPO-originally set up along dirigists and etatist lines—into a reliable instrument for charting the growth of the Turkish economy in the free market era.

It is too early to say whetrer the latest Ozal on the ecene in Turkey has long-term ambitions of his own. Since his return to the country, he has kept a low profile in the national on the other hand in a

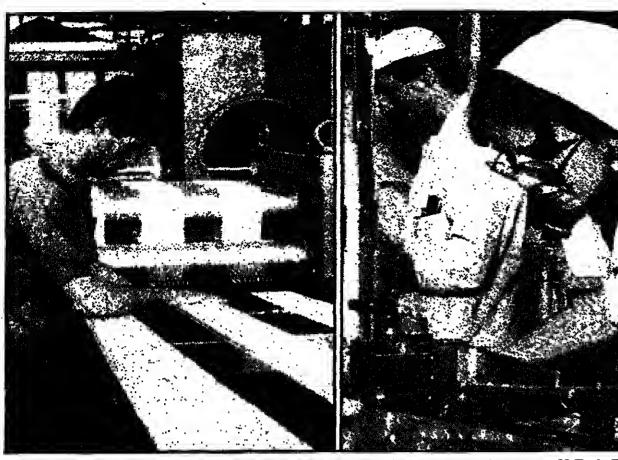
country where family ties are all important he now definitely ranks as a potential successor to avoid eating pork and never some day to his older brother.

to Zirat Bankasi bolding onto several successful companies in

to the thriving military elec-tronics Aselsan company, though the latter is by Turkish standards very high capitalised. General Dynamics & Tusas the state aircraft corporation will build F16 engines together and that will no doubt be a successful venture. Tehel the state alcohol and

cigarette monopoly bas failed to stop foreign cigarette imports and joint ventures to make them in Turkey and some joint ventures between SEEs and foreign manufacturers such as MAN and Daimler Benz appear to be working well. The government has thus not

been totally unsuccessful but the road ahead is an arduous one. Reducing the deficit of the SEEs and making them more efficient will inevitably mean shedding labour and tight financial man-agement. Both will hurt.



Aspects of Turkish industry: (left), part of a 20-tons-a-day staple fibre line, built by Davy McKee's Frankfurt subsidiary, Zimmer, for Filament S.A. in the town of Bursa. In the last five years, Davy McKee has built eleven fibre plants in the town for various clients. Right: pharmaceutical units being checked at Pfizer's factory at Ortaköy. The plant produces 70,000-75,000 units of Proupen a day

Pushing ahead with geothermal station despite protests

Energy STEPHANIE GRAY

FURKEY, WHOSE neighbours have rich oil fields, has to import all but about 15 per cent of the crude oil it uses. The cost to the halance of payments is beavy, with crude oil accounting for about 40 per cent of

all imports.

Its own production is limited to about 2.5 tons a year, the bulk of it from Shell, which has been operating in the country for 60 years, and from TPAO,

the state oil company. Many of Turkey's oilfields are well pasta their prime, bowever, and a concerted effort bas been made to increase western oil

This drive bas been supopried by the Petroleum Law of March 1983 which allows foreign partners in production sharing ven-tures to export 35 per cent of onshore and 45 per cent of offshore nutput. It also provides a ceiling nn taxes of 55 per cent of corporate profits and a 124

per cent royalty. As a result, Amoco has taken a farm-out agreement in the south-east Hakkari reginn. The Swedisb company Salen is drill-ing off Iskanderun. Mobil and Shell have started exploration again and Esso and Atlantic

again and Esso and Atlante Richfield are both taking a closer lnok at the prospects. Huffco of the U.S. bas been the most active, spending \$45m in Of the fnreign companies, Turkey slace it slarted aperat-ing there in 1991. It has drilled two wells this year, neither uf which bave produced commercial bydrocarbons, and is in the process of drilling a third.

TPAO is drilling 47 wells this year concentrating on the Gomyear concentrating on the com-berlitas area where a field dis-covered last year is producing 2,500 barrels a day from four Catalagzl, using a coal mixture,

In spite of all the new activity, It is far from certain that ex-plorotion will yield serious cycyle steam/gas plant is results. Fractured formations in plane west controversial prothe south-east where the prospecting is concentrated, is be-lieved by some experts to be to reveal anything

more than a series of small

fields.
At present, the foreign companies are taking great interest in a secondary recovery project at Bati Raman, the country's biggest oilfield, where primary recovery is expected to yield 1.8bn barrels, only 1.5 per cent

of the fields.

The Wnrld Bank has put up \$62m for a carbon dioxide Injection programmes, which, by increasing pressure and fluidily, is expected to ensure recovery of a further 15-20 per cent.

Overall, though, the picture for natural gasis more encouraging. Reserves in Thrace are estimated at 12.8bn cubic metres and there are plans to build gas turbines which could produce enough electricity to replare the about the product 1.8bn kilowatt bours Turkey buys each year from the Soviet Union and Bulgaria.

A Soviet gas pipeline through Bulgaria to Istanbul, due to be in nperation by 1987, is ex-pected to connect with feeder lines from the Thrace fields.

Nuclear options aside, however, Turkey over the long term will have to look mainly to lts thermal and bydroelectric generatting potential in meet the 160bn kwh demand fnrecast for the year 2000.

Thermal power

In the field of thermal power generation, one long-delayed advance in 1983 was the com-missioning five and a half years late, of the first of four 350 Mw units under construction at the Afsin - Elbistan lignite - fired

station.

A further 1,470 Mw generating capacity will become available when seven lighte-fuelled power plants at Mugla are com-pleted, while four units in central Anatolia will provide 660 Mw with additional power coming from eight smaller plants, of Polish design, at various sites around the

is also due to start up in 1986. and a four-by-100 Mw combined

The most controversial proiect at the moment is the Government's plan to bulld a geothermal power station in



Mr Cemal Boyukbas, Energy

The high sulphur contest of liguite causes appalling pollu-

tion as evidence, especially in Ankara and the protest from wealthy boliday bome owners and villagers bas been unprecedented.

Nevertheless, Mr Cemal Buyukbas, the Energy Minister, who believes that tourism and environmental issues are a luxury for Turkey, is pledged to press on with the project. He has even claimed that marine life will be enhanced, presumably as a result of the warm water the plant will emit.

The Government has secured Sibn in foreign credits towards the cost of its \$2.4bn thermal power plant construction programme but the plaots will require a four-fold increase in lignite production from the present 20m tonnes a year, which present mining projects

will nnly double. One of the largest foreign credit packages arranged for the public sector this year is a \$217m loan for the purchase of U.S. equipment for four lignite

cent to 3.8m tonnes in 1983. If oil exploration is a bit like playing roulette in Las Vegas and lignite production does little to fire the imagination. the Ataturk hydro dam on the Euphrates is the stuff that Turkish dreams are made of,

It is one of 13 state hydro-electric plants either under construction or planned with an eventual output of fl.071 Mw.

While its significance has mainly to do with irrigation the scheme is expected to double agricultural output—it will produce 2,400Mw.

The \$2hn dam is the country's important exercise in public works. There is some scepticism about how quickly the project will be completed but the government still expects the first 300Mw generator in 1991, with the other seven fol-

one of Turkey's most beautiful spots, at Gokova Bay, close to lignite reserves.

The award of the contract to a group of three small Turkish companies, led by Palet Insaat of Ictankey. eyebrows. No one bas openly challenged the winners expertise but some observers wonder whether they have the poltical clout to keep finance flowing if the ecocomy runs

Difficult issues

The Ataturk dam bas raised some difficult diplomatic issues with Iraq and Syria which rely on the Euphrates for their food. Turkey has assured Isaq nf a metres a second, but it is un-clear whether the assurance has been accepted by either country.

Upstream of the Ataturk site, the Keban dam, which started up in 1974, has been more than doubled in capacity to 1.360Mw. There are reports from the east, however, that the dam has been leaking and power supply bas been rotated among the nearby plants. plants.

The Karakaya dam, delayed for three years in the late 1970s because of foreign exchange shortages, is expected to be com

public sector this year is a \$217m loan for the purchase of U.S. equipment for four lignite mlnes.

Prospects for hard coal production look even less encouraging. The workforce has doubled fothe past 10 years but output the plants to realise the full state of the production look even less encouraging. The workforce has doubled for the past 10 years but output the plants to realise the full state of the product of the produ iothe past 10 years but output such plants to realise the fu since 1976 has fallen by 40 per potential of its many rivers.

Letters of Credit Documentary Collections Foreign Trade Financing

The building of Turkey's first nuclear reactor

Stiff new terms shock bidders

TURKEYS FIRST ever nuclear reactor, to be built at Akkuyu on the Mediterranean coast, is something of a bad joke in Ankara, certainly among officials of Kraftwerke Union of West Germaoy and Atomic Energy of Canada, the two main companies bldding for the

Both companies have been Both companies have been negouating with Ankara for the last 18 months. Westinghouse and several other companies rejoined the race in September when Mr Turgut Ozal, the Prime Minister, issued a completely different set of rules, despite letters of Intent baving been sent to KWU, AECL and General Electric of the U.S. (which dropped out carlier this year).

year).
Mr Ozal's stiff new terms
shocked the bidders. They had been sending delegates in every two weeks to lobby their cause. Both had come up with export credit offers of between \$500m

Suddenly, the game changed. The winning group is now required to shoulder all the financing—about \$1.5bn—and to operate the plant for 15 years hefore handing it over to the Government.

The Government's determing—the size of two small reactors would favour to begin with, the Canadlan bid with their classical beavy water variety one large one would favour to the State of the size of the size of two small reactors would favour the contemplated, two at Akkuyur one large one would favour the size of two small reactors would favour the contemplated, two at Akkuyur one large one would favour the contemplated, two at Akkuyur one large one would favour the contemplated the contemplated to shoulder all the contemplated, two at Akkuyur one large one would favour the contemplated to shoulder all the contemplated to shoulder all the contemplated to shoulder all the contemplated to shoulder all the contemplated to shoulder all the contemplated to shoulder all the contemplated to shoulder all the contemplated to shoulder all the contemplated to shoulder all the contemplated to should the contemplated the contemplated the contemplated the contemplated the contemplated the contemplated the contemplated the contemplated the contemplated the contemplated the contemplated the contemplated

The two main players began The two main players began to have second thoughts about Turkey, suspecting that Ankara was citber stalling unecessarily or thal it might have raised the stakes impossibly high deliberately, having decided after all that the country could not

afford in go nuclear. They insisted that theirs was no longer a buyer's market. World demand is picking up, they claimed and Turkey was not the only potential client

Nevertheless, the resubmitted proposals and, since the dead-Government's decision. Having the Turks want one 600 Mw expected a deal to be signed last June, they may not the treatment of the size of last June, they may now have large onc. A choice of one or

bas led one Islanbul lobbyist to allege that one company's proallege that one company's proposals may bave been disclosed to the other group
involved and that a modified
proposal might be agreed after
the deadline. The practice, be
says, is both unethical and
against procedures set nut for

Determination

Still, as one diplomat put it, the procedure is "probably the best feasibility study Turkey could hope to have."

months. Indeed, to begin with, there nuclear contracts were contemplated, two at Akkuyu and one at Sinop on the Black KWU's pressurised water re-

What is clear, though, is that ation to get the best deal possible on the one remaining plant to increase at the present rate. to increase at the present rate, Turkey wil lneed to produce at least 160bn kilowatt bours a year by the eod of the century. Last year production was 29bi

> argue that matters of nationa argue that matters of national security are at stake in view of Turkey's imports from the Soviet Union and Bulgaria of about 1.8bn kwb a year.

> The Greeks. on the other band, are keeping a wary eye on Turkish plans. Although the Turks are signatories to International Atomic Energy Authority safeguards, Athens is bound to raise objections as a matter of principle

Stephanie Gray



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Balance is still in favour of employers

Trade Unions

FRANCIS GHILES

TWO MINOR changes bave been mede in the rules which, since the militery takeover in 1980. have governed trades unions and employers:

Since October 31 the unions no looger bave to seek permisslop from the martial law authorities before starting a strike; and, second, the employers no longer need official permission if they want to lay off workers. Collective bargaining was officially reinstituted in December 1983 though it did not resume until May 1984

These and other changesnot to mention the first atrikes since 1980—bear witness to some significant changes in some significant changes in Turkey's political life during the past 12 mooths. They do not however, alter the fect that the balance between worker and employer which tilted so radically in favour of the latter after the 1980 coup still makes unlon activities very difficult to pursue

The trial of the Left-wing trade union Disk continues with no end in sight: all the defendants were, however, released from prison in the middle September after four years in jail during which their

New legislation

International labour organisstions bave maintained their interest in and criticism of official policies on labour in Turkey; the conditions under which the Disk trial is carried out, the very restrictive pro-visions of the new labour legis-lation and the maintaining of martial law in many provincea, all these ere targets for criti-

International Labour Organisation set two missions to Turkey, the International Confederation of Free Trade Unions one—the latter playing e very active role, notably in the support it provides for its Turkish affiliate. Turk-Is, the moderate confederation under whose umbrella most union activity was concentrated until this year, Turk-Is represents 82 per cent

of union members, retaining the dominant position in the country's trade union movement it has since it was founded in



Mr Sevket Yilmaz (standing left), President of Turk Is, bas made his peace with the ICFTU, but coming to terms with Mr Halit Narin (right), President of the Employers' Confederat inn. may be less easy

the Right-wing netionalist the statistics, workers confederation Misk, Statistics is which was closed after the 1980 coup and was allowed to resume activities last May, also

Thia year will bave been marked, above all else, by the return to collective bargaining: the delay between the reinstituting of such bargaining and its actual resumption was caused by the confusion and delay in issuing authorized issuing authorisations to bargain. The 1983 law does not set

any numerical criteria for the establishment of a union but the collective bargaining law requires that to be allowed to negotiate an agreement, a union must prove that it has et least 10 per cent of the workers on the shop floor of a branch and at least 50 per cent of all the workers in the workplace. Statistics issued by the Ministry of Labour constitute the basis from which decisions are made and they are issued every six

The first statistics issued in February suggested that 55.2 per cent of the 2.3m employees eligible belonged to one of 91 unions, with Turk-Is in a domimant position.

aining.

appealed, and Ministry officials whole exercise being co-ording gaining began last October in Two independent unions and acknowledged "inaccuracies" in ated by the Public Sector, the Tuzla area of Istanbul, in the

Statistics issued in July suggested that 56 per cent of all workers in industry were affiliated to a union. Unions today claim that the aituation is still chaotic where bergain-Ing eligibility is concerned and that long delays are still being experienced in the resumption of collective bargaining. The president of Turk-Is, Mr Sevket Yilmaz, does not mince his words and is not shy of proclaiming that the road ahead will be a difficult one.

Major challenge

The resumption of collective bargaining represented e major challenge to the Ozal administration, Earlier In the year, the Supreme Administration Board, the tripartite government-dominated body which since 1980 had decided the terms of labour contracts, continued to decide wage increases for 1984 for workers whose contracts do not expire until 1985,

They were granted 25 per cent plus Turkish Lira 2,000, certainly not enough to main-tain their purchasing power in the year during which inflation will have reached about 50 per cent. The government's strategy to hold down wage increases was to get the public It has since it was founded in 1952. However, the religious An outcry of protest greeted strategy to hold down wage these statistics as Turk-is and increases was to get the public sector to set the example: union members displayed much claimed their membership activity in the rnn-up to the resumption of collective bargaining.

An outcry of protest greeted strategy to hold down wage increases was to get the public sector to set the example: settlements of between 25 and greatly exceeded that shown by official figures. Many unions many state companies; the appealed and Ministry officials whole exercise being co-ordinated the settlements of hold down wage increases was to get the public sector to set the example: settlements of between 25 and 35 per cent have been made in many state companies; the appealed and Ministry officials whole exercise being co-ordinated the settlements of between 25 and 35 per cent have been made in many state companies; the appealed and Ministry officials whole exercise being co-ordinated the settlements of between 25 and 35 per cent have been made in many state companies; the appealed and Ministry officials whole exercise being co-ordinated the settlements of between 25 and 35 per cent have been made in many state companies; the appealed and Ministry officials whole exercise being co-ordinated the settlements of between 25 and 35 per cent have been made in many state companies.

Co-ordineting Board. In cases where no agreement was reached, the Suprema Arbitration Board which had held sway over all settlements in 1981-83 decided tha terms of the agreement and often banned strikes m that sector as well; the coal and petroleum industries are good examples. The example set by the etate

was expected to pave the way for "moderate" private sector aettlements. Tight money, high interest rates and competition were also expected to dampen employers' "generosity." Nonetheless, settlements in

the private sector have often been around 50 per cent, in soma cases higher. Well-run companies doing good business were often generous and the metal and chemical industrial workers did well. So did the textile unions though the salary hase from which they started was often low.

Agreements often ran for two years, such as that reached with Turk Metal where employees got increases of 64 per cent in 1984 and 35 per cent in 1985; how the workers will react if the Inflation rate reaches 50 per cent next year is an open, but interesting question. In the textile industry the interest for the the increase in wages for the lowest paid works out at 115 per cent over two years.

The first strikes to come in the wake of the collective bar-

tics, from 70,000 to 100,000 between February and July 1984 Turk-Is Dok Gemi-Is shipbuilders union. Widespread strikes have not developed, bowever end are not expected during the winter. Future de-

Official social security figures suggest that Turkey's workforce has witnessed a decline in income of 40 per cent aince 1980. That figure may well be on the high side but wages have slipped. But workers on buildvelopments hinge heavily on government's success in bringing down inflation in 1985.

Most of the criticism coming day. And cheep labour is one of the main carrots tha authorities offer to foreign investors. from international labour orga-nisations is eimed at the trials of Disk and its affiliates—more than 2,000 people are on trial. Morale has, bowever, been boosted by Turk-Is' reinstallation at the International Confederation of Free Trade Unemployment in Turkey is officially estimated at just under 20 per cent, a figure which would be higher if seasonallyunemployed workers were added. The dimensions of the problem were somewhat clouded when the Government modified The auspension was imposed after Mr Sadik Side, its general secretary, became Social Security Minister in September 1980. It was lifted after he was the formula for estimating

ing sites do often receive as little as Turkish Lira 1,000 a

labour surpluses this year. What is beyond doubt is that the standard of living of many Turks has declined since 1980 and that unions are still tied—maybe not hand and foot as after the coup, but nonetheless in a manner which still allows little room for manoeuvre. Turk-Is and radicalises lt. That

Unskilled labour remains seems e most unlikely outcome in the immediete future and few employers express any fear about this.

Meanwhile Turk-Is accuses employers of helping Hak-Is which boasts what many Turks consider to be an extraordinary number of members, over the followed keenly both in Turkey and about remains relations were chaotic before 1980, today they, are slowly coming out of limbo after four years of institutional freezing.

How they develop over the next 12 months will certainly number of members, over the followed keenly both in Turkey and about remains Turkey and abroad: they will provide a aseful yardstick to bow successful or not Mr and increased, at least according to Ministry of Labour statis-

Incentives lead to shipping expansion

Transport STEPHANIE GRAY

Whence on the seo's horizons comes that roar? Can it be Barbarossa, now Coming from lands the rising O blessed ships, from what seas are ye come?

Yahyo KemaL BEFORE 1980, the great ad-

miral Barbarossa was probably turning in his grave at the thought of the decline of Turkish seafaring. That roar of ships had become a whisper, despite Turkey being bounded by the Black Sea, the Mediterranean, the Aegean and the Rossborus

For years, the Turkish flag fleet bad remained fairly constant with the bulk of the vessels controlled by a top beavy state shipping company. The fleet was carrying less than a quarter of the freight passing through Turkish ports.
Generous incentives intro-

duced by the new military government in 1980 changed all that. They set off a private sector buying spree for second-band ships. As a result the fleet has grown to 687 vessels totalling 4m deadwelgbi tons-twice its 1980 size. Last year alone saw growth of some 18.6 per

For one top official, the development has been "the most exciting development in the ntire transport sector."
The expansion was intended

to reduce the foreign exchange outgoings on abipment of national imports and exports, the cumulative drain on re-serves having been put as high as \$1bn. Despite the increase in tonnage under the Turkish flag, though, the foreign vessel share is still high and the Government's target of carrying 60 per cent of local cargoes ia a long way from being realised. As 90 per cent of the country's foreign trade moves by sea, Ankara's anxiety is understand-

Another worry, according to one Isianhul official, is that almost balf of Turkey's ships are more than 15 years old, the limit beyond which they can be excluded from some Middle East ports.

Despite the problems the war in the Gulf has bolstered shipning in much the same way as it the land transport com-

Transit traffic through Turkish ports has increased sharply

and the trsde with Iran and free of charge—payment to be fraq alone is estimated to be generating about \$500m a yearr. From a very low base, invest- brought down to a reasonable route to Iran and Iraq from From a very low hase, invest-ment in the transport sector rose by 40 per cent in the three years to the end of 1983. The strong upsurge in busi-

ness, bowever, imposed severe strains on the industry as emand outstretched capacity. For a time last year, the gilt seemed in danger of being wiped off the gingerbread. Congestion and exhorbitant

warebousing charges et Black Sea and Mediterranean ports forced many smaller trucking companies to ebandon cargoes on the dockside. Complex bureaucratic procedures added to the frustration at ports and southern border crossing points. "Twenty-eight forms had to be filled on the borders," saya Miss Perran Ersu of Zihni, one of Turkey's leading shipping

and transport groups. If the documents were faulty. the drivers feced enormous trouble at their destinctions, especially when confronted with papers in Farsi and Arabic. The Government was forced to take emergency measures to free the anarl-ups. It allowed truckers to remove their cargo

difficulties of operating in Iran and Iraq. For obvious reasons, most of their TIR traffic returns empty. Some drivers, however, have recently atarted using in-flatable tanks for the transport of fuel oll. Truckers still face lengthy

Now that the crisis has been

transport companies can concen-

trate on their more traditional

delays in Baghdad but else where the bottlenecks are mainly caused by seasonal peaks and religious bolldays. Disturbing note

On a more disturbing note,

drivers bave occasionally been asked by the military of both sides to deliver loads of food to the front line. Whether by the goodness of their bearts or prudence, they usually

Despite the difficulties, the boom in transit trade has been more than justified and the pre-

route to Iran and Iraq from \$450m. level and red tape cut to only two or three documents. Europe.

With this in mind, and given that the vast majority of traffic within Turkey is by road, the Government is taking steps to resolved, the country's 648 consolidate the transit routes by making infrastructural improvements outlined in the 1982 Transport Master Plan, covering 10 years and costing an esti-Early this year, agreement

was reached with Iraq for a second bridge across the Khabur river and studies for a rail link bave been commis-sioned. The E-5 highway between Kapikule and Isken-derun via Istanbul and Ankara is being upgraded to e dnal carriageway. Another part of the project involves improving the Syrian and Iraqi borders. The route from Gedere to the Iranian border, by passing Baghdad.

Ankara, is also to be upgraded. Work on the railways gets A long-dreampt of rail tunnel

under the Bosphorus to be connected to the proposed Istanbul metro received U.S.

tunnel will cost an estimated 100 miles off the present route \$550m and related railway and city metro work a further Last year, the British com-

Reinstallation

suspended from his union post,

but after he left the govern-ment, his union voted him back

Disk, meanwhile, is encourag-

ing its former members to join

seems e most unlikely outcome

number of members, over 100,000. Its membership in

1980.was estimated to be 10,000

as general secretary.

pany Freeman Fox won the \$6m design contract for the second Bosphorus Bridge. The existing one—in which shares earlier this month—was design earlier this month — was designed by the company 10 years ago and suffers heavy congestion in peak hours. Both Freeman Fox and Trafalgar pany, are bidding to build the bridge. House, another British com-

It will join the Eastern Trans - European motorway, 8 6,200 - mile project linking Gdansk on the Bakic with the Caspian and the Gulf. One-third of it would be in Turkey, eventually costing more than \$7bn. It would share the Istanbul-Ankara route and then split into two branches, one to Tehran and the other to

nothing like the attention afforded to the road network connected to the proposed and progress on e new and Istanbul metro received U.S. more direct line between backing in February. The Ankara and Istanbul, cutting

BY STEPHANIE GRAY

(\$33.24m). It is now expected to cost more than TL 200bn by the time it is completed around the year 2000. The line is expected to quintuple capacity and eliminate a bottleneck which causes goods tospend up to a month in transit

When work started in 1975, the

line was set to cost TL 12hn

through Turkey.

Apart from transit trade. Turkey needs a modern rail system to serve its expanding industries. But the railways' share of the transport budget continues to lag seriously behind the sum allocated for the highway network, and, in the east of the country, 300 steam locomotives have been brought back into service since the 1973 oil crisis.

Privatisation

Turkey'e air transport, bowever, bas not lacked for ettention, especially since news of the privatisation of the national carrier, Turkish Airlines (THY) in September and the announcement the following month of the purchase of seven Airbus A310-200s.

After some hard loobying by such names as Herr Franz Joseph Strauss and Mr Alexander Haig, the Airbus victory against fierce competition from Boeing was taken in Ankara was tilting back towards Europe and eway from sole reliance on the U.S.

The thaw, however, was short lived. Last month Turkey failed to obtain the necessary con-sensus of Western European governments to take over the presidency of the Council of Europe, an incident that caused a great deal of anger in the

The aircraft will join THY's fleet of 30 aircraft, mostly medium haul DC9s and Boeing 727s which service 26 foreign destinations and 16 internal

Like most important state economic enterprises, Turkish Airlines has been a serious burden on the Treasury. Last year, however, although its internal routes lost TL30m the of nearly twice that amount, mostly on profitable routes to

The Government's alm in privatising THY was to make it more profitable and improve the quality of its service. If privatisation has the desired effect, man yof its users feel that it will not be before time.

PROFILE: MARTI SHIPPING

A case of getting the timing right

FIVE years ago, the partners of Marti Shipping were operating with a borrowed telex and telephones in a small borrowed room near the Galata Bridge on the Bosphorus, They were paying themselves salaries of £10 a

Since then, despite the worldwide shipping slump, they have earned \$100m in foreign exchange for Turkey, ef 40 Daf trucks. As charterers and agents, they handle 000 ahips a year and employ

Next, they plan to enter the tourism Industry; building a \$1.5m five-star hotel on land they have bought on the Mediterranean coast

Their wood-panelied offices on two floors five minutes away from where they started boasts paintings of their small fleet, each ship classically named after one of owners' children. The

phony of long-distance tele-phone calls and the hlast of ship-to-shore radio.

In the nucertain days of 1980, the five bad clearly received the right signals. Two months after they had installed themselves in the borrowed room, they had fixed enough cargo for the unpaid landlord's vessels to be able to lease it. Five months later, they expanded from chartering into agency

After the military takenver, the market, having for years been the almost exclusive preserve of the state, was liberalised.

Budding ship owners were encoureged with cheap central bank credits, freedom from Cuatoms doties and 30 per ceni tax reductions. A school chum of one of the partners, in his role as a bank manager, was prepared to put up 90 per cent of the \$1.5m finance for the company's first purchase—a 2,200 dwt (dead weight tonnage) refrigerated vessei.
"We didn't have a penny,"

says Mr Rifat Karacimseli, the director in charge of the agency and trucking side. We had no guarantees. We were financed by helief."
Their bank manager was lucky-after the nasurge in ship buying, e number others got slightly singed. When the export boom took off in 1981, so did Marti. Its big breakthrough come with

Government contract to transport 110,000 tons of iron ore from Saldanha Bay in South Africa to the Black Sea. There had been some anxious days. "We didn't have enough guarantee to get the contract, says Mr Karacimsell, Again their ship-owner patron came to the rescue and Marti made \$250,000 ont of the deal. As the company's income Increased, the price of secondhand ships on the world market declined. Marti's

second dry cargo vessel was

became the transport of cement, mostly to Algeria, Egypt and Libya. Early last year, the company started in land trans-port, its truck fleet ferrying everything from rice to steel pipe from Turkish ports to Iran. "We now dn \$6m-\$7m of

The mainstay of its trade

haciness with Iran a year." Mr Karacimsell is unwilling to disclose the company's profits but its turnover amounts to about \$25m a year. He admits, though that the company does not make much from its own vessels and relies on trucking, agency and charter profits to close the Still, in five years, Marti

has opened offices in four Turkish ports as well as Ankara. It also has representatives in Copenhagen. Antwerp, Tehran and Algiers. lts venture into tourism, another top government priority, the company might just have got the timing right again.

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Working on fresh image at top end of market

Textiles

FRANCIS GHILES

TURKISH TEXTILE exporters look set to break another record this year as the value of exports for this sector rises to an estimated \$1.5bn. Last year that

In five years exports of tex-tiles have increased fourfold. Last year the sector was the major contributor (20.9 per cent) to Turkey's export earn-

The contribution is also important where employment is con-cerned as about one Turkish worker ont of five depends on the textile and clothing business

Progress overall has been erratic, not least because of the markets where quotas and bans are frequent. This year, bow-ever, appears to have been devoid of any major rows. Exporters meanwhile bave been prospecting new markets, not least in Eastern Europe and some firms are now exporting

The Middle East remains a major customer and Turkish firms are getting to know the eds of their different partners better. Turkey has the great advantage of having a good raw materials base. Cotton in the aouth, in the Cukorova plain around Adana and Mersin, wool and slik. It also produces some synthetic fibres while others are imported. Further local capacity will be provided after the opening of the country's second petrochemical complex in Izmir

Exports of textiles and clothing to the EEC could be in excess of \$1bn according to some

Meanwhile at the quality end of the market, new develop-ments are taking place which will, in time, change the image of Turkey as a mass producer of will, in time, change the image of Turkey as a mass producer of through Karat in Turkey and Alticom, in Switzerland, for ments. Two companies, Vakko and Altinyildiz are producing stylish clothes of a quality which it was not possible to purchase in sbops until recently.

The latter of the two, founded in 1952, is a diversified group, but textiles was an activity all the founders were well ing decorated with paintings

the founders were acquainted with.

In 1970 the group's first ready to wear subsidiary was set np under the brand name of Beyman and, in 1978, a new company, Alboy, was started to produce sboes and bandbags.

Othar activities include the

Classical clothing

exporting of mohalr. The company's major factory outside Istanbul has fully integrated production starting from raw wool and mohair to tops, yarns and fabrics. Clothes in the Beymen factory, which include classical clothing and the "Beyman Club" for younger people, are exported as well as sold on the domestic market. Clothes are sold in many European countries, generally through wholesalers, though in belgium Beymen has its own boutique. In New York its clothes are sold at Saks. In the UK, C and A stocks some of Beymen's garments, Beymen has also begun exporting to the Middle East, notably Libya and Iraq. All in all about 60 per cent of the clothes the company makes are exported and that

will be worth \$5-6 this year. The company promotes its clothes through 15 shops in Turkey some of which boast Turkish manufacturers, were it not for quotas, Meanwhile, with Middle Eastern countries, large and a free hand out glossy tude of designs and ideas which

swap agreements have bartered oil for textiles and other goods. However, some countries in that area are less receptive today as their income has fallen sharply as a result of the decline in the price of oil.

swap agreements have bartered magazine, "Status."

The group also has e chain for popular Carsi clothing shops —rather reminiscent of the style of Miss Selfridge. Clothes here are often sold cheaper at the end of the season or on foreign end of the season or on foreign markets. Some 60 per cent of all the garments sold are produced outside the group's factories and all are marketed

> Ing decorated with paintings and sculptures, notably one by Rahmi Eyuboglu in front of the main gate. Burhan Dogancay whose mosaics will soon adorn the New York underground bas composed some fine panels in the entrance and cauteen. Vitali Hakko himself, a apritely silver-haired man, re-

marbled room. Vakko makes ready-to-wear clothing, scarves (painted and printed silk is a speciality), upholstery, curtains, leather garments, luggage and hand-made flowers. Fine chocolates complete the list, in what may seem an odd way, but they sell very well and are part of the "small gifts" sold in the company's shops. The group's total turnover amounted to TL Sbn (\$22m) this year.

ceives his visitors in a black

Only 600 people work at the factory and Vakko only has one boutique abroad, that in Vienna. However, the company is involved with some of the great names in fashion design, such as Cerruti. Daniel Hechter and Pancaldi. It has taken fashion shows around Europe (Espace Cardin in Paris, the Dorchester in London, etc) which puts it in the league of bigh fashion. Inspiration is provided here by Turkish history, whose costumes and carpets, from the Hittites

result of the development of export markets in the Middle

private sector investments

like the back-up that they have trends. had around Izmir and one Putti

in slaughter bouses and freez-

According to one livestock consultant, however, farmers in the east have not had anything

World Bank project (Intro-ducing dairy cattle) has been a "total failure."

Elsewhere conditions vary sharply. The Black Sea coastline has a high rainfall and tradi-

tional cropa such a tea, tobacco and hazel nuts are grown there. The Anatolian plain is a source of grain production.

Traditional crops



Plant at the Bozkurt lextile factory. Turkey's textile industry is one of the largest and most competitive in the Mediterranean area

can be adapted to modern clothes.

Vitall Hakko himself has a M Gokrayll makes trivial rich collection of traditional essentially for the Turkish market but his foreign clients, market but his foreign clients, to wear shop in Instanbul in 1963. The company sells its clothes also through exclusive agreements with other stores. The clothes are stylish and-by Torkish standards—expensive.
To build up its image further

Vakko has just opened Vakkorama in the basement of the Etap-Marmara Hotel, on Taksim Square, the hub of Istanbul. Here you can indulge in aerobics and yoga, watch fashion showa while sipping coffee and buy clothes and other presents.

The mass market is not the aim, rather that few per ceot of the population that can offord such clothes. However, in the ebsence of any achool of fashion, both Vakka and Beymen have a very important role to play if Turkey's garments industry is to graduate one day into a flourishing clothing industry, especially on the export front. Over and above such com-panies as Vakka and Beymen

ableand many prices are set by

the Government, Purchasing

Competition has been further handleapped by support prices for at least 20 crops, a trend

that is beginning to change with the import of various

items in order to make farmers more responsible to world price

Putting aside the inherent

inaccuracies of state crop fore-casts, 1984 la expected to be a

much better year for the agri-cultural sector than last with a

growth rate of 3.5 per cent.

It will probably also prove to be a much better year for foreign investment with U.S. companies, for example, mov-

ing into seed research, tomato paste, chicken farming, coups and frozen and canned vegetables.

M Gokrayll makes clothes rest of that year.

Turkey, often travel back to Islanbul when they have to move back home. After all, if baute couture clothes can be found in Turkey, and cheaper than in Europe, why hesitate?

Vitality

Lower down the ladder from Vakko and Beymen are many smaller firms and designers, whose vitality is testified by the many boutiques which have sprung up, especially in Istanbul in recent years.

They may not represent a sarge volume of business but in the clothes trades, quality and style are vital logredients for any country which wishes to promote its name in the longer

Jeans and underwear, cheap school uniforms and trousers are fine-and iodeed the Turks are very good at copying new European styles quickly. They are the exclusive designers and make such garments en masse anyone who has been able to and are proce to drowning the cast a glance at the clothes European market without warn-designed by Vural Gokcayli will ing: witness the 9.3m units of know what it feels like to enter T-shirts sold during the first treasured object.

prompted an EEC ban for the

In many ways it comes as a surprise for the first time visitor to find ahops and boutiques in Istanbul displaying the quality of goods they do. Turks undoubtedly have a flair for clothes and the effort some companies are putting into design-ing clothes and accessories will serve the Turkish leather and levtile sector well in the years

Meanwhile, carpet making rather depressed period in the early 1970s. That trade still employs thousands of people, and the weaving of carpets tens of thousands in different regions of Turkey.

The first international confereoce on carpets was held in again a proof that better organisation and marketing rould open the door to more exports.

When it comes to purchasing

a carpet, however, nothing will ever be able to replace the long
—and for some frustratiog—
experience of bargaining in the
Grand Bazaar. The marketing techniques here are as old as the city-but the quality of the Kilim or a Kayseri carpet a

Greater emphasis on modernisation

Technology

DAVID BARCHARD

THE 1980 turnaround Turkey's economic strategy is generating a shift in technological attitudes in Industry whose the full effects may take many years to work out.

"We are already feeling the change-over in the department here," says Professor Ibrahim Kavrakogiu at the Department Industrial Technology and the Bosphorus University in Istanbul, "Nowadays instead of the old inquiries about produc-tion levels, we get proposals about quality control, cost con-trol, productivity, standardisation, and managerial training. It's all a sign of the competitive environment that industry now feels itself to be in."

The development of tech-nology in Turkey since World War II has heen rapid but uneven. Until 1980, it was basically sbaped by the basically sbaped by the emphasis of successive governments on import substitution. "We tended to choose the most easily accessible technology rather than the most appropriate one," Professor Kavrakoglu

Nevertheless the generation after 1963 in whirh most private sector industry sprang up saw the installation of modern plant in sectors as diverse as gear and transmissystems manufacture, aluminium, tyres, military electronics, textiles and foodstuffs.

The changes were followed by the emergence of engineers, skilled workers, and scientists —more or less a new generation. Universities such as Bosohorus, and the Middle East Technical University began to turn out large numbers of qualified graduales, many of whom proved to be professionally competent in international as well as local job markets,

Breakage rates

Despite some difficulties in the first geoeration—especially it seems in some state-owned textiles companies where breakage rates reputedly run well above typical European averages—rural Turks turn into good skilled and semi-skilled

"I'm very satisfied with the way our locally-recruited employees have turned out." reports the foreign manager of a bottling plant which recently different industries and sectors. in a remote rural district. "I've handled this sort strongest in textiles and rela-

Despite the existence of the technical universities, the major industrial groups seem to believe basically in training their own people and relations between industry and the universities are probably less close today than they were a few years back.

Despite this, about 70 per cent of Turkisb research and development is still done in the universities, and much of the unrestricte remainder which is done by industry comes from the state ever, decisector. Turkey's spending on investors.

R & D is only 0.23 per cent of the national income, about a tenth of the percentage of most industrialised western coun-

This largely reflects the easy market conditions which Turkisb industry faced before 1980, which gave it little or no incentive to modernise. Industry could live with relatively high costs, at least for a time, particularly as long as energy imputs were underpriced. imputs were underpriced.

Io the longer run, however questions of scale—especially in some of the basic metal industries—have begun to assert themselves. Floding the domestic market too small to absorb the capacity available, Turkish producers have begun to turn to world markets.

Professor Kavrakoglu sees adaptation of existing tech-nology to local industrial con-ditions, rather than innovation, as being the most immediate priority for Turkish industry.

Simple training

"The first requirement is simply training young engineers in English ao that they can read worldwide published materials and absorb existing knowledge. I don't thick we want too much specialisation but rather a broad spectrum of knowledge."

A few Turkish businesses are already beginning to find that a small effort on the research and development side can lead to fairly easy quality improve-ments and cost reduction.

Only a few of Turkey's top 30 Industrial groups at present devote murh effort to R & D however; Koc, Turkey's first and largest group being a notable exception with its R & D department.

"Very few firms really bave the criticel mass to set up their own R & D departments," says Professor Kavrakoglu, He believes that the major groups would be well advised to pool their resources and perbaps should be thinking about aetting up a forecasting institu-tion. In the past the State Planning Organisation with its five-year plans has performed aomething like this function but its guidelines have often not been

closely adhered to.
"I don't agree with the debate in Turkey about labour-intensive technology," says Professor Kavrakogiu. "We have reached a point where high pro-ductivity is more important, otherwise you will simply have increasing production costs and a downward spiral in employ-

There needs to be a review of Turkey's requirements in While Turkish technology of oneration several times in tively strong in consumer the Middle East and this has been by far the easlest."

Despite the existence of the

maceuticals,
The market forces unleashed by Mr Ozal in 1980 are bring-ing changes and long-term

ing changes and long-term strategic planning may have undergone a qualitative change—provided the free market orientation continues.

"For example," Mr Kavrakoglu says, "a large-scale automotive industry is now feasible in Turkey. We can be unrestricted in provision of technologies." For that, however, decisions will rest with investors.

Once neglected farming sector is given priority status

Imports will improve competitiveness

Food industries STEPHANIE GRAY

LONG BEFORE Yasar Holdings, one of Turkey's biggest groups, price. started construction of its dairy factory near Izmir, Mr Ayhan Ankar Oner (who was to become the plant's manager) made a point of regularly visiting fermers in dozens of nearby villages. He wanted to convince them

to build up their dairy herds, lay the foundations for good quality raw material and find out what they saw as their main

It was not an easy task. The farmers, who were running only a few cows to provide for family needs, were highly ausplcious of Mr Oner's promise that Yasar would offer a price for their milk that was three times the going rate. Neither did they quita believe that the new plant would have an astronomical 200 tons a day capacity — the state-owned factory was running at

onty 15 tons a day.

The company put the pledges in writing. They were promptly framed and hung on the walls of village cafes.

Collection points

At the same time, Yasar want about solving the farmers' main difficulties — the delivery of good quality feed and the eatab-llshment of milk collection

The company, baving realised in the 1970s that the Turkish boom based on import substitution was bound to run into severe balance of payments problems, made an all-out effort in agriculture-based industries. It provided tha farmers with about everything they needed.

Under the brand-name Pinar, it now produces UHT milk, milk powder, cheeses and yoghurt et the factory. Its products are staple items both in the Turkish grocer's shop and in countries in the Gulf.



Mr Husnu Dogan, Minister of Agriculture and Rural Affairs, ls presiding over a bld 10

with their lot, the farmers Turkey where the emphasis is farming in Turkey, the state started arguing that, if their largely on livestock. As a involvement remains considerherds were to grow, they needed a market for the bulls. Not for them the disaster of the classic East, the livestock industry in Turkish tale of the trader who eastern Turkey has apparently mostly in the bands of large set out to make a small fortune become much more attractive government agencies. by marching hla turkeys more and there have been substanthan 100 miles to Ankara where he could be sure of a good

By the time the flock reached Ankara, those birds that had not been eaten along the way, were too frail and skiuny to fetch much money.

According to Mr Onar, the meat processing plant that the company is set to open next month — producing sausages. Turkish salaml and regular cuts of meat-is the direct result of demand from the villagers.

Yasar's enterprise bes been followed in varying degrees by other Turkisb groups who have neen encouraged by the Government'a investment incentives. These include 100 per cent tax reductions on investment, 100 per cent Customs duty exemption for machinery and medium-term credit et around 32 per cent—very low for Turkey where the average is more like

where the average is more like 70 per cent.

Desplte its enormous potential, and Mustafa Remal Ataturk's policy of keeping people on the lend, agriculture has long been neglected and slums bave sprung up around tha big cities as the peasants migrated.

By the time Mr Turgut Ozal took office last year, the Ziraat (Agricultural) Bank, responsible for suuplying credit to farms, was on the point of turning Into an Industrial bank.
Since 1983, however, Mr
Husnu Dogan, a key Ozal
licutenant, has ben placed at the helm in the Ministry of Agricul-ture and the sector has become

a priority.

If Industrialisation had not been so fashionable, the ergu-ments in fevour of agriculture would bave been taken on board

a long time ago.

Turkey is one of fewer than
10 countries in the world that
are self-sufficient in food. After the Soviet Union and France, it has the largest acreage of arable land—69m acres—In Europe. The two best-endowed areas are the Cukurova plain around

Adana in the south-east and the coastol plains of the Aegan. Both nreas grow a wide veriety of traditional crops ranging from cotton to olive oil, citrus fruits, sunflower seeds, sultanas and rangetables. nd vegetables.

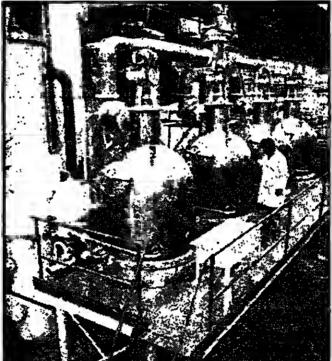
and vegetables.

In both these areas, irrigation schemes have made substantial progress. By the end of the century, the Mesopotamian plain wil also have become to the irrigation schemes on a major agricultural area thanks the Euphystes consisting prithe Euphrates, consisting pri-marily of the Keban, Karakaya and the long dreamed of Ata-

and the long dreamed of Alaturk dams.

The Ataturk dam alone, to be huilt at an estimated cost of \$4.5m is expected to double Turkey's irrigable acreage.

At the opposite end of the scale are the largely barren and



et the KOG Groop's Tat canned food Inspecting production plant at Bursa.

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Hope where once there was only despair

Pharmaceuticals and chemicals

FRANCIS GHILÉS

THE LIST of foreign companies working in the pharmaceutical sector of the Turkish industry makes impressive reading: Hoechst, I C I, Ciba Geigy, Sandoz, Roche, Pzeiffer, Weiss, BIFA (Bayer, Knoll & Scherfing), and their activities also ring) and their activities also extend to the chemical sector.

If one adds that Union Car-hide has a trading company, that Glaxo is about to set one up, that Procter & Gamble may invest in Turkey—the first im-pression is one of great

Activity there may be but the scars of the past are still very apparent. Four major problems confront the seven foreign companies working atrictly in the pharmaceutical field, problems which also, to a degree, confront the larger Turkish ones of which there are 81 in all.

• The absence of patent protection, something which was abolished more than 20 years ago and means that foreign companies have no defence against local imitations of their products or imports of Italian or Spanish manufactured products which are usually unpatented, though, of course, much cheaper than the original German, Swiss, British or U.S. ones.

 Price controls which are rigid and price increases which are very rare indeed. This has also affected the profitability of the larger Turkish businesses and has resulted in gross under-capitalisation not to mention a lack of research which is keenly felt. It has also led to the appearance of companies which are not too concerned about the quality of what they produce.

Few new products thus get put on sale in a country where the per head consumption of medicines remains low. Local producers form a strong lobby and foreign husinesses complain of constant bureancratic interference and favourltism. New products are also rare as the Ministry of Health, mindful lt argues of product inflation, usually refuses to allow new

There are, however, some signs of change and Mr Kaya

setting up of a good manufac-

a gradual relaxation of price controls hut says that it is a rapid growth in Turkey's long haul. Just to implement exports. the good manufacturing rule guide will cost TL5bn and that inevitably spells much restruc-turing in the sector.

There is no independent Turkish institution comparable to the Federal Drug Administra-tion in the U.S. Setting one such body up would ceriainly help though it may be very difficult to staff it at first. Other positive steps the industry hopes for include the lowering of import duties on certain active sub-stances, often to zero and the placing of a number of Turkishmanufactured products on special import lists. Registering new products has, it appears, become less of a headache in

The 1985-89 Economic Plan snlits the chemical sector into

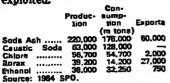
three parts (see table below): petrochemicals (a); fertilisers (h); pharmaceuticals and others

In the wider chemical, petro-chemical and fertiliser field, the plan bas ambitious targets. In the chemical field it wants to promote the production of phenol, metbanol and acetone; sodium triple phosphate; X-rays and photographic films and dyestuffs to belp tha vital and fast-

growing textile industry.
It should have no problem where detergents, cosmetics and coatings are concerned. They bave been growing at an average rate of 7 per cent and more every year, faster than GNP and

Turkey's largest pharmaceutical are providing some useful ex-companies, Fako, points to the ports to the Middle East. The packaging industry for its part has lagged behind, undercapitalised and the victim turing rule guide on Nov. its part has lagged behind, ember 1, 1984 as one of them. undercapitalised and the victim He is not alone in hoping for of high inflation. But the needs are tremendous, considering the

> The production and consumption of many other products is growing fast and one of tha more exciting possible contracts is tha one being discussed by Etibank with the U.S. company FMC to develop soda ash. Tur-key is not short of many of the necessary raw materials but they are usually very badly



become less of a headache in recent months.

However, bolder and faster reforms are needed if the kind of investment the authorities are thinking of are to be made.

The 1985-89 Economic Plan Source: 1984 SPO.

Overall 9 per cent of all the chemical products made in Turkey are exported. Despite the growing demand at bome, the possibility of greater exported.

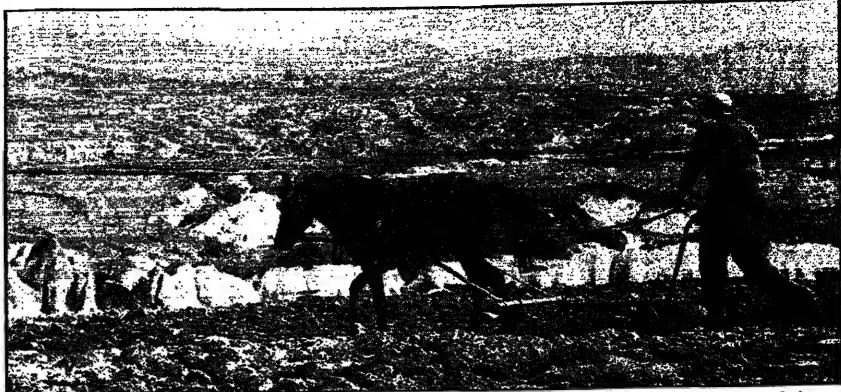
The 1985-89 Economic Plan greater efficiency can work its

way into this sector.
On the fertiliser front meanwhile a \$250m project, in part financed by Kuwaiti funds, is expected to produce Diamonium phosphate. Four plants are planned which will use Tunisian phosphate rock as feedstock and rely partly on the great exper-tise of Tunisia's Groupe Chimique Maghrehin.

So, the bad old days—not so long ago—since it was 1976 when Squih and Ahhott and Veba bowed out in sheer frustration are gone hut it will be years before Turkey will have brought itself up to date. Signs of promise—and a few-recent government decisions have, however, given rise to hope however, given rise to bope where once there was little else

Production and targets

	A \$hn	B \$hn	C \$bn
Production 1983 Target 1989	780 1.4	825 1.4	1.5 2.4†
Exports 1983	135 261 .	=	95 250
Consumption 1983	1.1 1.5	1.2 1.8	460
t Of which \$500m	pharmaceutica	1.	



Times change slowly in Turkish agriculture—a peasant ploughs a field by hand under the shadow of Mount Erviyes in Cappadocia

Ozal Government places a priority on developing the tourism industry

Problems in fulfilling untapped potential

Tourism

STEPHANIE GRAY

JUST AS IT has great difficulty selling itself politically, Turkey seems to bave similar trouble persuading tourists that the country is a lovely place to

take a holiday.
While 6m visitors pour into Greece each year, and a massive 40m into Spain, Turkey notched up only 1.6m last year, and even that figure includes large num-hers of purely business travel-

During the anarchic days of the late 1970s, tourism was the first to suffer. Films such as first to suiter. Films such as Midnight Express, depicting the horrors of Turkish prison life, did not help, though most Turks are quite happy to do without the American hippies who used to travel through Turkey on the Afghan trail.

Tourism earned the country a net \$281m in 1983, a 7.5 per cent increase on 1982 but

equivalent to less than 10 per Turkey's size.

ent of total exports.

The trend is encouraging, hut although a boom bas been expected every year recently, the industry has yet to take off.

The potential for tourism, however, is enormous. Few countries possess such a treasury of natural beauty and historical antiquities. There are the glistening untouched beaches of the Mediterranean, the geological miracle of Cappadocia with its caves of the archeological miracle of the archeological with its caves of the archeological calculations and the archeological volcanic rock, the archeological treasures of the Epbesus and Aegean area and the splendour

And, for the truly adven-turous, there is the haunting beauty of Eastern Turkey around Lake Van.

of Istanbul, a city laden with

If the foreign hordes arrived tomorrow, however, Turkey just would not be able to cope. Local and foreign investment over the last few years has hoverred around the equivalent of about \$100m a year, and bed capacity amounted to only 65,000 last year, a figure sald to be below that of Tunisia, a country only a fraction of

Critics blame muddle at the Ministry of Tourism for the still inadequate investment and infra-structure, despite the industry being given a priority by the Ozal Government. Critics argue that the ministry simply does not have the political clout to secure enough funds. The joh of minister appears to be a largely ceremonial one.

Middle echelons

Still, in the past few months, the middle ecbelons at the ministry bave been overhauled, and a new team, upon which high hopes are placed, is about to take over.

Despite incentives, including the allocation of Government land for 49 years at a rent of tax boliday, and further tax exemptions on foreign exchange earnings, local concerns have been slow to invest. Some have merely bought land for speculative purposes. One of the reasons for the

slowness is that Turks have

quick returns on operations like trading, construction and Middle East transport. They are not used to waiting five, 10 or even 20 years before recovering their initial inputs. Another is the tightness of

The rewards, though, for investors such as the civil service pension schemes, for instance, are phenomenal. The schemes own the three main hotels in Istanbul—the Etap Marmara, Sheraton and Hilton—and the Buyuk Ankara in the capital.

Because they have a virtual monopoly in the business, the Hilton and Buyuk Ankara feel they can charge very high rates. Despite their prices, they have all been running at about 80 per cent occupancy this year.

this year.
In July and August, the Hilton was turning away more than a 100 guests a day. It will be a long time before

the big hotels' monopoly is broken. In the meantime, they are all vying for another site are all vying for another site in Istanhul and one, if not two, in Ankara. Hilton is close to signing a deal with two foreign concerns and the International Finance Corporation, the World Bank's private finance arm for the Ankara project. The U.S. hotel group is prepared to put np 10 per cent of the equity itself—an unusual departure for any hotel management contractor hut one that others, such as Holiday Inn, are also now prepared to Inn, are also now prepared to

In spite of all the problems, the scene might be different by the end of the decade. Major innovations have already made an impact. Last year, Istanbul acquired a new international airport which makes the tourists arrival less of a dispiriting experience than it was in the recent past. A civilian airport has also been opened

at Dalaman, close to the sonth coast, to serve a cluster of developing Mediterranean resorts.

Several mora grandiose projects are either at the hiue-print stage or in the first phase of construction. With World Bank assistance, the Antaly: region, in particular, seems set for a tourist bonanza which may give meaning to talk of a Turkish Riviera. On the other hand, it might turn out to be a haven for the "fish 'n chip"

On a less ambitious scale, pians are weil advanced to con-vert the dozens of karavanserai -lovely old stone huildings where ancient traders rested and ate free of charge—across the country into modern-day motels.

Remarkable influx

It is not just western visitors that the Turks will be catering for. Last summer saw a remarkable influx of tonrists from the Middle East, especially from Saudi Atahia.

constitute

In an effort to lure Arah capital a new law has been passed making tourism one of the few sectors where 100 per cent ownership is permitted. On the whole, the Arabs have been slow to take up the opporunities. A wealthy Syrian entrepreneur, however, has invested in a project to turn Candirli Bay, near Izmir, into a playground for the Arab jet-

The Turks appreciate that, in addition to foreign investment, the sophistication and professional skil's of foreign operators are needed if tourism is ever to take off. At the same time they feel that they ought to be in charge of it themselves. Turkish hoteliers, trained abroad, have amply demonstrated that they can run the husiness as well as any-

of historical antiquities and

natural beanty provide enormous potential for attracting more foreign tourists. Above: Istanbul, a city laden with history

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Legislation set to increase discipline

Insurance DAVID BARCHARD

INSURANCE IS one of the oldest financial activities in Turkey, and, ironically, one of the least developed. Of the 41 insurance companies now operating, one, London Assurance goes hack 110 years, and several date to the closing that will take time."

"What we should be doing," Mr Sadalak says, is opening up new services and attracting new capital into the sector. But will take time." decades of the last century. Unlike banking, insurance companies survived the switch

companies survived the switch after 1928 to inward-looking economic policies in .Turkey Some 17 foreign insurance companies survive — more than the number of foreign banks, even today. However, the scale of their activities was relatively limited and like other sophisicated financial services, they tended to be concentrated in Istanbul.

We cover most of the areas of policles written in other countries," says Mr Sacit Sadalak, an Istanbul underwriter. Only about 15 par cent of the TL 42,000m (\$148.6m) total premiums paid in Turkey last year were for household

Insurance in an environment of runaway inflation is not easy. Life insurance has little appeal for Turks who tend to

ance, the insurance sector in Turkey is incrative. "We as those covering professional make profits. I never beard of liability for doctors or employan insurance company going out of husiness." Mr Sadalak says the 17 foreign companies in the sector report no difficulties in repairlating their profits. The Ozal reforms have had their impact on this sector as on every other. Legislation is pending which is expected to impose some new discipline. Companies will have to have capital of TL 400m (\$980,000), which is expected to help the stronger companies. stronger companies, most of vigorous advertisis whom are linked with the major are now common. banks. More controversial in Turkey is the proposal that all premiums will have to he pald in advance — something which is not at the moment universally accepted.

surance. Like advertising and one where steady adjustment ales promotion, it was regarded by many small firms as ing convergence with inter-an unnecessary expense. Relinational standards and pracglous fatalism may also have tices may be relatively easy been a factor discouraging in- to attain.

surance, Mr Sadalak believes. Changing times and new pat-terns of risk are altering the picture. There is a clamour for some types of insurance which are not easily available in Tur-

nor the private sector has at present the necessary funding organisation. "What we should be doing," Mr Sadalak says, is opening up

key, notably export insurance—for which neither the state

that will take time." At present the level of ser-vices offered by the major insurance companies is relatively unsophisticated. In spite of the international connections of the foreign companies, husiness is done on a traditional basis.

Ideas ventilated

There is little or no formal training for underwriters who learn their skills on the job and little access to international insurance practicesthough the insurance world in Turkey is notable in having trade magazines which cut across company lines and in which new ideas can be ventriated. At present, there

is no insurance institute.

Many industrialists remain only dimly aware of tha need for insurance. "You look at a policy which they think covers rely on large atate pension their entire operation," says themes which keep up with the depreciation of the lira.

In spite of the difficulties of risks to their buildings." Howorganising adequate reinsur- ever, there is growing demand for such new types of policy as those covering professional

> Foreign businesses setting up in Istanbul tend not surpris-ingly to be much more insurance - conscious than long-established local ones and to generate new business.

The fact that most Turkish insurance companies are profit-Unlike such state pension

funds as the Emekli Sandigi (Civil Service Fund) the major private insurance groups have not emerged as major investors in their own right, because of Much of rural Anatolla has their umbilical connections long had little to do with in with hanks. But the sector is to new conditions and increas**FINANCIAL TIMES SURVEY**

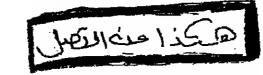
MAY 20 1985

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FINANCIAL TIMES



TURKEY - Trade and Industry 11

Efficiency is key to success

Banking

DAVID BARCHARD

THIS YEAR * 1984 has been very good year for us at Akbank, in fact the best in our Akbank, in fact the best in our history" a satisfied Erol Sabanci at Akbank says. At Interbank, Erol Aksoy, generally regarded as the whizz-kid of the Turkish banking scene, says drolly that 1984 has been "much too good" with pre-tax profits well up.

It is, as Mr Sabanci admits, comething of a contradiction. Turkey's banking sector is usually regarded as being in the

Turkey's banking sector is usually regarded as being in the grip of a crisis, with several well-known private banks fighting for survival, a problem largety brought on by bad debts of large industrial corporations. A second aspect is the cost of money—visible rates to commercial borrowers to m to 55 per cent but net go up to 55 per cent but net rates can be 25 per cent above that. As if that were not enough, since September the Government has been trying to turn the credit taps still more lightly as a contract. tightly off; ordering many state banks to restrict credits to an absolute minimum.
Efficiency seems to be the

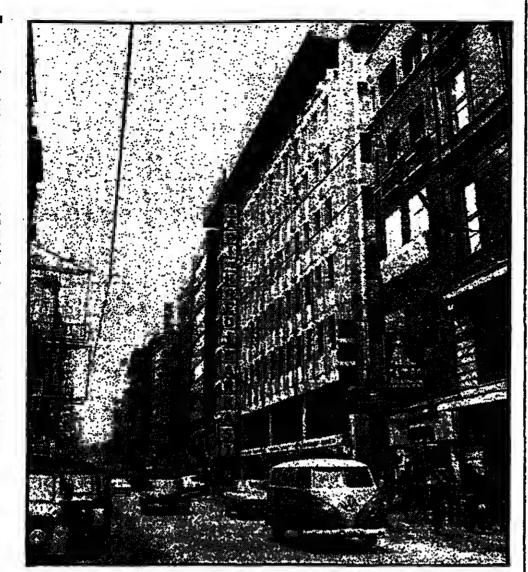
key to short-term survival. The foreign banks operating in Turkey have found it easy to make substantial profits. "It's make substantial profits. "It's rather embarrassing" says one foreign banker "we do our best to deflate our profits as much as possible, while the Turkish banks struggle to inflate their

banks may be learning. Inter-bank's policy of competing with foreign banks on their own ground has paid off in making it the most profitable private bank in Turkey two years run-

At Akbank, Mr Sabanci is inclined to attribute improved performance to new efficiency, The first key is asset management," be says. "We have a ment," be says. "We have a very small percentage of 'problem toans,' only about 1.8 percent in fact. The second element is internal auditing. We like to think that with our team of 150 inspectors directly answerable to the chairman, we are more efficient in our nwn way than internationally famous auditing firms."

Responsibility The Ozal Government has been cautious towards the bank-ing sector. At the end of 1983, it liberalised the foreign ex-change system, transferring change system, transferring responsibility for the majority of commercial transactions to the trading banks and reducing the role of the Central Bank to essentially supervisory and regulatory functions. The banks were not grateful for the rotume of new work—but a year later, most clerks bave tearned to live with the new system. to live with the new system.

The Government has also followed its predecessors in relying quite beavily on the 70 per cent of the banking system which is owned by the state. In a country where other economic and fiscal instruments are weak and improved the state banks are too. precise, the state banks are too attractive an economic lever for attractive an economic lever for any government, even Ozal's to resist. Though the prime minister was reported as saying that there might be sales of some stocks in a few state banks, no one expects that such glants as the Ziraat (Agricul-ture) Bankast which controls approximately one guarter of



Branches of the Anadotv Bank and Yapi ve Rredi Bank in in Istanbu



Mr Yavuz Canevi. Governor of the Central Bank

problems in getting its accounts cleared by parliamentary commission. A month ago, Mr Remmi Onen, bead of the Ziraat Bankasi and thus the key figure in the state banking system, was replaced, though it is too early to judge the con-

Mr Aksoy, widely regarded as being close to the Ozal adminis-tration, says be feels some distration, says be reels aome dis-appointment as far as its record in banking is concerned. "I'm disappointed at the lack of new banking regulations for a whole year." he says. "We should be forcing banks to put up adequate provisions against bad

approximately one quarter of the would like to see a banking operations will ever be a candidate for privatisation.

Control of the boarda of the banks have been required since cannualte for privatisation.

Control of the boards of the state banks is one good indicator of a Government's power in Turkey. More than one of the major state banks has had such if a bank sucs in

ustomer. Foreclosing is the last thing many banks want to do with customers who may be both old friends and known to bave a rickety financial struc-

Mr Aksoy also wishes the Government bad permitted more freedom with interest ratea, Unlike 1980 when interest rates were totally freed, the government fixes deposit rates through the Central Bank. Sight deposits get 5 per cent; one month money 35 per cent; time. deposits of up to a year 52 per cent, and deposits of more than a year 45 per cent. a year, 45 per cent. Mr Aksoy would like to see more compet tion and the introduction of 90-100 day provisions to encourage banks to lend at more realistic rates.

Inflation battle

"Look," be says expansively, whoever tends at 65 per cent that's to say 85 to 90 per ceot net—is not going to get bis money back." He argues that if the Government wants 53 per cent." Meanwhile

cautisuly developing new instruments. During 1984 the Government issued a series of Treasury bonds to mop ap excess liquidity in the money supply—and began to use bonds to pay contractors. Some banks are now using short-term sales of head are now as a post-term sales. of bonds, over periods of ten to 12 days, as a means to bridge the gap between the 5 per cent interest on sight deposits and the 35 per cent on three months

bank lending. At the end of November, Akbank bad inter-bank deposits of TL 12hn (\$28.5m). "We do it for a variety of reasons," says Mr Sabanci "among them is that we believe it is good for the country."

The question of patriotism is partly a response to the increasing visibility of foreign banks. This year Chase Manhattan and Manufacturers Hanover joined the dozen banks already in Turkey. Others, including Standard Chartered of the UK, are known to be conthe amount of business finite not everyone is sure how the latecomers will fare.

"The pie is staying the same size," a Turkish employee of a foreign bank says, "but the apportionment will have to alter." A leading Turkish hanker is blunter. "The foreign banks will cut each other's throats. They're all after th same companies.

None the tess several of the existing foreign banks in to bring down inflation, it should start with tending rates.
"There's 30 per cent of fat between lending and deposit rates," be says. "The average rate to depositors is well below larger than Interbank—and very much more visible.

Meanwhile later this month Turkey's first bid at a "wbolesale bank" is due to make its debut. Chaired by a former foreign minister, Mr Hayrettin Erkmen, and financed by up to 140 partners, the "Import/ Export Bank" in Istanbul is due to open its first branch just before Christmas. Its services will be geared to the needs of exporters and in particular to contractors and transport busimoney.

There are also tentative moves, encouraged by the Central Bank, to develop inter-

BY FRANCES GHILES

Madison Avenue promotion techniques

PROFILE; INTERBANK

"THE SPORTY end of the banking market," sniffed the manager of one of the growing list of foreign banks in Istanbul when he was asked what be thought of Interbank.

"A good dinner, good appearance and a cigar," was how one senior banking executive summed up the operation. If one adds to this picture the famboyant character of the hank's vice-chairman and managing director. Erot K. Aksoy, the observer can be forgiven for wondering exactly what kind of bank with which be is dealing.

Interbank is no less flamboyant than its parent company, the Cukurova group, a strength of the control of the capital increased to Turkish Lira 500m.

Cukurova Holding became a majority shareholder and thaving then added a third bank to its crowing empire found.

boyant than its parent company, the Cukurova group, a diversified holding of Turkish companies founded in 1923, whose glossy handout now carries a slogan: "The name is Cukurova, the address is Turkey, tha occupation is success."

Cukurova Holding became a majority shareholder and having then added a third bank to its growing empire found itself controlling about 30 per cent of all Turkey's private banking.

Exports increase

Net income after provisions of the first half of 1983. This respectively are the first half of 1983. This respectively are the first half of 1983. This respectively are the first half of 1983. This respectively are the first half of 1983. This respectively are the first half of 1983. for loan tosses totalled TL 3.6bn a rise of TL 2.6bn over the first half of 1983. This impressive improvement came from a 30 per cent increase into loans funded by lower cost sources, principally low interest bearing corporate deposits and short term borrow-

Whether Interbank stands at the sporty end of the banking field or not, its net income increased by 155 per cent in the first half of 1984 to TL 1.65m total assets grew by 77.8 per cent to TL 122.45m.

Net income after provisions for loan tosses totalled to the first household goods and cement, household goods and soft drinks.

services as is still common in Turkey. Interbank has also been able to be selective where its clients are concerned, being the first Turkish bank to focus so atrongly on exports.

From 1982 to 1984 a Bank of America adviser was in residence, concerned in particular with improving branch productivity. But here again, Interbank does not tuve the sprawling and inefficient network of branches so twical of some laws of the argument.

But the bank is not aby when it is not aby wh

porters, more particularly to the large bolding groups.

Export finance today accounts for well over half the by the figures: first half 1884 accounts for well over half the bank's loan portfolio and the bank bas tended to regroup all the services a particular company needs under the aegis of one officer, rather than spread them throughout the different services as is still common in control of the comparable period last year. Foreign exchanges them throughout the different services as is still common in control of the comparable period last year. Foreign exchanges them throughout the different services as is still common in control of the figures: Inst. half 1894 the fig

Interbank claim that its streamlined operation—by far the most advanced of all Turkish banks, explains this glittering track record. For those foreigners who sniff at such success, the bank simply points out that its accounts are audited by Arthur Anderson—which presumably is the end

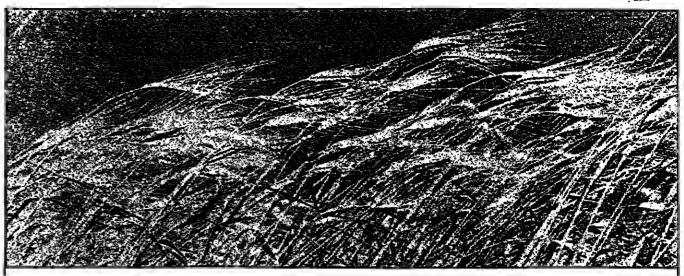
does not tave the sprawling and inefficient network of branches, so typical of some Turkish banks.

Training schemes for senior Interbank staff bave also led many executives to London and New York.

So long as Turkey's exporters continue doing as well as they have since 1981, the activities of Interbank should continue to expand: industrial exports have more than doubled since then.

Those foreign banks which are operating in Turkey today — and the list grows every year of the argument.

But the bank is not aby when it promotes itself—be it conferences organised with Euromoney or some of the sophisticated annual statements of accounts in Turkey: Erol Aksoy clearly learned about Madison Avenue techniques, as well as banking, when be was in the United States as a making good profits, with purposeful, American executive atyle photographs in the annual report, the Bosphorous providing the inevitable and rather attractive background. Mr Erol



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Planning well ahead will pay big dividends



Information: The Arst thing any traveller to Turkey:

Information: The Arst thing any traveller to Turkey needs to know is that any telephone numbers he has been given are probably out of date if they are more than six month's old. Telephone directions are properly at the state of the state phone directories appear at irregular intervals of severl years—so it is best to scan newspaper advertisements or

consult local friends when hunting for numbers.

More than most European countries, success at anything from booking a train ticket to eating out depends on having the right information oo how to go about it. Turks gladly supply information when asked—the newcomer should always try and gather the necessary details in

 Flights: Planes io and out of true of the telex service which Turkey can be heavily booked, remains very poor. Buying a Turkish airlines runs a wide telephone or telex line is very local network with frequent expensive and in some overflights, in particular between Istanbul and Aokara. You may lose your seat if you arrive less than 20 minutes hefore depar-ture. Fog can disrupt winter are the Hilton (telephone travel. 1467050, telex 22379), which has

● Trains: The Istanbul-Ankara good facilities but less satis-"Aoatolian Express" leaves factory telephones; the each city at 9.40 each evening, Marmara Etap (1448850, 24137); arriving at the other end at about 8.45 am (barring the occasional delay).

The journey is widely regarded as one of Europe's major railway pleasures and is particularly enjoyable if combined with dinner and several research. glasses of raki. The cost (TL 7,900) makes it much cheaper than the plane. A similar service operates between Ankara and Izmir, hut involves a 6.00 pm departure and 18 hours oo a much slower train. to the variety of several months of a might shower rather to so the state of the st

Liman 144 10 33.
Up the Bosphorus, Abdullah's Up the Bosphorus, Abdullah's remains one of the finest restaurants in the city, and there are a whole series of notable fish restaurants up the Bosphorus for the traveller to explore—ranging from the down market but pleasant Kuyu at Arnavutkoy to the Palet at Tarabra

26260).

There are only a few restaurants offering con-Turkish cusine. The largest is the recently opeoed Cbica Town at Bebek on the Bosphorus (163 45 59) offering entertainment on three storeys. lstanhul contracts: The foreign consulates have commercial officers who can giveo initial advice, as can Tusiad, the Turkish Businessmen's Association (telephone 1462414) beaded by Mr All Kocman, and Its rival, Tisk, the Turkish Employers Confederation (telephone 1456908), headed hy Mr Halit Narin.

expensive and in some over-crowded areas may be impos-

• Istanhul hotels: The three

aod, perhaps the best, the Sheraton (1489000, 22729). Businessmen can usually

arrange discounts through their

The Divan (1464030) is also good, with fine Turkish food. Also recommended are the Etap (1452230) and the historic

Etap (1452230) and the historic Pera Palas (1452230), where Ataturk, Agatha Christie, and Kim hPilhy stayed. Those with time on their side may prefer to say up the Bosphorus at the Grand Tarahya (1821000, 26203) and Yenikoy Carlton (1621020, 18280).

Restaurants in Istanbul: The

city is a gourmet's paradise and the pleasures of eating are usually best combined with a

sight-seeing journey up the Bosphorus. Try Pandell's in the Spice Market (Misir Carsist) for an outstanding if expensive lunch (522 55 34) or

Bodies such as the Turko-British Chamber of Commerce (1490658) under Mr Ilter Koral can assist, as can Mr Norman Covey (1451793), formerly of the Chamber and the Financial



Traffic on the Galata Bridge at Istanbul: the ancient imperial city has become a bustling industrial metropolis. In the background is the Mosque of Yeni Camii.

The Istanhul Chamber of Industry (1454130) under Mr Nurullah Gezgin says it can advise on the legal and practical advise on the legal and practice.

framework for investors. A new body is Yased, the association one of the cities in the world where you can be sure that you can be sure that you can be sure that you for foreign capital co-ordina-tion, which discusses the prob-lems of existing investors and can help newcomers (1501427, Mr Erdogan Karakoyunlu), Arthur Andersen's Mr Turhan Yetkin, 1664900, will give solid advice on the tax regime and accountancy practice.

American Express (1411439), American Express (1411439), Cltihank (1414300) and the Ottoman Bank (1455020) are among tha foreign banks in town, while the Turkish Industrial Development Bank, Turkiye Sinai Kalkinma Bankasi (1431360), specialises in industry. There are a number of professional bodies such as the Automotive Industry. Associa-

try. There are a number of professional bodies such as the Automotive Industry Association (1609988, Mr Muhsin Yildirim).

Other foreign banks with hranches in Istanbul are: the Arab-Turk Bank, Holantse Bank, Banco di Roma, Bank Mellat, BCCI, Turk Bankasl and Bank Habih, as well as Chase Manhattan and First National Bank of Boston, Bankers Trust has opened a representive

Redhouse Press and available in businessmen. Other centrally placed and clean hotels include: Dedeman (171100, 42408), Mola (183140, 42294) and Tunali (183140,

office. Deutsche Bank and Dresdner Bank are among the foreign banks already with representative offices. can combine business with pleasure, if you choose. The old

city, capital of the Byzantine and Ottoman Empires, contains the Ottoman Topkapl Palace, tha Byzantine Museum of Ayasofya, built by the Emperor Justinian in the Sixth Century, and the stunning 14th Century mosaics of Kariye Camii close to the land

For those interested in its history, the hest book is "Strolling Through Istanhul" by Hilary Sumner Boyd and John Freely, published by the Redhouse Press and available in Istanbul. It details walks through the major antiquities which are hard to match.

 Ankara: This city is the fabled birthplace of Midas, but its reputation today is perhaps greyer than it deserves. There are ancient sights to see—the Seventh Century Byzantina castle is built out of the hastilyseized ruins of the Roman town and is a vivid Illustration of the eod of the Roman world and the heginning of the Middle Ages. The Reman haths are probably unmatched in Turkey.

Further afield, it is worth taking a day trip to see the lilitite capital of Bogazkoy, or spending a weekend down in

● Hotels in Ankara: The Grand Ankara Hotel (telephona 34 4920, telex 42398) remains the best hotel in the city—and a useful place to meet other husinessmen. Other centrally

dinner. Prices in Ankara are generally well below Istanbul levels and £10 a head would he unusual.
Outside the town, at Golbas

are Chez Le Belge, something of a cult restaurant for crayfishof a cult restaurant for crayast-lovers and diplomats, and Kugu, newly opened, both beside a lake and very pleasant outdoors in summer. China Town (27 71 50) offars Chinese cuisine similar to that at its sister restaurant in Istanbul. It and Somine (27) offer the most upmarket discos in the and Somlne (27) offer the most upmarket discos in the capital. There are several good fish restaurants, notably Yakamoz and Liman.

• Ankara

Ankara contacts: Civil servants and even ministers are relatively accessible once they are convinced the visitor is serious. Two bodies worth con-tacting are the Foreign Capital

BASIC STATISTICS

Turkey's population 47.2m Cultivated area. 237,710 sq km

ennes pal fa

per sq km 61 Urban population per cent of total: 30 per cent in 1960, but 44 per cent by 1983. Infant mortality (deaths in first year year '000 live births): 184 in 1960, but down to 83 in 1983.

Pepulation per doctor 1,630 Exports per cent by countries
OECD countries
48. EEC Islamie countries

Imports per cent by countries: OECD countries Employment in main sectors: Agriculture (including disguised unemployed 9.42m

Employed in services 4.05m Civilian labour supply, 1984 18.8m Civilian employment 15.8m

Employed in Industry 1.96m

Non-agricultural labour surplus 3m labour surplus 665,000 Total labour surplus 3.73m

GNP performance: Negative growth in agriculture and mining was mainly responshile for reducing real GNP growth from 4.6 per cent in 1982 to 3.2 per cent in 1983. Also at constant prices, there was little change in the main sectors' GNP shares—agriculture 21.4 per cent, industry 26.4 per cent and services 52.2 per cent.

Per capita income rose by 1.1 per cent but, at the mid-year exchange rate, actual 1983 per capita lucome was the equivalent of \$1,110.

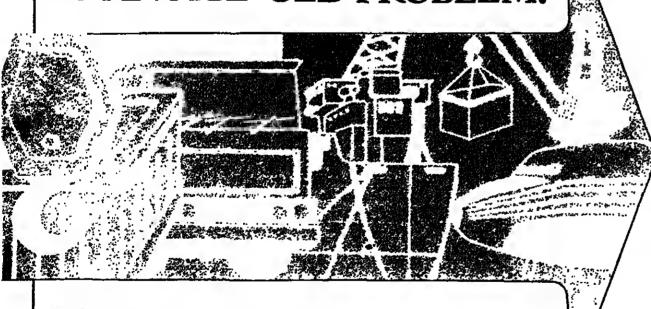
Employment in agriculture decreased in 1983 by 31,000 persons and in industry increased by 52,800 persons. According to the 1984 Deveaccording to the 1984 Deve-lopment Programme, employ-ment in agriculture was likely to further decrease by 30,400 but in the industrial sector it would increase by 51,900 per sons in 1984.

The Programme anticipated The Programme anticipated that the lacrease in employment in the services sector would be much higher (107,400 persons) than in industry. As a result of these employment was expected to increase by 128,900 persons, 15.81m during the current year.

Bankasi, 1983 report; UN reports.

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